









## OVERSEAS NEWS

## Attacks inflame Saudi-Iran row over pilgrimage

BY FINN BARRE IN RIYADH

A WORSENING row between Saudi Arabia and Iran over the number of Iranian pilgrims to be allowed to visit the holy city of Mecca this July on the hajj (Islamic pilgrimage) has been accompanied by a series of bomb attacks on Saudi interests both within and outside the Kingdom. Iran, which wishes to send 160,000 pilgrims on the hajj this year, has been rebuffed by the Saudis, who say only 45,000 Iranians will be allowed to enter. Last year, the Iranians sent up to 160,000 pilgrims, some of whom started riots that resulted in 402 deaths and more than 600 injuries.

Last week, an Iranian delegation negotiating the number of pilgrims to be admitted to the Kingdom went home empty-handed. But in March a series of bombings took place at overseas offices of the national airline Saudia and at petrochemical and oil installations within Saudi Arabia. Diplomats in the Kingdom say there is no proof that the Iranians were involved but that "the timing is suspicious". The most serious bomb incident took place in the early evening of March 26 at Sadat, a petrochemical plant in Jubail operated as a joint venture between Royal Dutch/Shell's US subsidiary and the Saudi Basic Industries Corp (Sabic). The blast damaged an ethylene storage tank and caused a large fire. State-owned Sabic claimed the explosion was due to an industrial accident.

Other bombs have been found at oil installations, including the Shell-Petromin joint venture export refinery, also in Jubail. Security in the Eastern province has been stepped up. The Eastern province, where the Kingdom's oilfields are located, is home to the Kingdom's 250,000 Shia Moslem minority. Saudi Shias are suspected by the Sunni majority of harbouring sympathy for their co-religionists in Iran.

In addition to the bombing and attempted bombings in the Eastern province, bombs have been detonated in recent weeks outside Saudi offices in Tokyo, Frankfurt and Karachi. However, the incidents have not shifted the Saudi authorities from their determination to limit the number of Iranians permitted into the country for the hajj, which begins this year on July 14. They are anxious to avoid a repetition of last year's bloody riots, in which some Iranian pilgrims armed with pointed weapons battled with Saudi troops outside Mecca's Grand Mosque. The Saudi stance has been backed by the Islamic Conference Organisation at a meeting of foreign ministers in Amman last month.

It approved a measure which would allow member states to send 1,000 pilgrims per 1m inhabitants - roughly in line with past practice for most countries. The Iranian delegation walked out of the meeting, aware that the measure was directed against Tehran.

## Israelis kill 3 on border

ISRAELI troops shot dead three guerrillas trying to infiltrate Israel from south Lebanon yesterday, security officials said. Reuters reports from Marjayoun, Lebanon.

They said fighting broke out after an Israeli patrol spotted the guerrillas at 3.30 am in the Lebanese village of Kfar Shouba, a mile north of the border. Three Israeli soldiers were wounded in the clash, they added. The identity of the guerrillas was not immediately known. Several anti-Israeli Moslem fundamentalist and leftist groups operate in the area. Israeli helicopter gunships raked the area with machine gun fire after the clash and dropped flare bombs in a follow-up search. Kfar Shouba lies in Israel's self-declared "security zone" - a buffer strip up to nine miles deep set up by Israel in 1985 to protect its northern settlements from guerrilla attack.



Rally: surprise visit

## Mozambique's donors to step up military aid

BY VICTOR MALLEY IN MAPUTO

MOZAMBIQUE'S Western donors, setting aside traditional aid policies in the face of a protracted guerrilla war, said yesterday they would step up military assistance to the Mozambican army and use more aid money to protect their projects from rebel attacks.

Britain is providing some \$2m in non-lethal aid, such as vehicles, communications systems and uniforms to troops from various countries operating in and around Mozambique, according to delegates at a conference on emergency needs over the next two years.

About \$750,000 will go to Mozambicans and Zimbabweans guarding the Limpopo railway from Zimbabwe to Maputo port. Britain already trains Mozambican soldiers and has taken the lead in Western military assistance to Mozambique, an officially Marxist-Leninist state supported by East Bloc advisers and weapons shipments. Spain, Portugal and Italy have followed suit and are helping with training or supply of Mozambican security forces.

More surprising is the growing commitment to security shown by countries such as Sweden and Canada. Yesterday Mr Stan Rylander of the Swedish Foreign Ministry announced in Maputo that Sweden would break from its previous policy and provide money to pay for the security of its projects.

Mozambican troops desperately need training, clothes and food in the fight against the rebels of the Mozambique National Resistance, a shadowy organisation set up by Rhodesia and later supported by South Africa.

Donors are increasingly coming to the conclusion that there is no point paying for food convoys if they are only to be ambushed or blown up by landmines in the widespread violence. Airlifting of food is extraordinarily expensive, with freight costs five or six times the value of the food carried.

## S Korean ruling party leads poll

By Maggie Ford in Seoul

SOUTH KOREA'S ruling Democratic Justice Party took an early lead in the country's National Assembly election yesterday amid reports that a similar television executive had been sacked over alleged fraud.

Turnout was uncharacteristically low - 58 per cent in places - suggesting that voters were less interested in the election than they had been last December, when the presidential election won by Mr Roh Tae Woo saw voting levels of more than 85 per cent. Suspicion that the television results may have been tampered with grew after an apparent result in one constituency was broadcast the day before the election. Several hundred people protested over what was described as a "rehearsed" test new computer programmes and yesterday the local TV chief was dismissed.

## Maputo wrestles with inflation

ONE OF the most far-reaching economic reform programmes in Africa is continuing support for the rebel Mozambique National Resistance (MNR), not natural disaster or economic mismanagement.

The appeal issued by the UN Secretary General stressed that the "effects of South African destabilisation at present dominate all aspects of life - social, economic, and political - in Mozambique." It is this destabilisation which puts the biggest question mark over Mozambique's economic recovery programme (ERP). The rebels have destroyed tea and sugar factories and cut the railway to the coal mines. Attacks on roads and on district towns disrupt peasant marketing of cashew nuts and cotton as well as food crops. About 20 per cent of the rural population has been directly affected by the war.

## Indians to fence out Pakistan

By John Elliott in New Delhi

INDIA has this week started building a barbed wire fence along parts of the border between Pakistan and its troubled northern State of Punjab in an attempt to stop the flow of guns and ammunition to Sikh extremists.

A total of about 60 miles of fencing is being erected about 150 yards from the border at key access points used by smugglers of arms, gold and other goods. Border patrols are also being increased and more fencing is being erected to the north in the state of Jammu and Kashmir. During the past few weeks there has been a sharp increase in terrorist activity in the Punjab, where more than 800 people have been killed this year. Sikh terrorists have started using AK47 assault rifles in many attacks, plus some rocket grenade launchers.

Joseph Hanlon, recently in Mozambique, reports on a World Bank/IMF recovery plan

## Maputo wrestles with inflation

that the main problem is South Africa's continuing support for the rebel Mozambique National Resistance (MNR), not natural disaster or economic mismanagement.

Consequently, exports are only one-third of their 1981 levels and are likely to remain depressed. Similarly local food production and marketing is well below normal. Despite the war, commercialised family production rose 27 per cent last year. Mr Osman pointed to this as one of the most important successes of the ERP, because the goal of the ERP was to move the centre of gravity of the economy from the city to the countryside.

However, prices have risen faster than incomes, and this has cut buying power. Mr Osman admits that even with higher producer prices, purchasing power in the countryside is not rising fast enough to absorb the increased industrial production.

Nor will these goods be sold in the cities, because of a policy decision to squeeze the cities more than the rural areas. Urban buying power was cut further this month by the controversial decision to remove food subsidies. The prices of staple foods have more than doubled. Wage rates last month did not compensate.

## No Bofors bribe evidence found

THE Indian Government last night published a parliamentary report which says that there is no evidence of any "commissions" or bribes having been paid to anyone on a \$1.4m howitzer gun contract with Bofors of Sweden, John Elliott writes.

Corruption allegations were made against the Indian Government a year ago. Last Friday an Indian newspaper published documents purporting to show that the Hindujas, a European-based Indian family, received payments. The Hindujas say the documents were forgeries.

# CONGRATULATIONS

The Rolls-Royce 535E4 turbofan has been selected by the International Leisure Group to power the Boeing 757s which will form the basis of the future fleet expansion plans of Air Europe and its sister airline Air Europa.

The Rolls-Royce 535E4 engine is quiet and fuel efficient. And above all, highly reliable. An attractive

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It is expected this will bring the total International Leisure Group fleet of Boeing 757 aircraft to 30 over the next five years - all powered by Rolls-Royce.

Clearly they've found a power source that

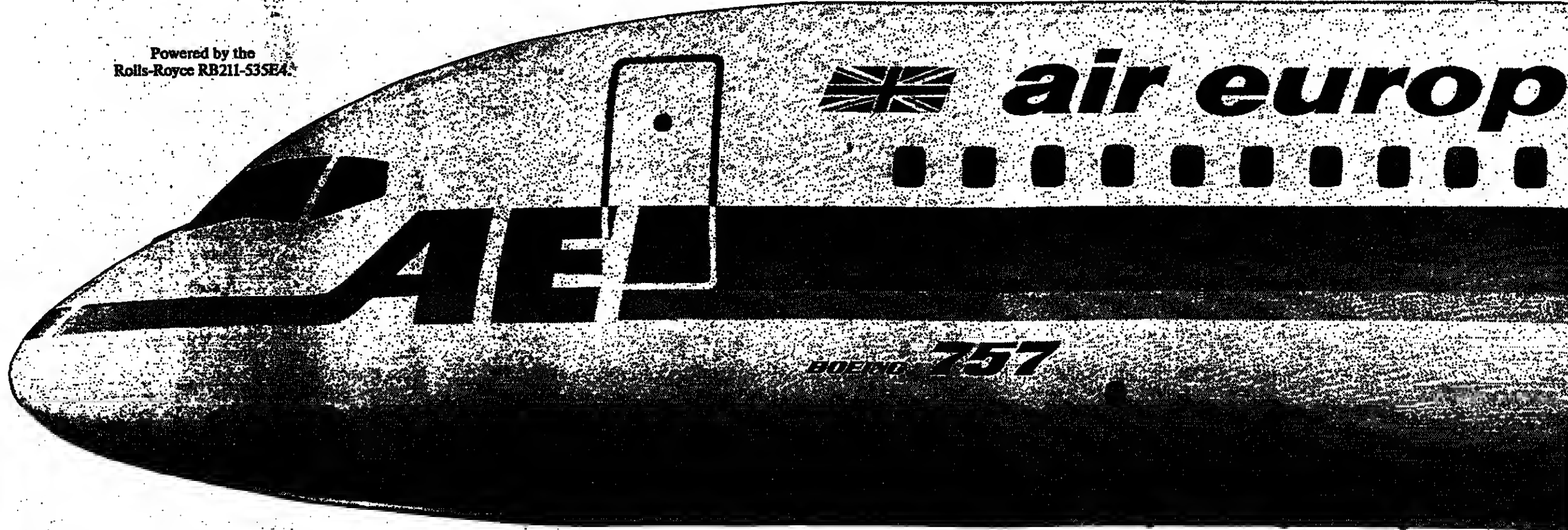
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## AMERICAN NEWS

## Reagan lobbies for veto support over Trade Bill

BY NANCY DUNNE IN WASHINGTON

THE REAGAN Administration was last night lobbying heavily in its battle over the 1988 Trade Bill by seeking assurances that Republican senators would support an expected presidential veto.

The lobbying was taking place as the Senate last night prepared to vote on the bill, which was passed by the House of Representatives with a big majority last week.

While the odds were thought to be on the President garnering the 34 votes needed in the Senate to sustain a veto, labour lobbyists and Democratic leaders were working strenuously for a two-thirds majority - the vote necessary to override a presidential veto.

Whatever the outcome, the Democrats appear to have emerged politically in a no-loss position. The President has threatened his veto over the provision requiring 60 days notice of plant closings.

However, recent polls show the measure has overwhelming support by the American public so that a victory by the president on the veto would only hand Democrats a powerful election year issue in November.

With this political advantage in

hand, Democratic leaders have in recent days warned that this Bill may be the only one the President will have the opportunity to sign. Senator Lloyd Bentsen, chairman of the Finance Committee which oversees trade issues in the Senate, said his committee has new tax and welfare legislation to write and would likely be too busy to write another bill this year.

The AFL-CIO spokesman said labour would oppose any Bill which does not have a plant closing provision.

Senator John Breaux, a Louisiana Democrat, was one of several who argued that communities need advance notice of lay-offs so they can begin worker retraining programmes.

Businesses, he argued, are quite ready to accept special tax advantages, free land, roads and railroad tracks when they locate in a town. "If you cannot make it in our town, we understand, but please at least say goodbye," he said.

Senator Brock Adams, a Washington Democrat, attacked the "golden parachutes" given to executives who lose their jobs and called for "simple justice" for plant workers.

## Dukakis sets sights on big win in Pennsylvania

By Lionel Barber in Washington

GOVERNOR Michael Dukakis of Massachusetts yesterday set his sights on a big victory in the Pennsylvania primary election to propel him towards the Democratic presidential nomination.

Polls showed that Mr Dukakis held a large lead over his sole rival, the Rev Jesse Jackson, the black former civil rights activist who is struggling in this predominantly white and Roman Catholic state.

On the Republican side, Vice-President George Bush looked certain to lift his delegate total above the 1,188 needed to capture the nomination at the August convention in New Orleans.

Mr Dukakis, while recognised as the favourite for the Democratic nomination, has conducted a low-key campaign avoiding attacks on Mr Jackson, and attracting respectful if hardly enthusiastic audiences.

With some 1,075 delegates under his belt, he is still a long way short of the 2,083 delegate majority required at the Democratic convention in Atlanta in July. But a win in Pennsylvania, where 178 delegates are at stake on a winner-take-all basis by congressional district, would give him a boost ahead of next week's contests in the industrial states of Ohio and Indiana.

Mr Jackson, sounding in his speeches more and more like Dr Martin Luther King, continues to draw big crowds.

He commands 836 delegates, but his campaign has faltered this week over statements about how, as President, he would deal with terrorists.

At one point, Mr Jackson described South Africa as a nation that "sponsors and conducts" terrorism. He also suggested - but later backed out - that he might grant terrorists immunity from prosecution and freedom of passage in return for the release of hostages.

Such comments are unlikely to encourage the cautious Mr Dukakis to consider offering a place on the Democratic presidential ticket to Mr Jackson, whatever his strength in the popular vote. However, in a television interview yesterday, Mr Jimmy Carter, the former Democratic president, said a Dukakis-Jackson ticket would be "amazingly attractive."

David Gardner reports on the reasons behind an unmistakable gesture of solidarity

## Mexico offers Panama a helping hand



Mexico's action may tilt the balance away from President Reagan towards General Noriega

MEXICO last week announced it would guarantee oil supplies to the beleaguered regime of Panamanian strongman Gen Manuel Antonio Noriega, a decision which could prove a weather-vane for Latin America's judgment of Washington's part in the Panama crisis.

Panama's efforts to end its diplomatic near-isolation in the region now hinge on persuading Latin America to operate an emergency clearing house - probably through a group of central banks - to enable Panama's banking system to reopen. The country's 125 banks have been closed since March 4, after the Banco Nacional de Panama announced it could no longer supply the US dollars which are Panama's currency.

In the communique announcing the decision Mexico said it "will offer (Panama) the facilities to obtain oil within the framework of the San Jose Pact until the problems caused by the crisis are overcome" and describes its move as "an act of solidarity".

Mexico normally supplies half Panama's needs of 25,000 barrels a day under the concessionary terms of the seven-year-old San Jose agreement it operates with Venezuela for poor Central American and Caribbean nations. Venezuela and Ecuador supply the rest.

Now Mexico has undertaken to waive immediate payment on the oil, further lower interest rates on the credit lines underpinning the transaction and postpone indefinitely collection of Panama's oil bill arrears of \$23m, Mexican diplomats say.

Furthermore, Mexico's national oil company signed an agreement to supply Panama with the coins it normally has minted in the US.

Even though in recent weeks public employees have been paid in bags of small change by the bankrupt Government, this will have little practical effect on the oddest symptom of the Panama crisis, the shortage of US dollars, brought about by US sanctions and government cash-flow problems. But as a gesture its intent is unmistakable.

The Mexican Government has many motives to come to the aid of Gen Noriega. This is despite the fact that Mexico and nearly all other Latin American governments would nevertheless like to see him step down as armed forces chief and *de facto* ruler of Panama to clear the way for a transition to democracy.

But the single incident around which these motives coalesced came nearly two weeks ago when the US Senate voted by a large margin to "decertify" Mexico as a country already certified by President Reagan for its co-operation in the fight against drugs trafficking. This followed US allegations that drugs-related corrup-

tion has spread through the Mexican administration and security forces.

Good conduct certificates for nations, most of them Latin American, which are part of the production, distribution and financing chain for narcotics reaching the vast American drugs market, have been required by US law since 1986.

Decertified offenders lose US aid and face other, drastic US measures against them, they seek from multilateral finance institutions such as the World Bank.

This is academic in Mexico's case, since it only receives US aid for its extensive anti-narcotics campaign, to which it devotes a quarter of its army and 60 per cent of its Attorney General's budget, and President Reagan vetoed the Senate decision anyway.

But Mexican officials were indignant at what they saw as the latest manifestation of hypocrisy on the drugs issue by the US political establishment, and drew their own conclusions.

Panama was decertified early in the current crisis and Gen Noriega's indictment on serious drug charges by two federal judges in Florida is the main justification the US offers for its campaign to overthrow him.

The fear that diplomats from the region, underlining is that future US Administrations could use the drugs issue as a pretext to undermine not only Mexico, but governments in Peru, Colombia, Bolivia, or any other of the growing number of countries being sucked into the spreading international narcotics network.

Many observers in Latin America stress that drugs are already displacing left-wing insurgency as the perceived external threat from this region for the 1990s for US politicians.

When riots in Honduras, the most supreme nation-state in Latin America, burned down part of the US embassy in Tegucigalpa earlier this month in reaction to the illegal extradition of a leading drug baron, Washington concluded this was a *zorro-Comunista* conspiracy. Almost everyone else realised the extradition was merely the catalyst which released long pent-up frustration at US disregard of Honduran sovereignty in the prosecution of its proxy war against Nicaragua's ruling Sandinistas.

Probably the most respected West European diplomat in this region, commenting on the Honduran incidents and the Panama crisis, described Washington's reaction as "yet another indication of the inability of the US to face the inevitable. It has had an imperial empire in Latin America and the time has come to renegotiate the terms of the relationship with those countries, and define what your security interests down there are, as opposed to nightmare-like scenarios of brown men wielding the Communist manifesto and bags of cocaine".

The drugs issue is a new thread in the traditional Latin American pattern of mistrust of US motives, and the Panama crisis could entangle it in a way which seemed unlikely when it began.

When Gen Noriega sacked his latest figurehead civilian president, Mr Eric Arturo Delvalle, on February 26, countries like Argentina and Uruguay, which have relatively recently re-established civilian rule, withdrew their ambassadors. The Group of Eight, a mechanism for co-ordinating regional debt, trade and political policy made up of Argentina, Brazil, Colombia, Mexico, Panama, Peru, Uruguay and Venezuela, suspended Panama from its deliberations.

Even Mexico, it is reliably understood, came close to withdrawing its ambassador in Panama for consultations. Mexico's apparent vacillations on its most deeply-held foreign policy principles - self-determination and non-interference in the affairs of other nations - caused an unusually public row in the foreign ministry, leading to the summary sacking of Mr Ricardo Valero, the main architect of its Central America policy.

Latin diplomats say few of their governments approved of US tactics which are ruining the Panamanian economy to oust Gen Noriega - as ex-President Delvalle put it last week, "sinking the ship to grab the captain". The Panamanian Government has been working hard to convince them that the general will go and that civilian rule is in prospect. The balance of argument is now very delicately poised, as the Mexican change of tack has illustrated.

## World Court rules against US over PLO mission

THE World Court yesterday ruled against the US attempt to unilaterally shut down the Palestine Liberation Organisation's mission at the United Nations in New York, AP reports from the Hague, Netherlands.

The ruling implicitly condemned the US move to close the PLO mission by supporting the UN position that the dispute must be submitted to independent arbitration.

It was the court's second ruling against the US in two years. In 1986 the court, formally known as the International Court of Justice, condemned as a violation of international law the Reagan Administration's support for the Contra rebels fighting Nicaragua's Sandinista government.

The attempt to shut down the PLO mission has been condemned by all UN member nations except the US and Israel, as well as by the UN administration itself.

At the request of the UN General Assembly, Mr Javier Perez de Cuellar, UN Secretary General, filed the court case on March 9 in the form of a request for a legal opinion on whether the dispute is subject to arbitration.

"The court unanimously is of the opinion that the United States of America as a party to the Headquarters Agreement of 26 June 1947 is under an obligation . . . to enter into arbitration of the dispute between the United States of America and the United Nations," said the ruling by the judges of the court, the UN's judicial arm.

## World Bank hits at 'chaos' in Brazilian social sector

BY IVO DAWNAY IN RIO DE JANEIRO

A CONFIDENTIAL World Bank report has unveiled a picture of widespread inefficiency, poor resource allocation and chaotic administration throughout Brazil's social programmes.

The study, conducted over the last six months by a World Bank human resources team, has been leaked in the Brazilian press.

It claims that funds allocated to sectors such as social security, health, housing, edu-

cation and nutrition are failing to get through to the poorest segments of the population, but are instead benefitting higher income groups.

The report alleges that the least wealthy fifth of the Brazilian population receives only 8 per cent of total social benefits.

Citing specific examples of the waste of funds, it says that 85 per cent of health care is devoted to high-cost

curative hospital treatment. Only 15 per cent is targeted at preventative care such as immunisation programmes and child health, despite the proven cost-effectiveness of such schemes.

The report is also critical of the highly bureaucratic management of funds which involve substantial losses in administrative costs before the ultimate beneficiary is reached.

A World Bank official con-

firmed the existence of the study yesterday, but claimed that a draft version published in the Brazilian press had since undergone some revisions of figures and statements.

"The social sector study was made in collaboration with the Brazilian Government, which knows there are problems and wants to correct them," he said.

He went on to deny claims that the Bank had been with-

holding funds for Brazil until improvements in administration were achieved.

Of more than \$2bn in loans due to be approved for Brazil in the Bank's current fiscal year, ending in June, only \$200m have been disbursed. This compares with \$1.68bn approved for Mexico.

But the delays have been due to slow decision making in Brasilia, not in Washington, the Bank claimed.

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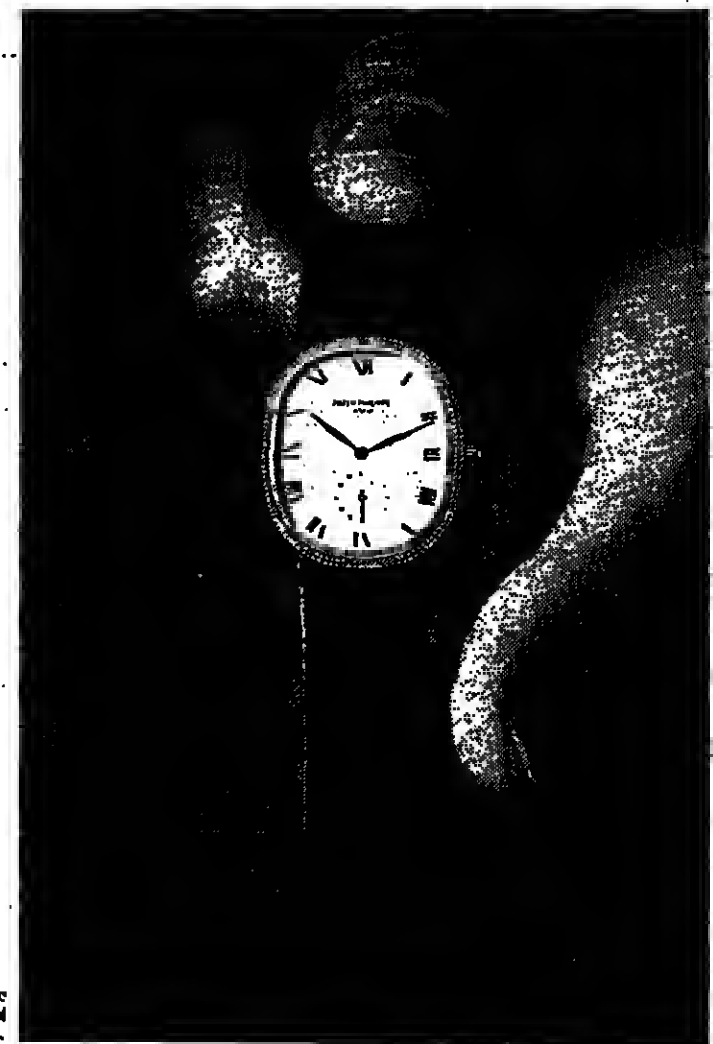
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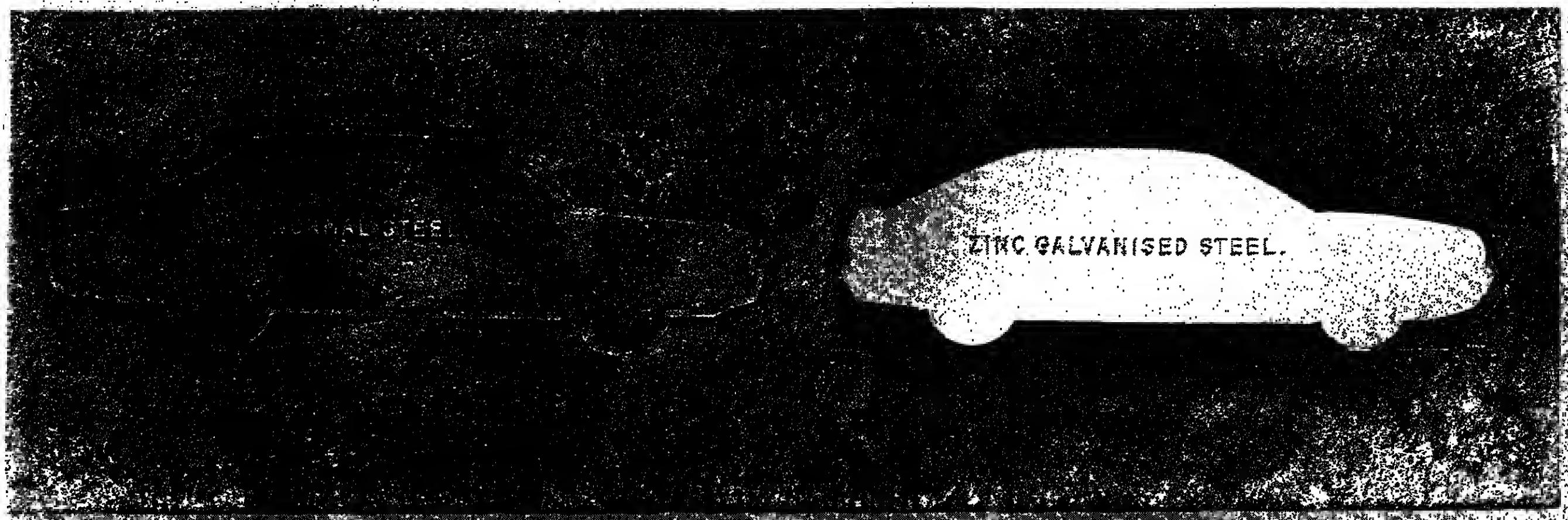
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DR DIETZ had cracked it.

AUDI'S TEN year warranty stood as testament to zinc's remarkable anti-corrosion properties.

AS WE sped home, the fact that we still didn't understand the intricacies of cathodic protection, didn't seem to matter.

EARLIER THAT morning, after a gruelling four hours on a snow bound autobahn, Dr Dietz greeted us at Audi's quality assurance centre.

'THE DRIVING conditions are very wearing,' observed our host gazing out of the window.

FOR A moment we thought Dr Dietz was showing a little compassion.

'CARS IN Germany,' continued the Doctor, 'have to withstand an extremely corrosive environment. You see, in some areas, snow lies on the ground for six months of the year.'

'TO AGGRAVATE the situation, every year the authorities put half a million tonnes of salt and grit on our roads. And the corrosive agents  $SO_2$  and  $NO_2$  are present in high levels in our rain and air.'

SUDDENLY LIVING in Britain didn't seem so bad.

'CONSEQUENTLY, AT Audi, we now employ the classic corrosion protection system: zinc galvanisation.'

'BUT DON'T other manufacturers already use zinc?' we questioned.

'INDEED,' REPLIED Dr Dietz smiling, 'most cars have a limited number of galvanised parts: hinges, sills, brackets and some body parts. Only Audi, along with Porsche, have their body shells completely galvanised inside and out.'

'CONSEQUENTLY, WHILE most manufacturers' corrosion warranties are limited to six years, Audi's now extends to ten. Zinc is also likely to increase an Audi's resale value.'

'ARE YOU familiar with galvanisation and the barrier effect and cathodic protection afforded by zinc?' enquired Dr Dietz.

DR DIETZ took his cue from our blank faces. Our metallurgy was, to say the least, a little rusty.

'ALLOW ME to explain. The protective layer of zinc works in two ways. Firstly, the zinc provides a barrier that protects the steel from contact with corrosive media. This purely physical corrosion-resisting property of zinc coatings on steel is referred to as the barrier effect. Zinc, of course, corrodes up to ten times more slowly than steel.'

'SECONDLY, SHOULD the zinc be damaged, exposing the steel, the zinc becomes the sacrificial anode in the electrochemical corrosive reaction.'

'IN PRACTICAL terms this suppression of the anodic reaction of the steel means that the Fe side of the electrode pair is no longer a corroding mixed electrode, but a corrosion-free cathode. The corresponding phenomenon is therefore referred to as cathodic protection.'

DR DIETZ might just as well have been speaking German.

THE DOCTOR endeavoured to explain in more simple terms. 'Should the steel be exposed, the zinc bleeds over the steel. No rust will form until the zinc has been eroded, a process which can take several years.'

'WITHOUT ZINC, how long would rust take to form?' we queried.

'SEVERAL DAYS, maybe less,' smiled Dr Dietz.

'HOWEVER, WHILE zinc is undoubtedly an effective weapon against rust, it can only be one element in a complete range of anti-corrosion measures,' continued Dr Dietz.

DR DIETZ, we sensed, was on the verge of refreshing our memories about the rest of Audi's corrosion protection. Apparently, the 27-operation painting process, the wax-flooded cavities and the chip-resistant elastic undercoat, had all been retained despite the introduction of zinc galvanisation.

THANKFULLY, WE persuaded him they could wait until another time.

HOWEVER, ONE question did remain. 'Why were Audi the only manufacturer, but for the notable exception of Porsche, to adopt fully galvanised zinc bodies?'

DR DIETZ smiled. 'Vorsprung durch Technik,' came the reply.

**Audi**

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## WORLD TRADE NEWS

## New car registrations in Western Europe rise 9%

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT

NEW CAR registrations in Western Europe jumped by 9.1 per cent in the first quarter of 1988 compared with the same period the previous year. Sales totalled 3.36m units against 3.08m in January-March 1987, mainly because of strong demand in the big volume markets of the UK, France, Italy and Spain.

The boom is outstanding most industry forecasts, but in March the rate of growth in new car sales fell below that in the previous two months, and some leading car makers expect European new car sales in the whole of 1988 to fall just short of the record 12.4m of last year.

In March, new car registrations rose by some 6.5 per cent on the same month a year earlier to 1.25m units, according to industry estimates.

In West Germany, the biggest single car market in Western Europe, sales in the first quarter rose by 2.9 per cent - and by 1.2 per cent in March alone - to 647,000 units.

The slower growth rate in West Germany is one of the factors behind the slow start made by Volkswagen in Western Europe this year.

VW has headed the Western European sales league for the past three years, but in the first quarter it has been clearly outdistanced by Fiat of Italy, which claimed an estimated market share of some 15.9 per cent.

Fiat's share has fallen from the 16.3 per cent held in January/February, but it still has a commanding lead over the Volkswagen group, with a 13.7 per cent share in the first quarter.

Both VW and Fiat are being pressed hard by Peugeot of France, which last year ousted Ford from third place and which in the first quarter this year

WEST EUROPEAN NEW CAR REGISTRATIONS - January/March 1988			
	Volume	% Change	Share(%)
Total market	3,360,000	+9.1	
Fiat (including Lancia & Alfa Romeo)	535,000	+12.2	15.9
Volkswagen (including Audi & Seat)	460,000	+4.5	13.7
Peugeot (including Citroën)	427,000	+15.9	12.7
Ford	383,000	+7.3	11.4
General Motors (Opel & Vauxhall)	363,000	+6.7	10.8
Renault	362,000	+7.3	10.5
West Germany	647,000	+2.9	19.3
Italy	616,000	+12.4	18.3
United Kingdom	585,000	+11.8	17.4
France	538,000	+6.5	16.0
Spain	291,000	+22.8	7.7

Source: Industry estimates

raised its market share to 12.7 per cent from 12.0 per cent a year earlier.

The Peugeot group, which benefited from several successful new product launches, enjoyed the biggest increase in sales of any of the big six volume car makers in Europe, with a jump of close to 15 per cent in the first quarter to 427,000 from 368,000 a year ago.

Fiat's fortunes, boosted by the launch of the Tipo, its new competitor in the small family car segment of the market, has been buoyed in the first quarter by the performance of the Italian market, where new car registrations are estimated to have jumped by 13.4 per cent to 616,000.

Of the five biggest markets in West Europe, only Spain has achieved a faster rate of growth, with 22.8 per cent in the first quarter to 291,000 units, although here too the rate of growth slowed in March to an increase of 10.8 per cent.

In France new car sales rose by 6.5 per cent in the first quarter to 538,000, while in the UK sales increased by 10.9 per cent to 585,000.

While new car sales continue to boom in most of Western Europe, some of the smaller markets have gone into rapid decline in the face of straitened economic circumstances. New car sales in the first quarter in Norway dropped by 26.5 per cent, in Denmark by 12.9 per cent and in the Netherlands by 8.3 per cent.

Japanese car makers managed to outpace the market, increasing their volumes by 12.4 per cent in the first quarter to an estimated 357,000 units.

The biggest gains were made by Nissan, which is increasing output from its assembly plant in the north-east of England and which is expected to begin exports from the UK in the autumn. Nissan's sales volumes in West Europe were 19.7 per cent higher, at 93,000, in the first quarter than a year earlier.

## EC backs plans for trade talks with Tokyo

By David Buchan in Luxembourg

EUROPEAN Community member states have endorsed the Brussels Commission's plans to start trade talks this summer with Japan on a new range of products including pharmaceuticals, dairy goods and pigmeat.

A statement issued by EC Foreign Ministers meeting in Luxembourg also urged continuation of discussions with Tokyo on "the unresolved problems of market access for motor vehicles and medical devices", and the monitoring of commitments made by Japan to liberalise cosmetics imports.

The ministers welcomed the recent reduction in Japan's trade surplus with the EC, stemming in part from Tokyo's new emphasis on domestic, rather than export-led, economic growth.

But they said EC states expected Japan to follow fully recent GATT rulings against high Japanese taxes on imported wines and spirits such as whisky and against Japan's two-year-old price-fixing accord with the US on semiconductors.

Noting the recent US-Japanese agreement on the participation of foreign companies in Japanese public works projects, the EC ministers warned that they expected European suppliers to be given "fair, non-discriminatory access to procurement" for Manned International Airport and other infrastructure projects.

## R-R hands over plant

By Lynette McLeish

ROLLS-ROYCE, the UK turbine manufacturer, yesterday handed over the largest electrical power installation it has built in the past 30 years to a power company in Nigeria.

The 238ha plant is for the Rivers State Utilities Board, at Imbriang, and is based on two Olympus gas turbine generating sets, providing 40,000kW of electricity for 96 villages. All external finance was provided from Britain.

## Sales of foreign cigarettes double in Japan

BY CARLA RAPOPORT IN TOKYO

FOREIGN tobacco companies have finally cracked the Japanese cigarette market, cornering nearly 10 per cent of the domestic market and more than doubling sales in the past year.

This success has been achieved largely because of the lifting of import tariffs on cigarettes by Japan last year. Sales of foreign cigarettes last year jumped by a factor of 2.5 to 30.3m. In the fiscal year ended March, the value of foreign cigarettes more than doubled to nearly \$8m (\$1.6m), according to the Tobacco Institute of Japan.

The institute expects foreign cigarettes to gain further in the current year, to perhaps 12 or 18 per cent of the market.

Liberalisation of the tobacco market grew out of one of the big trade rows between the US and Japan in the early 1980s. The removal of tariffs and the abolition of the Japanese tobacco monopoly, which controlled the distribution of cigarettes in Japan, came in stages between 1986 and 1987.

The removal of the import tariff last year immediately translated into a ¥20 to ¥30 per pack price cut on foreign cigarettes, making them competitive with domestic brands.

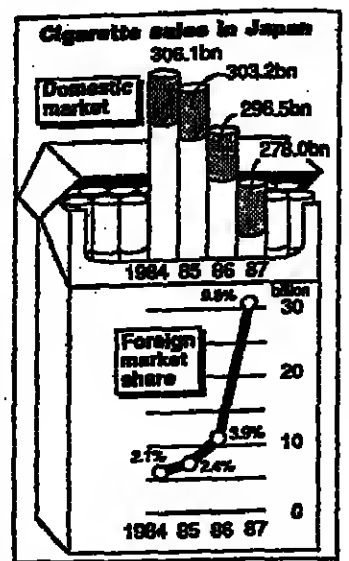
The best-selling foreign brand in Japan last year was Lark Mild, made by Philip Morris of the US. It ranked as the ninth best-selling cigarette in the country. Philip Morris retains a strong lead over the

other foreign manufacturers, producing seven of the top 10 foreign brands.

Analysts yesterday also pointed out that the foreign companies have been benefiting from improved marketing operations and better products, aimed at the Japanese market.

About 60 Japanese microchip-maker companies will set up a group next month to help promote imports of foreign-made semiconductors, the Electronics Industries Association of Japan said, Reuters reports from Tokyo.

The US is dissatisfied with what it sees as Japan's failure to increase American microchip makers' access to the Japanese market following a 1986 pact on semiconductor trade.



## Robert Thomson on rifts between government and foreign companies

## China's quest for suitable partners

A BROADCASTING AND hotel complex that was to be the pride of Peking is yet to get off the ground because of two successive communication breakdowns between the state-run China Central Television (CCTV) and foreign partners badly bruised by last year's stock market plunge.

The stricken 65m project highlights China's exposure to the complexities of foreign corporate life, as well as the still rigid contract approval system and the difficulties some Chinese institutions have in telling the difference between a foreign company and its government.

Just over a year ago, CCTV signed a joint venture contract with the Parry Corporation, headed by Mr Kevin Parry, which a few days later unsuccessfully defended Australia's ownership of the America's Cup yachting trophy.

In February this year, CCTV signed an agreement to replace the troubled Parry Corporation with another Australian company, the Perth-based Howells Ltd.

Now Howells, which was assisted by the government of Western Australia after the stock market plunge, has withdrawn following a dispute with CCTV over changes to the design of the project, which is supposed to be a centrepiece of the Asian games here in 1990.

"We have been unlucky with our choice of companies," said Mr Wang Nansheng, the general manager of CCTV, one of China's most powerful institutions. "The world of business is very complicated."

Mr Rupert Murdoch's News Corporation negotiated with CCTV in 1986 on the same project but could not reach agreement for a variety of reasons, including a dispute over the responsibility for rehousing people living on the site. And Mr Parry claimed that he had a large field of interested foreigners, including Mr Ted Turner, the US broadcasting baron, also an America's Cup yachtsman.

The prestige of the project has been shown by the presence of a Chinese vice-premier, a deputy president, a senior state councillor, and a former foreign minister at various signing and welcoming ceremonies. A senior of the communist party's propaganda, the Australian government assisted a loss of face when Mr Parry pulled out, and helped to find the new partner, Howells.

While foreign companies and companies often do China favours in the interests of long-term ties, Mr Wang Nansheng explained, CCTV has been reluctant to take legal action against the Parry Corporation because the building is intended to be a symbol of "friendly co-operation" and a writ might be taken by Australia as a political statement.

"We have suffered a lot of losses. It has been a waste of our time. We must have the building built by 1990," Mr Wang said. He suspected early that the Parry Corporation had been an unwise choice, as the company asked for an extension of payment dead-

lines almost immediately after the signing of the contract in January 1987.

CCTV was annoyed that it took some months to convene the first board meeting of the joint venture partners and even more annoyed when, a few weeks later, Parry told the West Australian government that it would be unable to continue with the project.

In February this year, after prompting by the government and only two days of negotiation, Howells agreed to become the new partner for the complex, a combination of broadcasting centre, hotel and apartments. A few months earlier, Howells was in serious red-plunge difficulties, and the West Australian government provided a \$100m guarantee to assist the company, while other West Australians, including Mr Robert Holmes à Court and Mr Alan Bond, provided a comradely injection of capital.

During the two days' negotiation, Howells had requested and won major changes to the Parry contract, putting more emphasis on the broadcasting function, and less on the accommodation, which it feared would only add to a growing surplus of hotel and apartment rooms in the Chinese capital. Howells also asked for a new feasibility study to be completed before it would even consider building the hotel-apartment phase.

While CCTV signed the new agreement, Mr Wang Nansheng said the Ministry of Foreign Economic Relations and Trade, which must approve all such joint ventures, would not accept the terms because "Howells had changed the business scope," and "it was not a direct transfer of title" from Parry to Howells. Mr Wang said feasibility studies had already shown that the new accommodation would be profitable, and thus, to his mind, Howells should have simply accepted the Parry contract as was.

"We have the design for the building. We have all the approval and we know that we will make a profit. All we need is a good partner and the money, and we can directly transfer the title of the contract. If you know any good, strong companies, we will be very glad to co-operate with them," Mr Wang said.



Thomson: beaten broadcasting baron

which must approve all such joint ventures, would not accept the terms because "Howells had changed the business scope," and "it was not a direct transfer of title" from Parry to Howells. Mr Wang said feasibility studies had already shown that the new accommodation would be profitable, and thus, to his mind, Howells should have simply accepted the Parry contract as was.

## Moscow relaxes rules for business visas

BY QUENTIN PEEL IN MOSCOW

THE Soviet Union yesterday announced a relaxation in the visa requirements for foreign businessmen, in an apparent further move to attract foreign investment in joint ventures.

From May 1, visas will be available within 48 hours for visiting businessmen with an invitation from a Soviet organisation, and multiple entry visas will also be available, an official said.

However, the new deal still left

confusion among resident businessmen and diplomats in Moscow about how broadly the new rules would be applied and whether they would apply to Moscow residents.

The immediate assumption was that the liberalisation would be used to help companies embarking on joint ventures, but the issue of multiple entry visas to resident businessmen would still depend on an arrangement

with their home country. Mr Oleg Avramenko, first deputy head of the consular directorate of the Soviet Foreign Ministry, said the new rules would relate only to business and scientific contacts.

Another concession would allow businessmen on first-time visits, who have therefore not had the chance to get an invitation from a local contact, to visit the country on a tourist visa.

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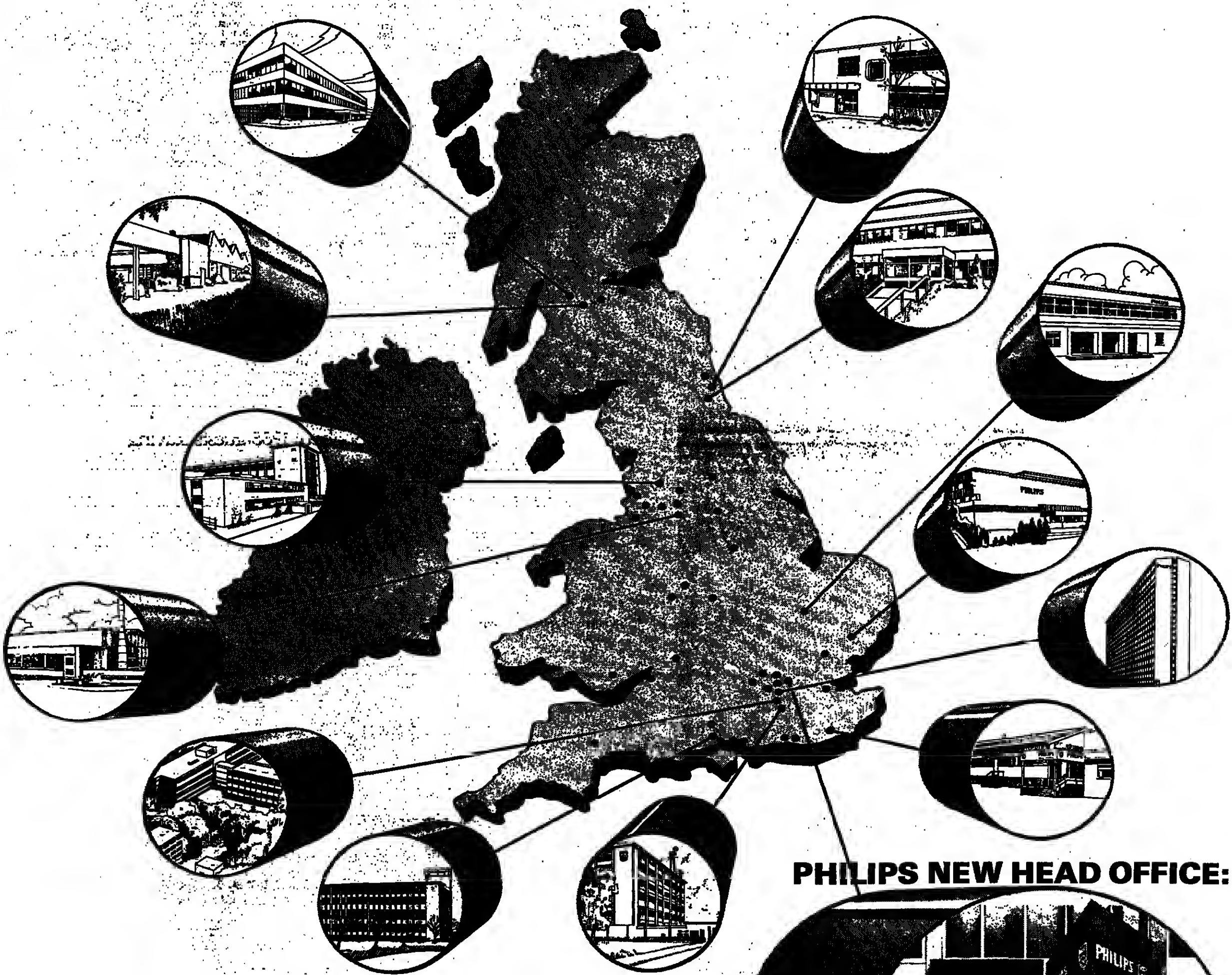


# Philips Electronics in the UK

Philips Electronics is one of the largest industrial enterprises in the UK and consists of many divisions and companies working together as one Group.

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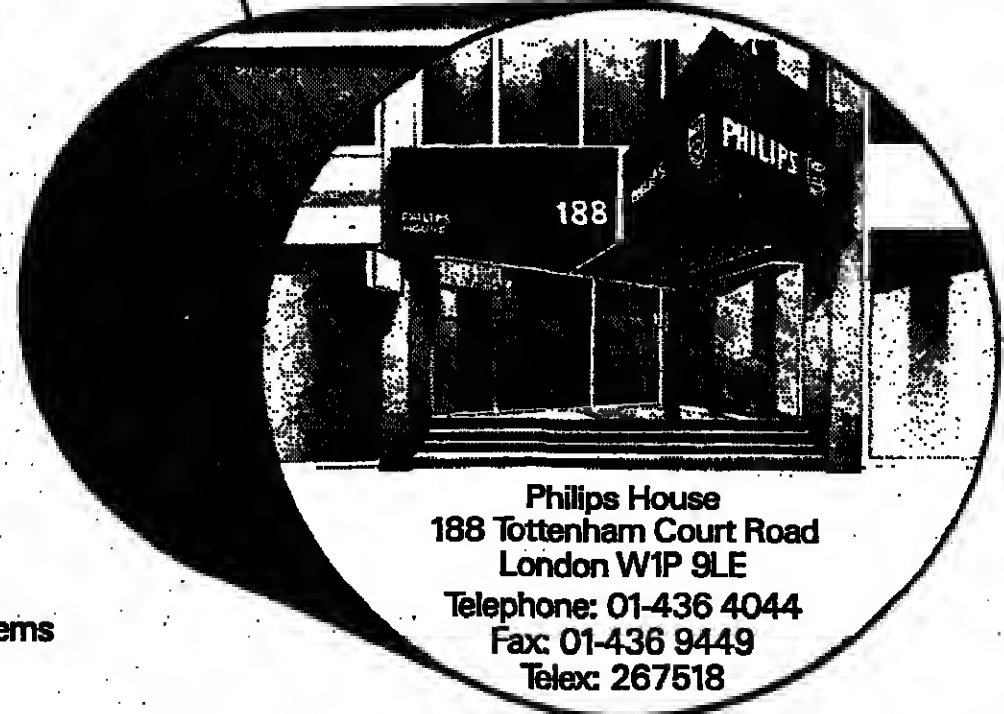
And our investment in Britain is enormous — we operate from over 300 sites throughout the UK with some 20,000 employees engaged in research, development, manufacturing, marketing, sales and service.



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# If your five-year-old son were asked to draw a picture of his family, would you be in it?



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Most people would agree that time is the one thing we could all do with more of.

What most people don't realise is that the right communications package is one of the shorter routes to saving time at work.

Unfortunately, given the complexity of business communications today, getting one's hands on the right package isn't exactly easy, is it?

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Everything, in fact, from simple radio pagers to fax machines to the technology that allows complex data to be sent across the country in seconds.

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It's called Workplan and this is how it works:

You phone and ask for Workplan. In a day or so, you'll receive the first stage, which is a business-orientated questionnaire designed to help you evaluate

where improved communications might help.

(Even if you decide not to return this, you'll benefit from what you'll learn about yourself as you respond to its questions.)

If you do return a completed questionnaire, we'll use your answers and a bank of computers to analyse your particular business needs.

Then we'll make up and send off your personally compiled Workplan handbook.

This is a ring-binder containing information and advice on the communications options we believe would be most likely to save you time.

If at that moment, or indeed anytime in the future, you'd like to discuss specific items with one of our people, you only have to call and say so.

'Ah,' we hear, 'but I'm too busy to get into all this.'

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The Annual General Meeting of Shareholders held on 20 April 1988 declared a dividend of NLG 4.80 per ordinary share of NLG 20 in respect of the 1987 financial year, which, taking into account the interim dividend of NLG 2.00 already made payable as of 21 August 1987, represents a final dividend of NLG 2.60 per ordinary share.

At shareholders' option, the final dividend will be paid either entirely in cash or NLG 0.95 in cash and NLG 0.50 in new ordinary shares charged to the share premium reserve or, if desired, to general reserves, these new shares being entitled to participate in the dividend for 1988 and subsequent years. The stock dividend will not attract income tax or withholding tax in the Netherlands. The final dividend will be made payable as from 29 April 1988 at:

In the Netherlands:  
All branches of Amsterdam-Rotterdam Bank N.V.

In the UK:  
Amsterdam-Rotterdam Bank N.V., London.

In West Germany:  
Deutsche Bank AG, Commerzbank AG, Dresdner Bank AG, Westdeutsche Landesbank Girozentrale at Frankfurt am Main, Düsseldorf and Hamburg, insofar as said institutions have branches in these cities, and Amro Handelsbank AG, Cologne.

In France:  
Société Générale.

In Switzerland:  
Schweizerische Kreditanstalt, Schweizerische Bankverein, Schweizerische Bankgesellschaft, Amro Bank und Finanz and MM. Pictet & Cie.

In connection herewith, upon presentation of dividend coupon no. 74 forming part of the ordinary share certificates of NLG 20 nominal value, an amount of NLG 0.95 - less the 25% withholding tax due on dividends in the Netherlands - will be paid in cash, i.e. per

certificate of 50 ordinary shares: NLG 35.636  
certificate of 10 ordinary shares: NLG 7.125  
certificate of 1 ordinary share: NLG 0.7125

Where shareholders opt for the stock dividend charged to the share premium reserve, as referred to above, then upon presentation of dividend coupon no. 75, one ordinary share with dividend coupons nos. 75 et seq. and talon attached, which is entitled to participate in the dividend for 1988 and subsequent years, will be issued for every 40 ordinary shares held.

Any unclaimed shares in respect of dividend coupons no. 75 which are still outstanding after 22 July 1988 will be sold and the proceeds will be held at the disposal of the holders of those dividend coupons which have not been presented at that date on a pro rata basis.

In connection with the exchange of dividend coupons no. 75 for new shares, corporate members of the Amsterdam Stock Exchange Association will be paid the official rate of commission so as to enable the said exchange to be effected free of charge to the holders.

Shareholders requesting their bank to mail their securities to them or to deliver them into their hands for the purpose of this exchange will be charged the usual fee for delivery of securities.

In connection with the aforementioned stock dividend, the necessary shares will be irrevocably deposited at the company's office until 23 July 1988 unless previously claimed by shareholders.

Where shareholders opt for payment in cash, then upon presentation of dividend coupon no. 75 forming part of the ordinary share certificates of NLG 20 nominal value, an amount of NLG 1.65 - less the 25% withholding tax due on dividends in the Netherlands - will be paid in cash, i.e. per

certificate of 50 ordinary shares: NLG 61.875  
certificate of 10 ordinary shares: NLG 12.375  
certificate of 1 ordinary share: NLG 1.2375

Dividend coupons presented via a bank or stockbroker must be stamped on the reverse with the firm's stamp.

Holders of CF certificates, will be entitled to their cash dividend and rights to payment in ordinary shares through the intermediary of the institution which had custody of the dividend sheets forming part of their share certificates as at the close of business on 20 April 1988.

A copy of the annual report, incorporating the accounts, has been deposited with the Chambers of Commerce at Amsterdam and Rotterdam.

Amsterdam, 20 April 1988

Amsterdam-Rotterdam Bank N.V.

Amro Bank

## GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	div (p)	P/E
201	185 Ast. Br. Int. Ordinary	201.00	+1	8.9	4.4
201	186 Ast. Br. Int. GUS	201.00	+1	10.0	5.0
34	25 Amro bank and bonds	34	-1	-	-
57	50 BBS Design group (US\$1)	50	0	2.1	4.2
162	155 Bardon Group	161	0	2.7	17.3
148	137 Brey Technologies	143.00	0	5.2	3.6
240	246 C2 Group Ordinary	255	0	11.5	4.5
131	124 C2 Group 11% Corp Pref	130	0	15.1	11.6
134	129 Carborundum Ordinary	134.00	+1	4.1	4.4
106	100 Carborundum 7.5% Pref	106	0	10.3	9.7
229	147 George Blair	220	0	3.7	1.7
75	60 Iva Group	75	0	3.7	6.1
94	87 Jackson Group	88	0	3.4	3.9
340	245 Maltesse NV (AmroSD)	335	0	10.4	3.1
52	40 Robert Jeffrey	41	0	-	2.4
124	124 Scotties	124.00	0	5.5	4.4
204	194 Torday & Currie	200	0	7.7	3.9
80	56 Trevas Holdings (US\$1)	80	0	2.7	3.6
108	108 Unicom Europe Corp Pref	108	0	6.0	7.5
278	203 W S Yates	277	-1	16.2	5.8

Securities denominated in US\$ and US\$A are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMBRA.

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## Syndicate faces £30m cash call after US losses

BY NICK BUNKER

MR RICHARD OUTWHAITE, one of the Lloyd's insurance market's top marine underwriters, is to ask for between £20m and £30m in cash this summer from about 1,500 people who belonged to his main insurance syndicate in 1987 and who now face huge losses arising from US liability claims. He asked the same people in 1987 to find £10.27m to help bolster the syndicate's reserves. Observers at Lloyd's say he has indicated that there will probably be yet another cash call next year.

They believe he will use the money from this year's payment to settle disputes with 12 other Lloyd's underwriters which have claims outstanding against his syndicate. News that Mr Outwhaite was making the cash call came in a letter sent by his company, REIM Outwhaite (Underwriting) Agents, to members of Lloyd's (or "Names") who were on his syndicate, number 317/861.

It represents the latest twist in the long-running Outwhaite affair at Lloyd's, which began in 1981-82. At that time, Mr Outwhaite agreed to reimburse many other Lloyd's syndicates against losses arising from policies written by them since the Second World War.

As a result, a big share of the Lloyd's market's huge liability claims arising from asbestos and hazardous waste pollution damage in the US have fallen on the backs of investors in Mr Outwhaite's syndicate.

Representatives of 102 other underwriting agents at Lloyd's, who placed their clients on his syndicate, were told by Mr Outwhaite at a meeting last Friday that their state of preparedness for the cash call.

He also intends to publish a full report on the current status of the syndicate's 1987 losses, by May 16.

## Strains on the system as A - Day looms

BY ALAN CAINE

THE ELECTRONIC equivalent of string and sealing wax will be much in evidence this Friday, A - Day, as systems managers in Britain's financial services companies struggle to ensure their technology will enable their companies to comply with the requirements of the Financial Services Act.

The Act demands that firms should be able to handle their own and their clients' money in new and more precise ways and provide better and more detailed information about their trading performance. Changing computer systems to meet these new requirements has proved a major headache for every financial services company over the past few months. Indeed, there were fears earlier this year that firms might be barred from trading after A - Day because their systems could not be modified in time to provide the information demanded by the Act.

These have now largely evaporated, chiefly because the Securities and Investments Board (SIB) has allowed more time for the more complex parts of the legislation to be interpreted in systems terms. Nevertheless, even the largest firms expect to muddle through using rewritten computer programs and expensive, labour-intensive manual methods.

Firms seem to fall into one of three broad categories according to their state of preparedness. First, there is a handful of very large firms which have done all that has been asked of them, barring a few loose ends.

Then there is a group of large and middle-sized firms which will pass muster in that they are aware of the shortcomings in their systems and are well ahead in their plans to plug the gaps.

Last, there is a group whose state of preparedness is largely unknown because, as one systems manager remarked: "We never talk to them and they never talk to us."

Mr Brian Smith, director of the Securities and Investments Board information services division, responsible for creating and maintaining the database of author-

## Company Notices

### NOTICE OF ELEVENTH PARTIAL REDEMPTION

### THE KINGDOM OF DENMARK

Issue of US\$ 250,000,000 12 1/4 % Notes due February 27, 1992  
with 250,000 Warrants to subscribe  
12 1/2 % Notes due February 27, 1992

Pursuant to paragraph "Redemption and Purchase" of the Terms and Conditions of the Notes, notice is hereby given that as a result of exercise of Warrants, Notes for an additional aggregate principal amount of US\$ 5,000,000 will be redeemable on May 27, 1988 at 101 per cent of their principal amount, together with accrued interest (i.e. US\$ 159.38 per denomination of US\$ 5,000) from February 27, 1986 to the date of redemption.

The Notes bearing the following serial numbers have been drawn by lot in the presence of a Notary Public and may be presented to Kredietbank S.A., Luxembourg, 43, Boulevard Royal, Luxembourg or to the other Paying Agents named on the Notes:

0085	0468	0563	0804	1542	1817	1719	2004	2282	2612	3047	3192	3218	3403	3686	4100	4200	4462	4705
0086	0469	0564	0805	1543	1818	1720	2005	2283	2613	3048	3193	3219	3404	3687	4101	4201	4463	4706
0087	0470	0565	0806	1544	1819	1721	2006	2284	2614	3049	3194	3220	3405	3688	4102	4202	4464	4707
0088	0471	0566	0807	1545	1820	1722	2007	2285	2615	3050	3195	3221	3406	3689	4103	4203	4465	4708
0089	0472	0567	0808	1546	1821	1723	2008	2286	2616	3051	3196	3222	3407	3690	4104	4204	4466	4709
0090	0473	0568	0809	1547	1822	1724	2009	2287	2617	3052	3197	3223	3408	3691	4105	4205	4467	4710
0091	0474	0569	0810	1548	1823	1725	2010	2288	2618	3053	3198	3224	3409	3692	4106	4206	4468	4711
0092	0475	0570	0811	1549	1824	1726	2011	2289	2619	3054	3199	3225	3410	3693	4107	4207	4469	4712
0093	0476	0571	0812	1550	1825	1727	2012	2290	2620	3055	3200	3226	3411	3694	4108	4208	4470	4713
0094	0477	0572	0813	1551	1826	1728	2013	2291	2621	3056	3201	3227	3412	3695	4109	4209	4471	4714
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0096	0479	0574	0815	1553	1828	1730	2015	2293	2623	3058	3203	3229	3414	3697	4111	4211	4473	4716
0097	0480	0575	0816	1554	1829	1731	2016	2294	2624	3059	3204	3230	3415	3698	4112	4212	4474	4717
0098	0481	0576	0817	1555	1830	1732	2017	2295	2625	3060	3205	3231	3416	3699	4113	4213	4475	4718
0099	0482	0577	0818	1556	1831	1733	2018	2296	2626	3061	3206	3232	3417	3700	4114	4214	4476	4719
0100	0483	0578	0819	1557	1832	1734	2019	2297	2627	3062	3207	3233	3418	3701	4115	4215	4477	4720
0101	0484	0579	0820	1558	1833	1735	2020	2298	2628	3063	3208	3234	3419	3702	4116	4216	4478	4721
0102	0485	0580	0821	1559	1834	1736	2021	2299	2629	3064	3209	3235	3420	3703	4117	4217	4479	4722
0103	0486	0581	0822	1560	1835	1737	2022	2300	2630	3065	3210	3236	3421	3704	4118	4218	4480	4723
0104	0487	0582	0823	1561	1836	1738	2023	2301	2631	3066	3211	3237	3422	3705	4119	4219	4481	4724
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0155	0538	0633	0874	1612	1887	1789	2074	2352	2682	3117	3262	3288	3473	37				



## Pound dampens industry's upbeat view of economy

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE Confederation of British Industry yesterday delivered an upbeat assessment of the performance of Britain's manufacturing industry, but warned that sterling's appreciation would threaten export prospects.

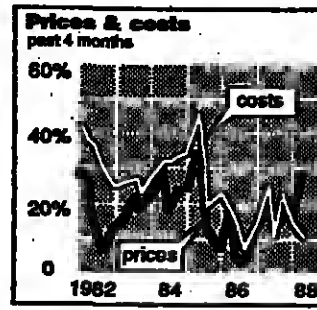
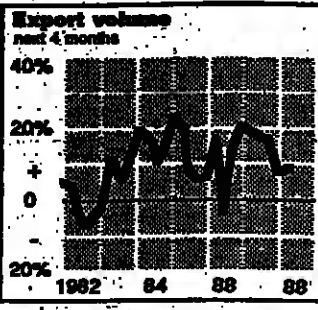
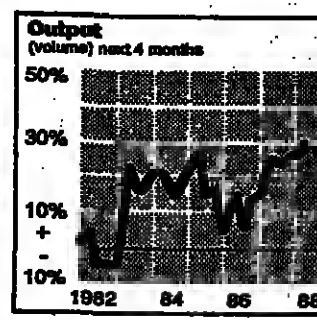
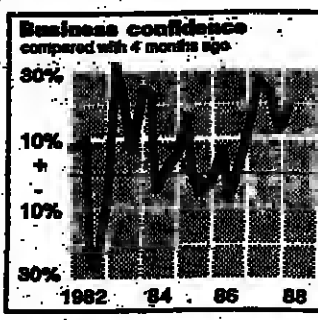
The CBI's latest quarterly Industrial Trends Survey indicates that manufacturing output is still rising strongly, with companies confident of further gains in coming months. The pound's rise has yet to have a significant impact on overseas sales, while industry is still benefiting from buoyant domestic demand in the economy.

During the past four months output and orders appear to have risen faster than at any time since the mid-1970s, while the general mood of confidence is reflected in signs that investment spending will increase strongly during 1988.

Exporters' optimism, however, has been dented by sterling's appreciation and the CBI said the pound was now at the "very top" of any range acceptable to industry.

The survey appears to cast doubt on the accuracy of official figures showing a sharp fall in manufacturing output during February, although the CBI said it expected the pace of growth to moderate in coming months.

It also puts a further question



mark over official trade statistics for January and February, which suggest a sharp increase in exports during those months. The figures for March are due on Friday and will be watched closely by financial markets.

Less encouragingly, yesterday's survey suggests a pick-up in the pace of price increases and points to a tightening in capacity utilisation. The CBI sought to dismiss any suggestion that capacity constraints might signal that the economy was close to overheating, but fewer companies are

working below their capacity than at any time for 30 years.

Overall, the survey is likely to add to uncertainties over the timing of an expected slowdown in the growth rate of the economy this year. So far, the signs are that the pace of expansion has remained more buoyant than expected by the Treasury or by most independent economists, although the CBI said that more recent discussions with its member companies did point to a more moderate growth rate in coming months.

## Aviation body to study air congestion

By Michael Dome

THE Civil Aviation Authority, the UK air transport regulatory agency, has launched a study of ways to cope with the expected continued growth of air travel into the next century.

The study could leave the Government having to make difficult reappraisals of some existing aviation policies as a matter of national priority, Mr Christopher Tugendhat, chairman of the CAA, told the House of Commons transport committee yesterday.

The committee is studying air traffic management after recent public concern about near misses in the air. The CAA's evidence, a 102-page memorandum, stresses that aviation safety is improving, even though traffic is increasing.

According to the CAA, last year there were 56 air-misses in commercial air transport against 61 in 1986.

The CAA says, however, that it will study ways of easing problems of limited airspace. Possibilities include easing some environmental restrictions, such as those on night jet flights, the use of bigger aircraft and making discriminatory charges against some types of air traffic.

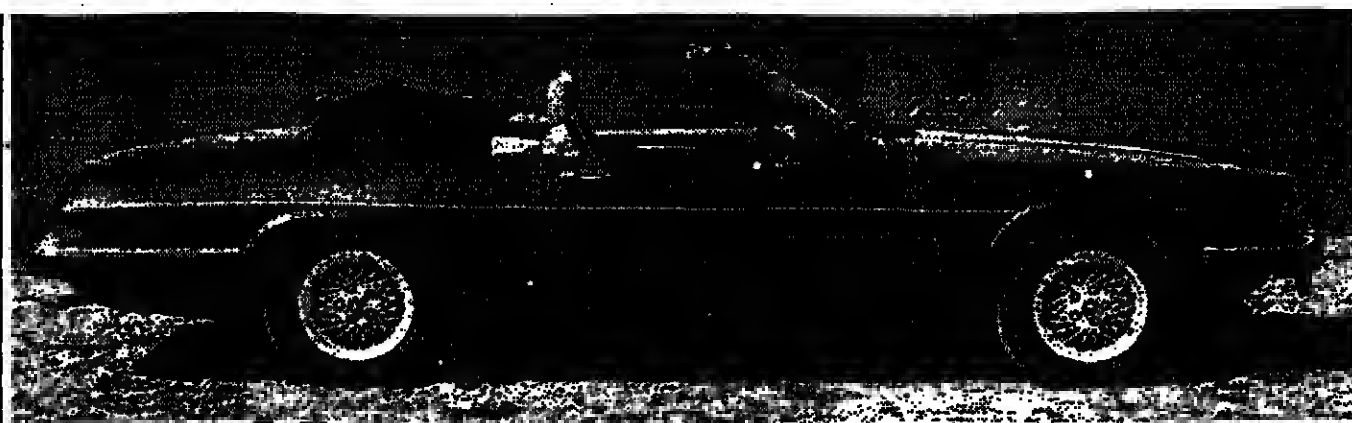
It also suggests considering reserving larger areas of airspace exclusively for commercial air transport and restricting airports to specific types of traffic rather than allowing them all to become big hubs serving all destinations as at present.

The CAA should make recommendations to the Department of Transport by the end of summer.

It recognises such radical solutions lie outside the CAA's statutory power and that the Government will thus be obliged to act.

The CAA says that it will be spending £200m from now until the early 1990s on improving the air traffic control system.

Aviation fears, Page 12



## Jaguar on wind-blown road to exclusivity

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT

JAGUAR, the UK luxury car maker, returns today to one of the most exclusive niches of the world car market with the launch of its XJ-S V12 Convertible, one of the world's fastest open-topped cars, and the first convertible the company has made since the E-Type ceased production in 1974.

It is the second new car Jaguar has launched since its privatisation from the state-owned BL group in 1984 and follows the long-awaited arrival of the XJ6 sedan, the group's most important car, in October 1986.

The XJ-S convertible, developed from Jaguar's 13-year-old XJS grand tourer coupé, recreates a Jaguar tradition in open cars, which started with the S100 in 1926 and was continued with the XK series of convertibles in the 1940s and 1950s and finally the E-Type roadster.

As part of its ambitious recovery plans Jaguar, is also working on the development of a new model range, a genuine sports car codenamed the XJ41 or F-type, but that is not scheduled for launch until 1992-93.

The XJ-S V12 Convertible with its 5.3 litre engine and a claimed top speed of 150 mph (241 km/h) - acceleration is 0-60 mph in 7.9 seconds - is to be priced in the UK at £38,000, pushing Jaguar to a new price level in the luxury car sector.

The car has been very much

tailored to the tastes of US luxury car buyers, by far Jaguar's most important market, accounting last year for 49.2 per cent of Jaguar's total new registrations worldwide of 45,512 cars.

More than half this year's forecast sales of around 4,000 XJ-S Convertibles is planned for the US - the launch will be in June - with more than 80 per cent destined for export markets.

Jaguar expects sales of the new car significantly to exceed 5,000 units next year, helping to expand the market for the XJ-S range to a record 12,000 cars, from less than 1,000 in 1980.

As Jaguar ambitiously increases its output from 48,020 last year to a planned 55,000 cars in 1988 and more than 60,000 next year, sales of the new convertible are expected to rise to more than 7,000 a year, with the US eventually accounting for 55 per cent of worldwide sales and the other key markets of the UK, Canada, West Germany, Japan and Australia accounting for a further 35 per cent.

Jaguar has drawn heavily on the expertise of Karmann, the West German design and engineering group, which has designed the power operated hood, as well as new press and assembly tooling including an

automated guided vehicle system for the Castle Bromwich body assembly plant. Karmann also built the fully engineered prototypes.

Jaguar has invested around £25m in the complete development programme, which has involved changing or modifying around a third or 156 of the original XJ-S body panels.

Led by its market research, Jaguar says it has sought to "build the new car's image around glamour, performance, prestige, exclusivity and classic elegance."

Not surprisingly, the likely customers around the world will be affluent - in the UK probably over 35 years old and a starting salary in excess of £25,000-£40,000 a year.

But according to Jaguar, they will also be "ambitious, successful entrepreneurs and professionals, international in outlook and cosmopolitan in taste."

With the new F-type sports car currently under development, Jaguar is seeking to expand its appeal to slightly younger customers. "What we have to do when we expand the range is to look for a car that appeals more to the baby boomers, the 40 plus rather than the 50 minus," says Mr Roger Putnam, sales and marketing director. "There is room, especially in the US, for a more sporty car echoing the E-Type and the XK series."

## P&O dismisses 720 seamen as ferries prepare to break strike

BY CHARLES LEADBEATER IN DOVER AND JIMMY BURNS IN ROTTERDAM

DISMISSAL notices were delivered yesterday to 720 Dover members of the National Union of Seamen who are still in dispute with P&O European Ferries over its plan for revised working practices and redundancies.

P&O said it was confident that two of its 11 ferries would today put to sea from Rotterdam to break the three-month Dover strike.

The sailings seem likely to coincide with a High Court hearing in London, which threatens to break the strike.

The NUS will learn whether it is to be fined or sequestered for contempt of court, after a 300-strong picket at Dover's Eastern docks yesterday prevented two Sealink ferries from sailing.

The picket had begun at dawn in good humour, with a police superintendent greeting the line, on the docks alpspread, with a warm "good morning gentlemen."

But mixed with the good humour was a heated argument about what lay ahead. "If they get a ship going it might stir them, it might crumble - we just do not know," admitted one picket, whose only income during the strike has been £50 from the union and £38 in social security. Others talked about losing £2,000 from savings and of



lengthy talks with their building societies about unpaid mortgages.

At 8.20am women who were attempting to persuade drivers not to enter the docks, noticed a P&O lorry approaching. The pickets were called from the pavements and flowed through the police lines where they formed a block in the middle of the road.

As police began to shepherd the pickets to the side of the road, a German lorry driver decided to forge through at speed, sending police, cameramen and pickets flying.

There were scuffles and heated arguments as the P&O lorry finally edged its way forwards and broke through. Not all pickets involved were seamen, as one picket admitted: "They have just pulled out a load of Kent miners."

But it seems the union's show of strength, which it plans to

repeat this morning, strengthened by a strong presence from around the country, had little impact on the company's planning.

Harbour authority officials at the Wilton Feyenoord docks said last night that they had been told privately that the company was planning to put the Pride of Bruges and the Pride of Kent to sea today. This followed the arrival of 30 more officers and ratings from the UK. A third ferry may follow by the end of the week.

P & O said they had rostered Dover-based seamen to replace the crews once they arrive at the port. The company said 1,100 of the 2,200 seamen involved in the dispute had accepted the revised working practices. After contacting the men yesterday it was confident most would be prepared to cross picket lines to resume work.

## Insurer issues no payout policy for AIDS deaths

By Eric Short

LEADING UK composite insurance group Commercial Union Assurance Company yesterday announced the creation of a new type of life assurance protection contract that excludes payment if death occurs directly or indirectly from AIDS (Acquired Immune Deficiency Syndrome).

This is the first time a life company has issued a contract excluding payment of claims on death arising from a specific cause, other than suicide.

The move has caused a certain amount of consternation in the UK life insurance industry, in particular the reinsurance companies.

The impact of AIDS is resulting in life companies making substantial increases in the cost of life protection, with term assurance premiums often more than double those companies which have already announced new rates.

Mr Peter Ward, deputy general manager and UK divisional director of CU, said that the group had been looking at means of mitigating the impact of AIDS on premium costs and was launching the new policy from the middle of next month to see if there was demand for the product.

At this stage it seems doubtful whether other life companies will follow the CU lead, due to the practical problems of ascertaining the cause of death.

## Shakeup proposed for commercial TV

BY RAYMOND SNOODY

THE Independent Broadcasting Authority yesterday unveiled radical proposals for the future of commercial television in the UK, including a yellow and red card system to discipline companies breaking the rules, and backing for a fifth channel financed by advertising.

The IBA proposals, sent to the Government yesterday, also envisaged a new kind of publisher-contractor who would be able to apply for franchises without owning studios or employing programme makers directly.

Lord Thomson, chairman of the IBA, said yesterday that although both ITV companies and advertisers had important and legitimate interests in commercial television "the overriding interest is that of the British viewer."

It was the IBA's duty to safeguard that interest during a period of technological change as new land-based and satellite channels were introduced.

"More need not mean worse. But if it is to mean better it requires conscious decisions by Parliament," Lord Thomson said as he launched Independent Television in the 1960s a policy document that has been under consideration since last autumn.

In a move to try to head off Government plans to put ITV franchises out to competitive tender, the IBA proposed the introduction of a tax on advertising revenue for the new franchises beginning on January 1, 1993,

together with the existing levy on profits which would decline as competition increased.

As an alternative, the IBA also put forward its own proposal for a form of tendering involving the valuing of each franchise but with the final judgment made on programme plans.

Apart from the proposals announced yesterday, the Authority is also planning studies on a number of issues.

Some members of the authority, it is believed, wanted it to be possible to take over ITV companies, subject to some restraints. This was seen as a possible alternative to competitive tendering.

Instead the majority decided further consideration should be given to whether the present limits on the size of shareholding in ITV companies - usually 10 per cent without special dispensation - should continue and whether the takeover of ITV contracts should be allowed.

Research and public consultation on the regional boundaries of the ITV companies will be carried out in 1989 but Lord Thomson expressed faith in the existing regional system.

"On the whole, the information we have at the moment indicates that the advertising revenue is likely to be buoyant enough to maintain a very strong regional system if not identical with the present one," said Lord Thomson who is due to retire as IBA chairman at the end of this year.

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# 50<sup>th</sup> ANNIVERSARY Canon

The past 50 years have seen Canon's innovation and quality make it one of the fastest growing companies in the world. In its anniversary year, the emphasis is on progress towards becoming a global corporation in a new phase of internationalisation. ROBERT HELLER assesses Canon's past, present and future.

THE history of Canon can serve as a one-company demonstration of how Japan took its long march to the forefront of the world economy. In many respects, the company, like Japanese industry in general, is a post-war phenomenon, a technology-led business which has advanced far beyond its original core in cameras, not only into other related products (optical equipment), but into pace-setting diversification in quintessentially modern industries—in Canon's case, business machines. In its multinationalism, its pursuit of unique technologies and its global branding, Canon is a prime example of the national thrust into world markets. But its history, again like that of Japan's manufacturing success generally, has industrial roots that far antedate the national economic miracle. The story began many decades before Japanese manufacturers were taken seriously by Western rivals. Rivalry, however, was its start, in the typically optimistic belief of some young Japanese enthusiasts that they could actually produce a 35mm camera that would stand comparison with the fabled Leica. That was in 1933. Two years later, they had proved their point, and two years after that the Precision Optical Industry Co. Ltd., and with it the official history of Canon, got under way.

Today, not only is Canon the world's leading camera manufacturer, but the driving force of matching, and if possible, exceeding the best of the competition has never waned. Not that Canon's progress (or Japan's) has been a continuous, triumphant advance. The stunning

successes of the 1950s and 1960s, when Canon branched out overseas, moved into cinematography and television, and cracked xerography's hold on the copier market, outgrew the company's management capacities. The resulting crisis, in which Canon actually failed to pay a dividend for one half-year, is still regarded internally with some horror (thirteen years later, but in retrospect it marked a second birth for the company). Under a new president, Ryuzaburo Kaku, Canon re-created its management system, replacing those which had let it down: still more important, it found a new corporate aim—to become "a premier Japanese company".

Kaku had no doubt, either, about which roads to take to that destination. As a young manager, he had noticed how, whenever Canon introduced a new product, profits surged forward. Whenever innovation lagged, on the other hand, so did earnings. Since 1976 (when the "Premier Company Plan" started), the state of new products has been unending—in cameras, video, copiers, micrographics, laser beam printers (one of Canon's latest market leaders), facsimile, electronic typewriters, semiconductor production equipment, medical equipment and much else besides.

The Plan hinged virtually on sustaining a flow of research and development into these new products, through the manufacturing plants, and then out into the marketplace. Kaku therefore set up three conceptual pillars, separate but interlinked systems, running horizontally across the company and known as CDS, CPS and CMS—for Canon Development, Production

and Marketing. CDS is charged with research and creation of new products and technology. CPS with achieving optimum quality and rationalisation in all facilities, and CMS with operating "a scientific and systematic marketing plan to provide personalised service to every Canon customer".

The three pillars support three product groups: cameras, business machines and optical products, each consisting of specialised divisions (like video products, business systems, or broadcast equipment) and each operating as an independent vertical profit centre. Canon, which constantly revises its internal structure, prides itself on this "unique" matrix organisation, which has certainly served well in its advance through the objective of "premier Japanese products" to the next ambition of premier "global corporation".

By the standards of today's global giants, Canon is not especially large, although 1987 sales of ¥76,000 million (¥4,250 million) are impressive enough, especially when compared to the 195,000 million yen of 1977: over the first decade of the Plan, profits grew 22 times, and sales eightfold. This surging expansion has been accompanied (and spurred) by an equally powerful build-up in Canon's technological armoury; this has a dual role to play in a new era in which no one corporation can hope to develop all needed technologies itself—even one spending as much as Canon—around 1980 million yen.

Indeed, Canon will exchange its unique technologies with those of other companies as it pursues its global ambitions. Nor is this the only way in which Canon is embracing on far-reaching change as it adjusts to fundamental economic developments. Well before the yen entered the steepest arc of its upward curve, Canon had seen the necessity of moving manufacture into its markets. The new phase of "internationalisation" as Kaku calls it was initially prompted by the trade imbalance (and trade friction) between Japan and the chief countries where Canon sells. The company had in fact opened its first factory in West Germany, to make copiers, three years before the Premier Company Plan got under way—the plant, at Giessen, was the second overseas factory, following the 1971 establishment of a camera facility in Taiwan.

A year after Giessen, in 1974, a Californian plant opened to make copier consumables and other products. Nine years later

Canon set up a French operation which now makes copiers, electronic typewriters and facsimile transceivers, while another American operation, in Virginia, produces copiers. With manufacturing joint ventures in the Republic of Korea and in Italy (partnered by Olivetti), and licensed plants in India and China, Canon has advanced quite briskly towards becoming truly global—and the intention is to take the global process further by establishing R & D centres in its markets as its national companies develop into free-standing businesses within the global corporation.

The policy doesn't sound dissimilar to that followed by the American corporations when they first branched out across Western Europe and the Pacific in the post-war period. They too saw the need for local manufacturing, sometimes backed by local R & D. Canon's ambition in becoming a "global corporation" is to rank among the US-based giants (and the few Japanese groups which have joined them). But there is a big difference between Canon's situation (not to mention its philosophy) and that of the post-war creators of "the American Challenge". Canon begins from a position of having a vastly greater proportion of its business overseas—under a quarter of its sales are made in Japan, less than in either North America or Western Europe.

From this far more multinational complexion, Canon aims to create something going well beyond its modest beginnings. The work includes artificial intelligence, or AI—the simulation of human thought by electronics; expert systems utilising a database to simulate human decision-making in specific fields; superconductivity, the rapidly emerging technology which could have enormous consequences in electronics and electric power generation; and many advanced materials and processes which may well have dramatic effects on future products reaching the marketplace.

Some have already arrived: the X23 calculator for example, which responds to numerical writers anywhere on its panel is a forerunner of what AI will supply to some future generation of business machines. Hardware has thus been joined by software as "a major focus of product development", which will be used to "weave" its business machines and technologies "into new, integrated systems that meet total customer needs". This emphasis on "needs" is an essential element in a four-part "Canon Creed" which goes beyond "profits" to the concept of a "corporate wealth" that embraces human values as well as money. This humanism also has deep roots: Canon was one of the first companies in pre-war Japan to remove the distinction between blue and white-collar workers.

Its principles are as hard, actual and visible in its management style as the profit motive: or as the technological dedication sowed by those young men whose camera dream has turned into so enduring a reality.

Robert Heller is Editor-in-Chief of Finance magazine and the author of a number of books on business and management.

## ADVERTISEMENT



Canon's integrated Research Centre in Japan, where work is carried out to improve existing technologies and pioneer completely new ones.



Profile of Ryuzaburo Kaku—page II

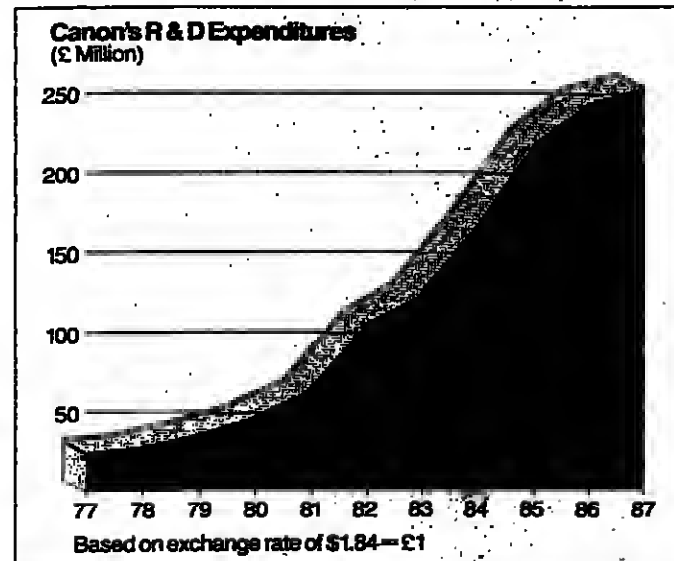
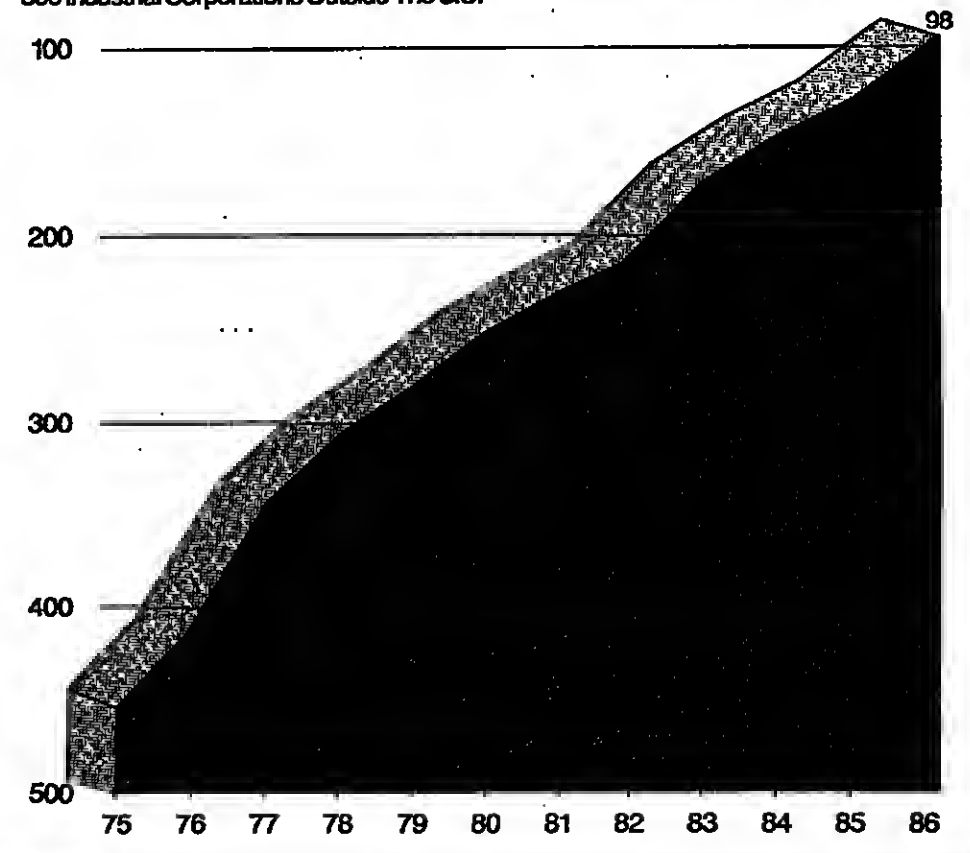
Valuable ally on the Euro scene—page II

Fifty years of productive landmarks—page III

Developing fresh ideas—page IV

# Soaring success of innovation

Canon's Growth As Reflected In Fortune Magazine's Annual Ranking Of The World's Top 500 Industrial Corporations Outside The U.S.



## Prince Charles opening Europe Expo



HIS Royal Highness The Prince Of Wales today opens Canon Expo Europe '88, a four-day Canon 50th anniversary exhibition for invited guests from all over Europe at London's Queen Elizabeth II Conference Centre in Westminster.

Exhibits include not only a wide range of current products in the consumer, business, medical and industrial areas, but also displays on Canon's advanced research into new technologies such as artificial intelligence and laser fusion. The Expo has previously been staged in Tokyo, New York and Los Angeles.

Prince Charles opens the event as President of the Prince's Trust, and Ryuzaburo Kaku, President of Canon Inc., is to present the charity with a donation and 30 Canon Communicators—compact tape writing machines which provide a simple but effective means of communication for motor-impaired and speech-impaired people.

It hasn't always been first, even in its base territory of photography; in auto-focus compact cameras and again in auto-focus single lens reflex cameras, other companies led the market. In both cases, Canon eventually established what has become its seemingly inevitable leadership—though its EOS autofocus camera had to incorporate significant advances in technology to recapture that lead in SLRs. But defeat in cameras would not doubt be unthinkable to Canon's management, even though this

# Bravo!



Let your imagination be free. Canon EOS, the revolutionary autofocus SLR, has revolutionised the world of amateur and professional photography. In Europe it has swept the awards board. It received the honour of being chosen European Camera of the Year by no less than nine European editors, plus the new Technical Innovation Award presented for the successful incorporation of ultra-sonic motor as drive units for the autofocus system of the EF lenses. Additional awards quickly followed: in the UK the EOS was named both European and Professional Photography magazine's Camera of the Year, SLR of the Year and Innovation Award and Camera Weekly magazine's 35mm Reflex Camera of the Year. But Europe was not the only area to bestow such titles as the camera picked up the prestigious Japan Camera Grand Prix Award. All these awards reinforce the view that the EOS system is paving the way to the future photography.

# The Camera of the Year



II

ADVERTISEMENT

Canon

# 50<sup>th</sup>

## ANNIVERSARY

# A valuable ally on the developing Euro scene

AT 7.15 am every weekday morning, some 400 West Germans living in and around Giessen near Frankfurt start work at one of the largest and most integrated copier plants in Europe.

More than 50% of them have been employed there for between five and ten years, and over 80 supplier companies within Europe provide services and parts for the copiers they manufacture. More than 6700 Europeans are employed, directly to market, sell and service those and other machines, and many more are employed indirectly by distributors and dealers throughout Europe who handle the products.

The plant in question is Canon Giessen GmbH, formed to July 1972, and now manufacturing most of the Canon NP range of office copiers sold by the company's subsidiaries and distributors within the European Community.

It was formed when the assets of an insolvent copier technology company were acquired by Canon Inc., and began producing the company's then revolutionary plain paper copiers in 1973, just one year after they had first been introduced to the world market.

Says Ryuzaburo Kaku, President of Canon Inc., "When we first began production in Europe, there were no compelling economic reasons to transfer this original technology. But it is our established policy, in cooperation with our local partners, to participate to the fullest in the development of the societies which we serve through our products."

"It was in this same spirit that we responded to invitations from the French government to establish a personal copier factory at a development site in the suburbs of Remiremont in Brittany."

This second plant in Europe is Canon Bretagne S.A. at Liffre, established in 1983 and now also producing electronic typewriters, cartridges for copiers, facsimile machines, and desktop laser beam printers, with a steadily increasing workforce of about 430 people.

Since Canon established its first subsidiary in Geneva in 1963, the company's investments in Europe have mounted steadily and now exceed \$100.8 million. With each successive development of original copier and electronic typewriter technology, it has systematically invested in European manufacture of innovative products.

By 1987, total Canon sales in Europe had reached £1,467.3 million, having risen by 28.3% annually since 1983. An increasing share of sales has been generated by Canon's advanced office automation equipment, fostering efficiency and growth of European business in a broad range of its activities, and rendering it a more competitive force in the world economy.

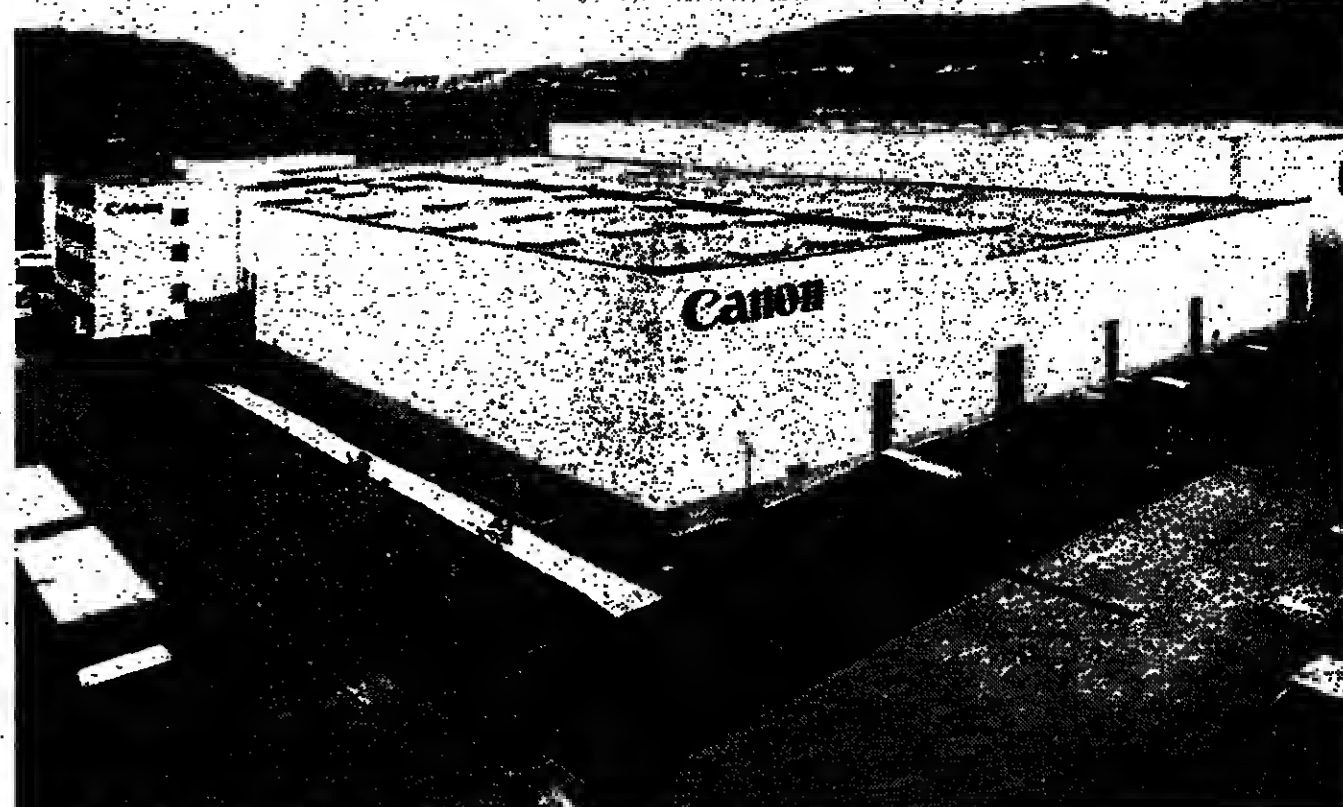
In 1987, Canon's various European operations generated wealth valued at £272.6 million, virtually all of which remained in the respective countries as a net contribution to their economies. Nearly 56% was paid out to local wages and benefits, and nearly 22% in rents, taxes and local financing charges. Profits were not repatriated, but reinvested.

And as Canon expands its manufacturing and technical activities in Europe, the Community share of the total value added from its original product and processing technology is continually rising.

Accordingly, its employment of European services such as advertising, sales, promotions, travel and shipping grows apace. In 1987, Canon's payments for these services amounted to £101.6 million. In addition, more than £16 million was paid to European financial institutions and realtors for their services.

To encourage even broader European participation in, and benefits from, Canon's wealth-creating activities, the parent company offered convertible bonds in Europe as early as 1963, and has listed its shares on the Luxembourg and Frankfurt stock exchanges.

As of December 1987, foreign shareholding in Canon was approximately 11.06%, more than 61.6% of which was held by European investors. A long-term



Canon's copier plant at Giessen, West Germany, is one of the largest and most integrated of its kind in Europe.

This growth also entails substantial increases for local supplying of parts, goods, services and automated production equipment, as well as indirect work through the many French companies supplying Canon Bretagne - firms which are employing a large number of highly skilled technicians.

European machinery for manufacturing printed circuit boards is particularly advanced. Canon Bretagne is the first Canon factory to use a laser guiding system for their assembly, which shows employees where to insert chips on the board. The machinery for testing the finished boards is also European made.

Canon's approach to the management of advanced technologies is multipurposed. It aims to further extend its own store of original technologies; to master existing technologies not yet included in the Canon reper-

toire; to intensify its pursuit of basic knowledge at the frontiers of science and technology; and to share its innovations with people around the world.

In pursuit of these objectives, Canon's R & D spending has risen approximately 240.5% since 1982, a reflection of the emphasis the company places on creativity.

A high level of technological co-operation with firms and other institutions of the EC is therefore an essential part of Canon's continuing effort to assure the widest possible benefits for the world from its achievements at the forefront of technological innovation.

In January 1987, Canon announced a joint venture company with Olivetti to Italy for the development and manufacture of office automation products. Known as 'Olivetti-Canon Industriale S.p.A.', the new company is currently manufacturing low volume office copiers.

The new company marks a

third European manufacturing base for Canon, and the nature of the joint venture should result in advanced products in the office automation field through Olivetti's expertise in software technology combined with Canon's in laser and other forms of printers.

Co-operation, of course, is inherently a two-way street. Canon is not only engaging in joint projects with European partners to develop new technologies, but is also joining in the efforts to expand overseas markets for European high technology products.

A recently formed joint venture with CIT Alcatel of the Compagnie Generale d'Electricite group, to promote sales in Japan of dry etching machinery for integrated circuit manufacture, heralds a broader range of co-operative ventures between European firms and Canon in the search for synergy in global markets.

## Kaku — reaping seeds of change

ELEVEN years ago a small, quietly spoken man took over Canon and started a revolution. He had been sowing seeds of change in the company since joining in the mid-1950s, but in 1977 Ryuzaburo Kaku was offered the chance to become Canon's President and prove his radical theories. He took the challenge and promptly unveiled what he called 'The Premier Company Plan'.

A decade ago Canon was a Japanese company known primarily for its camera products and it was facing adverse trading conditions. Today the company is a global entity with products ranging from 35mm and video cameras to copiers and laser printers to diagnostic medical equipment and microchip-producing mask aligners.

Canon now manufactures, researches, markets and sells nearly throughout the world, producing 70 per cent of its revenue outside of Japan.

In the jargon of the West, Kaku has "turned Canon around". He did it by quiet persistence and through a personally-held personal vision which will strike many Western managers as unusual.

### PROFILE by Ray Hammond

As a basic tenet, 61 year old Kaku believes that the only acceptable reason for a major corporation to exist is to make a contribution to the society which supports it - in this case the global society. For Kaku, that contribution doesn't stop at providing jobs and high returns for shareholders; it extends out into the community providing goods and services which enhance both life and productivity.

The Canon which Kaku took over was very different in style to the corporation he has built on these foundations. He describes it as being 'sluggish' and 'full of bureaucratic attitudes which drained the organisation of its ability to respond to changes in the operating environment.' What he means is that Canon was in deep trouble and had no answer to competition which was emerging world-wide.

Kaku's plan called for complete restructuring of the company. But first he made clear the basic philosophy he shared with Canon: he wanted to build a company which further upholds human rights and dignity while striving to build better technology and products through innovation.

In a meeting Kaku appears shy and, in typical Japanese style, very anxious that his guest should feel at home. But his dominance within Canon is underlined by his extraordinary grasp of both the global issues and the day-to-day detail of running Canon.

In the last two years Canon has faced a crisis every bit as serious as the one which afflicted the company when he took over. The Japanese government's laissez-faire attitude towards trade surpluses forced the western nations to respond and the ensuing upwards re-evaluation of the Yen ('endaka') which resulted from this policy has hit all international Japanese corporations.

In 1986 President Kaku announced that the Premier Company Plan, which was in the final year of the second phase, be carried out as planned but with some major changes. A private plan to hand on the Presidency and assume the Chairmanship to devote more time to other acti-

vities such as writing was postponed so that he could personally see the company through the difficulties.

Policies initiated to combat endaka included promoting sales in the Japanese market, cutting expenses in sales and administration, increasing R & D expenditure to develop high value-added new products and technologies, and capital outlay on overseas production facilities. Kaku became an outspoken critic of current Japanese economic policy and he led his company in a radical solution - he began the transition of Canon from a Japanese-based multinational into a company which belongs to all the countries in which it trades.

Under his direction the company is manufacturing and marketing with local staff to produce profit for local use. His efforts at combatting the problems caused by the re-valued yen are succeeding.

Surprisingly, Kaku has been able to rescue Canon from the difficulties caused by endaka without closing factories in foreign-held personal vision Japan and without laying off Japanese workers. The start-

ling increase in domestic and

international trade and the resultant earnings in global currencies occurred following a bold increase in international investment and R & D. This step was courageous at a time when income was slumping and the company was contemplating losses for the first time in a decade.

Kaku's vision of a company which regards its people as a prime resource and which wants to produce goods which benefit mankind has its root in the President's own experience.

Few people know that he is a survivor of Nagasaki and, as a conscripted student working in the shipyards, he was responsible for saving the lives of eight fellow workers in the aftermath of the bombing. As a 19 year-old student Kaku had been studying atomic physics at college before being drafted, and fearing that the strange explosion might be nuclear, he used his knowledge of radiation theory to persuade his co-workers to wait in an underground tunnel after the impact.

They later made their way to a dormitory and stayed there for three days, disregarding an order to go to the scene of the explosion to dig out machinery from a destroyed factory, and thereby avoiding the almost certain fatal effects of fall-out. The scene of hell-like devastation they witnessed on the fourth day had a lasting effect.

Today, Ryuzaburo Kaku is understandably proud of Canon's continuing efforts to produce goods of social as well as commercial value. His attitude is best summed up by his view of Canon's research project to build more efficient solar cells for converting the sun's natural energy into electricity.

"I believe that a company has to contribute to the society in which it operates as well as earn money from it," he told me. "One of the areas of which I am most proud is our research into developing more efficient solar energy cells. They can be used to produce products which truly benefit both society and Canon."

© Ray Hammond is a well-known journalist, author and broadcaster on high technology.



A workforce of about 430 people is employed by Canon Bretagne S.A. at Liffre.

Take a Canon Color Laser Copier. Add another masterpiece. The Leonardo's Mona Lisa. Now blow her up. Reduce her by half. Squash her. Stretch her. Make her lean over. Zoom in on an eye. Slide her color tones. Give her a monochrome wash. Maybe even give her another smile. Make her pointlessly impressive, charming, even pop. All at the touch of a button. Because the Color Laser Copier scans the original, converting it into digital signals you can manipulate them as you like. Meet with a masterpiece. Print out faithful copies from color and black-and-white negatives. From transparencies. From film. Copy, text and illustrations. Line drawings and half tones. Or any masterpiece that conveniently at hand.



Scalable enlargements and reductions. High (6 lines per mm) resolution gives outstanding monochrome and color images in 64 shades for each color. Fast. Five A4 full color copies per minute. Throat room. Lots more besides. Better to show you than explain. We've engineered that the Color Laser Copier adds up to a masterpiece in the field of copying. If you don't know about masterpieces, but do know what you like, ask for a demonstration today.

A MASTERPIECE FROM CANON.

## HOW ABOUT THIS, LEONARDO?



لکڑا اعلیٰ



# Canon

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## In the forefront of technology

# 50<sup>th</sup>

## ANNIVERSARY

IN 1936, at a time when Canon and many Japanese companies were facing financial constraints caused by the soaring value of the yen, the company actually increased its investment in Research and Development to more than 11.3% of total worldwide sales.

This commitment to technological innovation has been a major factor in the company's growth. Over the years, it has led to many pioneering products and firmly established Canon as a leader in terms of quality and reliability.

Today, Canon's technological advantage can be seen in a number of products which benefit from years of dedicated research. Among them, the Color Laser Copier, the award-winning EOS autofocus 35mm SLR camera system, bubble jet printers, and a still video system for capturing full colour photographic images on magnetic disk for transmission over normal telephone lines.

The recently launched Color Laser Copier is the world's first digital full colour plain paper copier, and benefits from Canon's trail-blazing expertise in laser beam printing technology, which has resulted in approximately 84% of the world's desktop laser printers being based on a Canon engine.

In creative applications, it is more a design tool than a straightforward copier, boasting a wide variety of image editing and formatting features, including colour conversion, independent length and width magnification, and multi-page enlargement for wall poster sized full colour copies.

Image manipulation is possible on the CLC as information contained on an original is converted into electronic signals by a charge coupled device (CCD) line sensor array divided into units of three, covered by red, green and blue filters.

At this stage, creative editing is carried out by an image processor. With a variety of options, for example, the image is broken down into approximately 15 million picture elements, each represented by an electronic signal. These can then be altered according to user commands so that images can be lengthened or widened, moved around on the page, or changed in colour.

After processing, the signals are sent to the printer unit, where they activate a semiconductor laser, turning it on and off. When the laser is on, it strikes a photosensitive drum, partially neutralising its electrical charge, while areas not struck keep their charge.

The partially neutralised areas attract toner which is then transferred from the drum to plain paper to make the copy. The process of charging the drum and picking up toner is repeated four times, once for each toner colour - magenta, cyan, yellow and black. The four colours are then mixed and fused to the paper by a fixing unit.

Full colour copying is set to play an increasingly major role in the reprographic world, in much the same way as autofocus has come to dominate the 35mm single lens reflex camera market over the past few years.

It can be argued that Canon was somewhat late to enter this particular market, but its EOS 'power' eye autofocus system has made up for any tardiness by picking up some of the industry's most prestigious major awards and becoming one of the world's top sellers.

Again, the reason for this lies with technological innovation. Unlike their competitors, the Canon EOS cameras 650 and 630 contain tiny motors adjacent to the working parts they control and an all-electronic signal transfer system between body and lens. This provides superior performance in terms of focusing speed, averaging at 0.4 seconds from infinity to 1m.

The EOS autofocus system is centred around a Base Sensor Image Sensor (BASIS), developed by Canon and based in the camera body. Capable of high sensitivity, it allows sharper, more realistic images even in low light.

In contrast to conventional CCD sensors, where signal charges are transmitted sequentially from cell to cell only once the camera has focused, each photo cell in BASIS also functions as an amplifier, thus reducing signal loss and noise.

Moreover, because the signal charge remains after readout, multiple outputs can be obtained by attaching multiple electronic units to BASIS cells. This multi output capability holds great promise for future image processing applications in copiers, image readers, videotape recorders and other imaging equipment.

Another innovation in the EOS system is the use of a new advanced motor in some of its lenses for quieter and faster autofocus operation. Canon's ultrasonic motor (USM) employs a principle totally different from that of conventional motors. A piezoelectric element causes a vibration at audible ultrasonic frequencies which moves the rotor like a float riding waves.

The USM offers many advantages, including high torque and low-speed rotation, excellent high-speed response for quick start-up operation, and high torque retention for stability while idling.

In coming years, Canon researchers will expand applications of the USM to include factory and office automation, but at present its use in the EOS EF lenses offers a number of unique benefits.

Problems experienced by photographers through camera shake will also be eased in the near future by a new image stabilisation technology developed by Canon for EOS cameras and telephoto lenses.

The company has developed an extremely compact, high performance image stabilisation lens incorporating highly sensitive, built-in accelerometers that detect camera vibration and activate an optical compensator to counteract image displacement.

This use of high quality optics allows images to be corrected without any quality deterioration, reducing image blur caused by camera shake to around one-third to one-fifth of that in hand-held cameras with telephoto lenses up to 300mm at 1/60th second shutter speed. Subjects seen through the viewfinder are stabilised, allowing more accurate perception of the image.

An imaging technology today is Canon's Still Video System, a method of capturing full colour pictures on a 50-frame erasable floppy disk. These can be viewed immediately without any chemical processing on a colour TV monitor, edited, printed out or transmitted to anywhere in the world via normal telecommunications channels.

Flexibility in combining the components makes the system ideal for a broad range of applications in news media, law enforcement, real estate, medicine, education, science and many other fields where visual information handling is important.

Unlike conventional film cameras, the still video camera is part of an extensive system comprising the camera itself (similar in appearance to a conventional SLR Model), a recorder/playback unit, a printer and a transmitter or portable version for sending images over phone lines.

Through the camera's external design offers few surprises, the inside is a different story. Light, instead of falling on film, hits a CCD that converts it into electronic signals. The camera sends these electronic signals to a

head which records them magnetically on a revolving floppy disk. As with a record playing needle, the head moves from the perimeter of the floppy towards the centre, recording one field with each revolution.

Although still video cameras work on the same principles as VCRs, their picture quality is far better than 'moving' videos. Canon engineers achieved this by making each floppy track twice as long and two to three times as wide as a 2" videotape track. Engineers also improved the signal-to-noise ratio to create a clearer picture.

To play back images on a TV screen, the floppy is inserted in the recorder/playback unit, which can also record single frame video images from the TV. Before picture quality is transferred to the still video camera and recorded on floppy disk can reach its destination - even if it is on the other side of the world.

For printing hard copies, Canon's Colour Video Printer uses Canon-developed ink and paper for high quality prints via two new technologies. Where previous inkjet printers used three colours - cyan, magenta and yellow - Canon's uses eight: three shades of cyan and magenta, plus yellow and black.

Engineers from many fields were involved in designing and developing the system, starting with the basic components. The manufacturing process for the print head is very similar to that used for semiconductor devices. With this process, it is now possible to place more than 400 nozzles within a one-inch length. In addition, head uniformity and reliability increase as production volume expands, helping to lower production costs.

In the near future, copiers, word processors and facsimile machines will use this series of high-density heads for high-precision printing, in both colour and black and white.

Another new printing technology developed by Canon is bubble jet printing. New machines utilising this technology are just becoming available, such as the BJ-180, a desktop black and white plain paper printer which offers fast, quiet operation with near-laser printer quality at around half the price.

Bubble jet printing was discovered about ten years ago at Canon's central research centre, when it was found that a medical syringe would suddenly shoot out some of its contents when touched on the needle by a hot soldering iron. Making use of this discovery, Canon designed a print head that works according to the same principle, forcing out tiny droplets of ink onto paper to form images.

The print head is a row of fine nozzles, each about half the thickness of a human hair. Within each nozzle is a tiny heater that produces sudden temperature rises in the ink through a pulsed electric current. Several thousand of these temperature rises are produced per second, each forming a tiny bubble that exerts pressure and forces a single, ultra-fine droplet to be ejected.

Many obstacles had to be overcome before the bubble jet system could be put to practical use. And to overcome them all, Canon had to develop an entire new technology with completely new materials.

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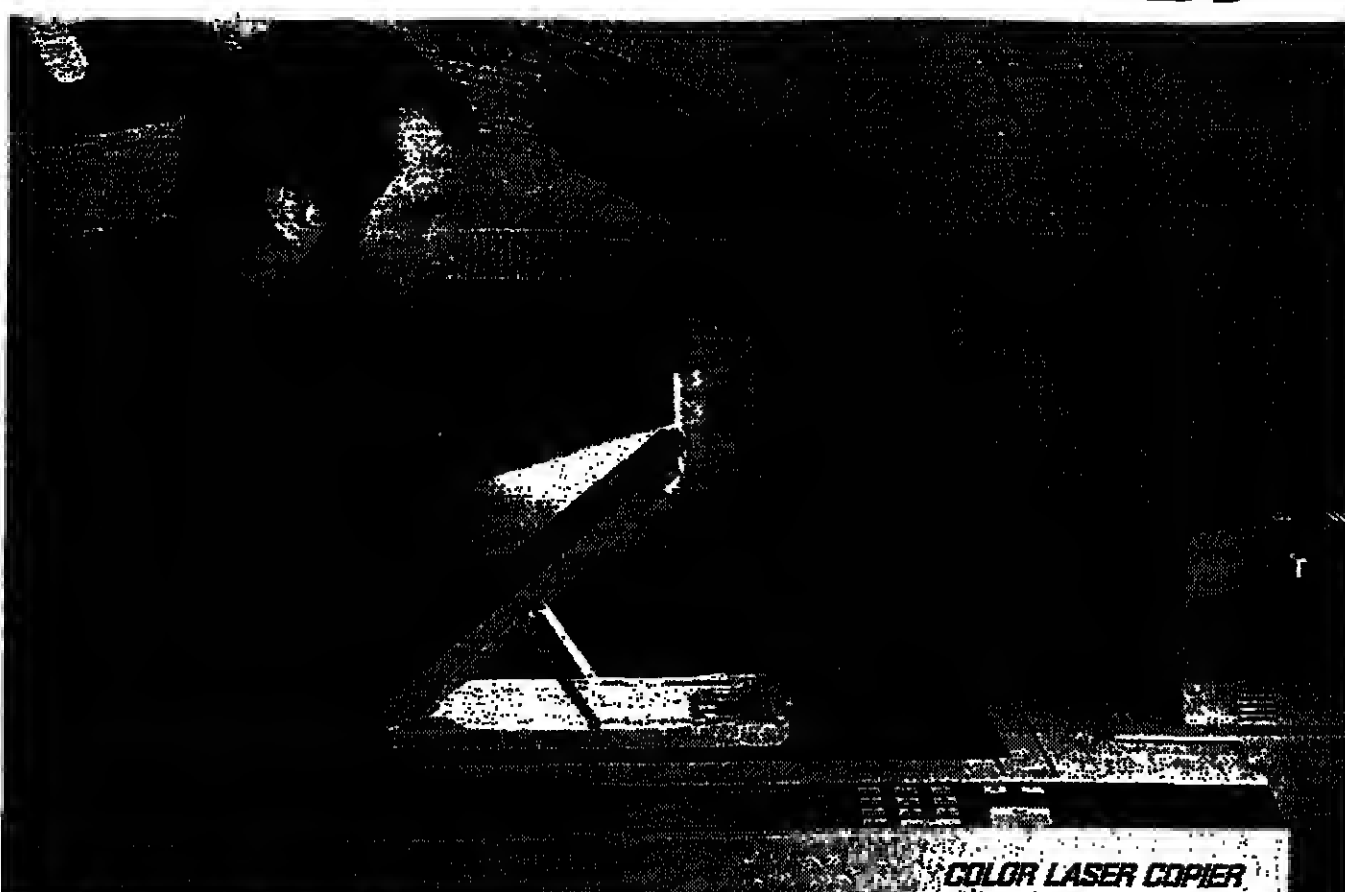
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Dan Fera, Head of Illustration at London's Royal College of Art, with the Canon Color Laser Copier. In the background is a poster-sized mural made using the machine's 400% multi-page enlargement feature. Canon has donated the machine to the R.C.A. for research by students into the use of colour copying in design and illustration as part of their two-year postgraduate course.

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Although still video cameras work on the same principles as VCRs, their picture quality is far better than 'moving' videos. Canon engineers achieved this by making each floppy track twice as long and two to three times as wide as a 2" videotape track. Engineers also improved the signal-to-noise ratio to create a clearer picture.

To play back images on a TV screen, the floppy is inserted in the recorder/playback unit, which can also record single frame video images from the TV. Before picture quality is transferred to the still video camera and recorded on floppy disk can reach its destination - even if it is on the other side of the world.

For printing hard copies, Canon's Colour Video Printer uses Canon-developed ink and paper for high quality prints via two new technologies. Where previous inkjet printers used three colours - cyan, magenta and yellow - Canon's uses eight: three shades of cyan and magenta, plus yellow and black.

Engineers from many fields were involved in designing and developing the system, starting with the basic components. The manufacturing process for the print head is very similar to that used for semiconductor devices. With this process, it is now possible to place more than 400 nozzles within a one-inch length. In addition, head uniformity and reliability increase as production volume expands, helping to lower production costs.

In the near future, copiers, word processors and facsimile machines will use this series of high-density heads for high-precision printing, in both colour and black and white.

Another new printing technology developed by Canon is bubble jet printing. New machines utilising this technology are just becoming available, such as the BJ-180, a desktop black and white plain paper printer which offers fast, quiet operation with near-laser printer quality at around half the price.

## Fifty years of productive landmarks

CANON'S position today as a global manufacturing and marketing organisation spanning over 130 countries and employing more than 57,000 people has its origins in a small workshop in Tokyo's Roppongi district.

In 1933, a small group came together with the objective of producing a better 35mm camera. After two years' hard work and a little technical guidance, they produced a prototype and named it the Kwanon.

The company grew and was incorporated as the Precision Optical Industry Co. Ltd. in August 1937 - marking the official beginning of Canon - after it had introduced Japan's first 35mm focal plane shutter camera under the Canon brand.

From that moment on, the company's history of growth has been marked by a number of firsts, leading it into technological innovation, product diversification and global expansion.

In its first decade, Canon established a solid reputation for the quality of its still and X-ray cameras, the latter being instrumental in assisting the eradication of tuberculosis from Japan. The success of these products led the company to change its name to Canon Camera Inc. in 1947.

During the 1950s, the company's reputation overseas began to grow rapidly as high quality Canon products, incorporating original technologies, were shipped to world markets. This prompted Canon to enter the international arena by opening a branch in New York in 1955 and establishing an exclusive European agent, Canon Europe, in Geneva in 1957.

In another strategic move of the 1950s, Canon took the first step on the road to product diversification, marketing 8mm movie cameras, television lenses, and micrographic equipment and components before the end of the decade.

The first part of the 1960s belonged to cameras. The Electric Eye Canonet, a compact rangefinder camera launched in 1961, opened a new page in 35mm photography and set sales records worldwide. However, the latter half of the decade saw two world firsts that set Canon on a new path to its present day strength in business machines.

One was the Canon 130, the world's first 10-key pad calculator launched in 1964, which ultimately led the company into the manufacture of electronic typewriters.

Then, four years later, Canon tackled and eventually achieved an alternative to xerography by inventing its NP plain paper copying system. At around this time, Canon dropped the 'camera' from its title to become simply Canon Inc. in keeping with its new status as a business machine manufacturer.

Copiers, today one of the company's main product lines, notched up an impressive list of firsts in the 1970s: the world's first liquid-dry copier in 1972; the world's first high-speed image retention copier in 1976; and the world's first single-component toner projection copier in 1978.

These achievements have continued into the 1980s with the launch of the world's smallest plain paper copiers, the Personal Copier series. In 1982, the world's first digital laser copier, the NP6000, in 1984; and more recently, the world's first full colour plain paper electrostatic digital laser copier, the Color Laser Copier, in 1987.

Technological innovation was also a major factor in the camera field. The P-1 camera system, first shown at Photokina in 1970, met the needs of professional photographers for the next 10 years without major revisions, and continues to be widely used in its present form. The AE-1, launched in 1976, was the world's first camera to use a built-in microprocessor and went on to become the best-selling SLR worldwide.

Another best-seller was the AF35M, the original SureShot launched in November 1978. It

was Canon's first commercial autofocus camera and the first to use an active autofocus system. This and later versions went on to become the world's most popular autofocus compact.

In more recent years, Canon's T-Series SLRs made their mark with amateur and professional photographers alike, and the recently-launched EOS autofocus SLR cameras are the world's first with an all-electronic signal transfer system between body and lens.

Through diversification, Canon continued to consolidate its position as an integrated business machine manufacturer with mask aligners, laser beam printers and facsimile transceivers.

In 1971, the company began marketing its first microchip production equipment to make the tiny integrated circuit chips used in all electronic products. The company now makes a full range of these machines, and an indication of their quality is that Texas Instruments, Deutschland, the American-owned microchip company, presented Canon Europe's Industrial Products Division with its 1986 'Supreme Excellence Award' for outstanding reliability as a supplier.

Facsimile has been a great growth market area in recent years, and Canon has been one of the market leaders since it introduced its first machine, the Group 2 Fax-601, in 1978.

This year sees the launch of the world's first office facsimile machine capable of A5 size for size transmission and reception, the Fax-610, and a new compact model containing the world's first contact sensor which does not require an image formation lens.

On the horizon are a range of Group 4 machines which transmit and receive images with astonishing speed, accuracy and resolution via the new EDN telecommunications systems now coming on-line in many countries. They are already being used by NetExpress, an international packet switched digital network service provided by US-based NetExpress Inc., DHL and Canon, for high quality image transfer to countries throughout the world.

Canon developed its first laser beam printer in 1976, and while the early models were too large and expensive for widespread use, they set the scene for future developments, especially when the complicated gas laser was replaced with a compact, simple semiconductor laser.

The LBP-8 series, introduced in 1983, provided low-cost high performance by featuring the

Canon replaceable cartridge system developed for its Personal Copier range. Today, Canon LBP's are widely used throughout the world, with over 1 million units shipped as of September last year.

Canon turned its attention to electronic typewriters in 1961, and the company now has a full range of successful personal and office-use machines, together with screen editor add-ons for expanding office workloads. A more recent text and image processing product is the Canon Express Desktop Publisher, launched in 1987 and combining a Canon-manufactured computer, image scanner and laser beam printer.

Video products were introduced in 1981, and just three years later, Canon became one of the first companies worldwide to announce a super-compact 8mm video camcorder system. In 1987, the company remained at the forefront of new trends in the camera market with the in-

roduction of the world's first still video system which uses a floppy disk instead of film. This year, the world's fastest and most powerful television zoom lens with 50x magnification has been launched with a range equivalent to that from 35mm wide-angle to 1800mm super telephoto in a 35mm SLR.

Alongside all these product and technological innovations, Canon has expanded its global operations over its fifty-year history, and now has 44 subsidiaries around the world with manufacturing plants outside of Japan in the U.S.A., West Germany, France and Taiwan.

Scientists in the company's Research and Development Centre are currently working on exciting new technologies and products, and the next fifty years should see even more Canon firsts as it grows into a truly international corporation based on the concept of 'technology as a world resource'.



Canon's corporate logotype is evolved from our founding spirit of 50 years ago: a spirit of challenge and determination to produce the world's finest camera.

Since then that challenge has shifted to many other fields: as Canon has diversified into image and information industries, many hundreds of different kinds of products have borne that same trademark. And, as we near the 21st Century, the same mark will continue to stand as a guarantee of Canon reliability and quality, no matter how our business lines evolve to meet the future.

Company Highlights	
1930s	33 Precision Optical Industry Co. Ltd. founded in Tokyo, Japan.
1936	Japan's first 35mm focal plane shutter camera, the Kwanon, introduced.
1940s	41 Japan's first rangefinder camera, the Canonet, introduced.
1947	100th anniversary of Canon Camera Inc. (then Precision Optical Industry Co. Ltd.)
1950s	55 Japan's first electronic calculator, the Canon 130, introduced.
1957	57 Canon Europe established in Geneva, Switzerland.
1958	58 Japan's first electronic typewriter, the Canon 2000, introduced.
1960s	61 Canon's first microchip production equipment, the P-1, introduced.
1964	64 Canon's first digital laser copier, the NP6000, introduced.
1966	66 Canon's first single-component toner projection copier, the NP1000, introduced.
1967	67 Canon's first electronic signal transfer system between body and lens, the EOS system, introduced.
1968	68 Canon's first microprocessor, the P-1, introduced.
1969	69 Canon's first laser beam printer, the LBP-8, introduced.
1970s	70 Canon's first office facsimile machine, the Fax-601, introduced.
1971	71 Canon's first electronic signal transfer system between body and lens, the EOS system, introduced.
1972	72 Canon's first liquid-dry copier, the NP1000, introduced.
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1997	97 Canon's first electronic signal transfer system between body and lens, the EOS system, introduced.
1998	98 Canon's first microprocessor, the P-1, introduced.
1999	99 Canon's first laser beam printer, the LBP-8, introduced.
2000s	00 Canon's first office facsimile machine, the Fax-601, introduced.



# Canon

ADVERTISEMENT

## Developing fresh ideas

CANON's Research and Development philosophy is quite simple - to convert today's possibilities into tomorrow's certainties, making the impossible possible, and discovering new technologies and products for the enrichment of the world.

Since the development of leading-edge technologies in the fields of image and information processing is essential for Canon, the company has adopted a strategy of vertical technological integration that covers everything from basic research for materials and devices to the development of products and components.

With this all-encompassing approach, a new technology can be marketed in the form of original components or as individual products.

In researching basic technology, Canon endeavours to develop new capabilities by creating materials and devices in a wide range of fields. These range from materials science to biotechnology, and will be expanded to focus on the inner workings of organic structures as well.

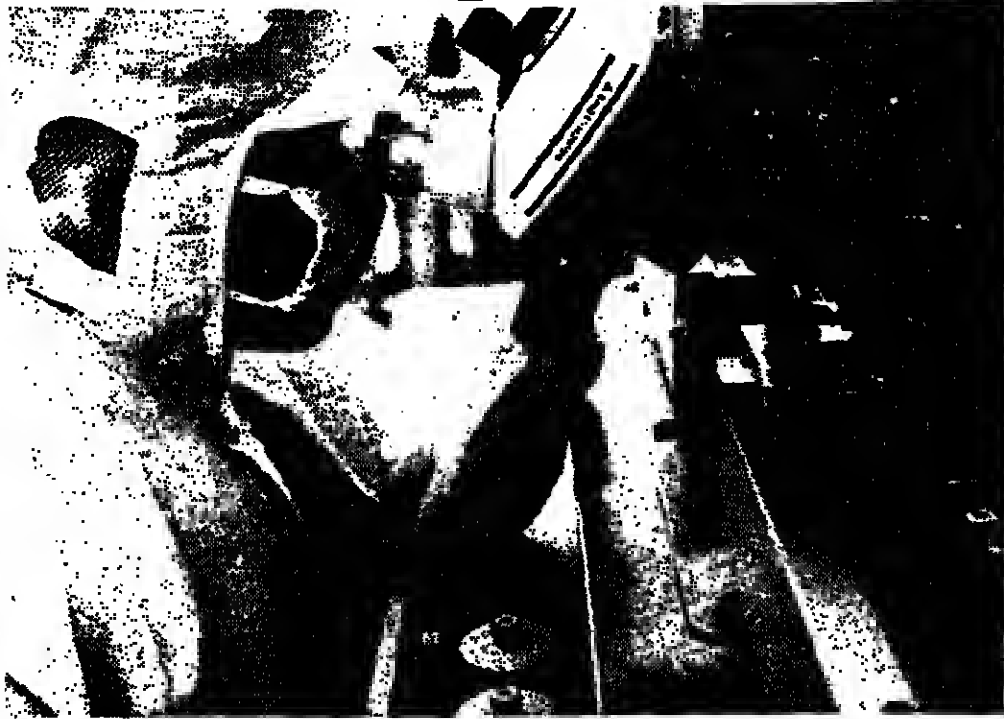
By widening its research into a variety of fields, Canon is sowing the seeds for leadership in the image and information processing industries, which actively seek new materials such as a medium for optical memory disks and completely new electronic devices for use with superconductivity.

Canon's research and development of materials aims not only to discover new functions for materials, but also new device structures. In its research on silicon superparticles, for example, a new phenomenon has just been discovered in the photo-reaction of silicon membrane to light, while research on organic superlattices has led to the discovery of a 'switching' phenomenon.

By using a semiconductor laser as an inorganic superlattice, new emission capabilities have been attained. Since 1986, new materials have been discovered through research on superconductivity. Practical applications of superconductivity are certain to bring about dramatic improvements in conventional devices using magnetic or electric power sources, and in image and information processing speed.

Canon is progressing with such research because room temperature operation and the technology of thin-film growth under low temperatures are indispensable for the practical use of superconducting materials in the image and information processing industries.

Particularly pressing needs include those for the high-speed input of large-scale image infor-



mation and a photo-detecting element for this application. Future equipment will also require devices with enormous amounts of memory.

One of Canon's new processes is called Selective Nucleation Epitaxy (SENTAX) technology, with which it is possible to grow a single crystal silicon film at a desired position on an amorphous substrate such as glass. This technology will enable large-area sensor production while providing unprecedented high-speed response. Research on a new process to manufacture high performance devices for future image equipment is now being conducted.

Future devices will have circuits packed more densely than ever. In order to keep up with this technology, the light sources now used for mask aligners will have to be replaced by X-rays.

However, in order to use X-ray sources for mask aligners, comprehensive research on structural materials, control software and sensors will be required - research that is underway today at Canon.

Information processing abilities closer to those of human beings may be made possible with new functional materials discovered by research on 'ultra' technologies.

Today's computers are based on mathematical calculation systems. However, when people see, make judgements or just think, they do not simply calculate sequentially. In the human mind, many elements work together simultaneously.

Canon is currently researching one of the methods for the realisation of 'future computing' technology - the use of parallel processing using 3-dimensional optical switches. With these devices, extremely high speed parallel processing becomes possible, bringing closer the day when computers will reason more like people.

By working to emulate the abilities of the human brain, Canon is creating man/machine interfaces that will make machines simpler than ever to use. With this goal in mind, Canon is currently engaged in research in voice recognition to 'hear' image recognition to 'see', natural language processing to 'understand' words, and knowledge information processing to 'solve' problems.

Among the potential applications for such Artificial Intelligence technology, Canon regards knowledge information processing capability as the key to what this exciting new field can offer.

For robots to move faster and more precisely, a motor shaft's

'Expert' systems already developed by the company include one for lens design, OPRX, which is an intelligent interface with a knowledge base in which information for the use of computer-aided design is stored. It can function as a consultant in lens design or can assist designers directly in the design process, and has already greatly increased work efficiency in design projects.

Research in natural language processing and knowledge information processing technologies is currently being used in the development of an expert information retrieval system, while a prototype of a Japanese-to-English machine translation system is to be used for translating copier service manuals.

Another prototype has been developed to automatically generate programs that will enable assembly robots to visually check the position and posture of parts. This system is currently being tried at many manufacturing sites for small volume production of various one-of-a-kind products.

In the world of robotics, a newly-developed Canon device is set to dramatically improve efficiency and lower costs, with future applications including image processing.

For robots to move faster and more precisely, a motor shaft's

angle of rotation must be measured very accurately and converted into electrical signals. Conventional photo-electric rotary encoders for this have grown very large, heavy and expensive as their precision has improved.

Using its ultra-precise optical, electron circuit and processing technologies, Canon has developed a low cost, ultra-compact high density pulse-forming encoder that uses the diffraction and interference of semiconductor lasers. The new Canon encoder provides 61,000 pulses per rotation, in contrast to the 1,000 to 3,000 pulses provided by conventional encoders of the same size.

Canon has also been involved in research on laser fusion, the aim of which is to create a safe, clean, inexpensive energy source by reproducing the nuclear fusion reactions which take place in the sun.

In laser fusion experiments carried out at Osaka University, laser beams are concentrated on deuterium and tritium fuel pellets to induce nuclear fusion and obtain energy several hundred times greater than the energy initially provided.

These laser beams are transmitted through potassium phosphate crystals to shorten the beams' wavelength, and thus improve fuel pellet absorption of the beams. Because the fuel pellets are only approximately 0.04 in. in diameter, a large aperture aspherical lens is used to focus 13.5 in. laser beams to less than 10 microns to obtain powerful energy irradiation.

Canon developed these optical components through joint research with the Institute of Laser Engineering at Osaka University, as well as an ultra-precision machining technology which uses diamonds to cut the crystals to a surface roughness of just 0.02 microns. Canon is also designing and producing various other ultra-precision optical components for use in laser fusion.

In the field of High Definition Television (HDTV), Canon is developing new digital technology with particular stress on digital recording systems. HDTV produces 1,125 scan lines, more than twice the number of lines in today's conventional television systems.

Canon's new high efficiency TV signal encoder, the HDTV-CODEC, is specially designed for HDTV signal transmission, featuring an entirely new digital

image transmission protocol jointly developed with KDD (Japan's International Telecommunications Company).

Anticipating trends toward network integration, the HDTV-CODEC has been designed with a switching capability between satellite communications mode and optical fibre communications mode, and it is the world's first integral transceiver/receiver system applicable with local area networks.

A prototype HDTV-compatible cassette digital data recorder has also been developed, incorporating the company's original technology for picture coding, error correction and high density recording.

Known as the HDTV-CDBR, it is easy to interface with other digital equipment, has an extended 120-minute recording time on 1-inch mini tape, and offers recording and playback with no image deterioration and high image quality even after repeated copying. Its advanced image processing technology makes editing extremely simple.

In addition to these products, Canon is also developing an integrated HDTV 'Digital Network System', which includes audio, visual, digital communication and printing systems, and has produced an HDTV high quality, high speed zoom lens in cooperation with NIKK, the Japan Broadcasting Corporation.

A built-in microcomputer helps to ensure higher picture quality, with a large number of fluorite minimising colour blur, and lens aberration is decreased by 50% in spite of an increase in speed from F2.1 to F1.4, making it the fastest lens in its category in the world.

The use of computer imaging and biotechnology in diagnosis is revolutionising medical science, and Canon is continuing to contribute to this field with new technology.

A new Canon product for fast and economical diagnosis of adult T-cell leukaemia and AIDS is the Cell Analyser, a new type of diagnostic instrument that illuminates blood cells with a laser beam and converts the resulting scattered light and fluorescence into electrical signals which are then displayed on a screen for diagnosis and printout.

By using an air cooled laser, Canon has succeeded in making the analyser very compact, lightweight and low in cost. Because

it is economical as well as allowing a rapid and highly accurate and detailed diagnosis to be performed for the presence of cancer or deficiencies in the immune system, it is expected to be widely used by hospitals and clinics.

The system is based on the principle of passing cells stained with fluorescent dye through a fine glass tube called a flow cell at a high speed of several thousand cells per second. An argon ion laser illuminates the cells during this process, scattering light in front of each cell according to its size and to the side of each according to its internal structure.

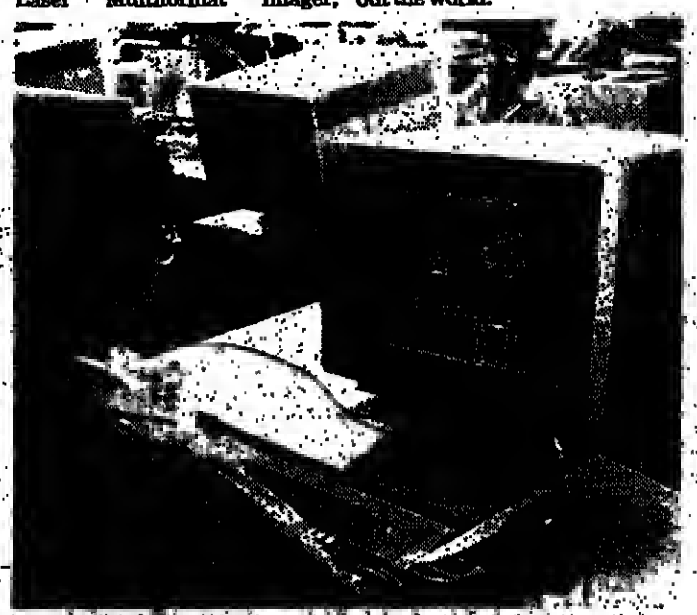
Fluorescence is generated according to the biological characteristics of each cell. The scattered light passes through condenser lenses positioned at the front and side, and enters detectors where it is converted into electric signals. The data is then processed and displayed by a personal computer in the form of a histogram and a cytogram. These charts can then be used to determine the relative amounts of DNA, RNA and protein in cells, and the status of cell activation and antibody response.

Another highly advanced diagnostic instrument is the Laser Multifocal Imager, jointly developed by Canon and Eastman Kodak. The new machine prints digital image signals from brain or body scans directly onto a large size laser sensitive film using LBP technology, and the resulting images are then reproduced on a multifocal screen.

Each pixel is directly recorded on film, thus eliminating image distortion, shading and picture noise which are common in conventional CRT cameras. The result is a higher quality image with a resolution of 12.5 lines per millimetre with more than 4000 grey shades.

These extremely high resolution images are very effective in diagnosing subtle physiological and biological changes, and the imager's digital capability permits communication with various imaging modalities.

In 1986, Canon was ranked the sixth most innovative corporation in the world, as measured by the number of patents (524) registered in the United States. This dedicated approach to R & D - a hallmark of Canon's growth - will continue over the next 50 years to result in fresh ideas, exciting new technologies, and advanced products for the benefit of industry, business, consumers and peoples throughout the world.



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### Canon



LIKE MANY highly trained professionals, the scientists at the Netherlands radiation protection directorate were convinced that no layman could understand their work well enough to manage their department.

"They saw the outside world as the enemy," says Frans Evers, a senior civil servant in the Environment Ministry, under whose control the radiation protection directorate falls.

He decided that the directorate needed a new director, someone who would manage it more professionally. He selected the civil servant whom he thought could do the job. But first he decided to bring in an outside, short-term manager to set the directorate on a new path.

The man he called on was Karel Waagenaar of W and S Interim Management Services. Waagenaar is part of a well-established network of interim managers in the Netherlands who run companies and public sector concerns for short periods. Dutch interim managers are more than just temporary executives. They do occasionally fill the gap after the departure, for example, of a company's finance director. More often, however, their task is to change the organisation's strategic direction, strengthen its management or develop a new product or market.

Evers was quite clear what he wanted Waagenaar to do with the radiation protection directorate. "I needed somebody who, let's be honest, would kick the asses of the people there, who would make them fairly uncertain, who would say, 'I'm a manager. I don't give a damn about your scientific skills'."

Staff at the directorate were shaken, but not just by Waagenaar. Three months after he took over as their director, the Chernobyl disaster occurred.

An inter-ministerial crisis centre, including staff from the directorate, was established to co-ordinate the response. "That's where the real change came," says Evers. "Karel's task, says Marinus Enthoven, who was chairman of the crisis centre, was to drop everything and see that his people performed as part of a larger team."

Eventually, Waagenaar was able to get back to his original job of introducing professional management to the directorate. A year after he first started there, the designated director, who had been in touch throughout the period, took over and Waagenaar left.

Like many Dutch interim managers, Waagenaar was previously a management consultant. While working for the Dutch consultancy Berenschot, he suffered a familiar frustration: clients often failed to implement his recommendations. "I saw reports being left in drawers," he says.



(L to R) Karel Waagenaar, the interim manager brought in by Frans Evers (centre) to get the radiation protection directorate running on the right lines, and Marinus Enthoven, another civil servant who was involved as chairman of the ad hoc crisis centre set up after Chernobyl

## When change needs to be kick-started

Michael Skapinker on Dutch managers who specialise in short-term assignments

Berenschot, along with consultancies in the Netherlands and other countries, attempted to counter this problem by offering to help clients put their proposals into practice.

"We started to make a professional out of implementation," Waagenaar says. "Eventually I came to the conclusion that implementation shouldn't be combined with consultancy. Implementation should be carried out by a different group of people altogether."

"Management consultancy provides a client with alternatives. An interim manager has to take decisions even if the alternatives are not all known. Consulting requires objectivity. An interim manager requires commitment. They are totally different." In 1988 he left Berenschot to found W and S Interim Management.

Other W and S projects have included helping to run a large pension fund following the discovery of financial irregularities, and the dismissal of a senior manager, and restarting production at a bankrupt Irish manufacturing company, which had been

acquired by Dutch investors.

Gery Boskma of BCG Interim Management, a rival firm, estimates that there now are about 200 interim managers in the Netherlands, working either for themselves or for one of the established firms on a full-time or freelance basis.

About 30 of the 200, he says, work for one of the six firms that belong to the Council for Interim Management, a professional body with its own code of practice.

Boskma says he expects that many of the freelance interim managers will eventually attach themselves to one of the established firms. His own firm is part of the Executive Interim Management Company, which also includes the executive search company Egon Zehnder International, which has its headquarters in Zurich.

Other countries have interim managers, too. In the UK, the Confederation of British Industry and the management consultants P-E Inbicon run the Temporary Executive Service, with a register of 1,200 interim managers. Waagenaar and Boskma argue,

however, that interim management is more highly developed in the Netherlands than in any other European country.

They point, for example, to the Dutch practice of appointing a "shadow manager" to assist each interim manager. The shadow manager is a colleague from the same interim management firm who meets the interim manager once a week or so to discuss the progress of a project.

The shadow manager helps the interim manager to maintain objectivity. He or she also ensures that there is someone to take over the project should the interim manager have to drop out for any reason.

What sort of person becomes an interim manager? Boskma, whose firm has 45 full-time interim managers on its books, says he looks for people who have held senior management positions in large companies.

"They have to have the broadness, the balance, the posture to radiate assurance. They don't have time to learn on the job. They have to have a very good idea of what they're up to," he

says. Maarten van Dijk, an interim manager with W and S, says: "You have to prove yourself quickly. In the first week you need some kind of success, something new."

Van Dijk spent 14 months running the faculty of medicine at the University of Amsterdam, an interim management job he completed at the end of last year. As a result of cuts in funding, the faculty had to lay off 60 people — about 10 per cent of its staff.

It was a traumatic decision and the university decided to get an external manager to carry it out. "In 400 years, no one had ever been fired from the University of Amsterdam," van Dijk says.

"Of course they were afraid of me. On the first day it was panic. I didn't know the people well enough. On the second day I called them all together and said 'You must boss! There was total silence. I told them I need you to help me. We are going to solve this problem together.'"

Van Dijk adds that "firing people is not exactly a pleasant activity. Once you have to do it, it should be done with sensitivity. I had a meeting with each of them individually to talk to them about it. In these cases, 90 per cent of the people can usually find another job. Ten per cent of them have more difficulty and you devote your time to them."

Apart from the unpleasantness of sometimes having to make employees redundant, interim managers face other difficulties. One is that the client company might become too dependent on the interim manager.

"We are aware of this problem all the time," W and S's Waagenaar says. "We talk about it to the client. We try to find the right man to take over from us if the client doesn't have anyone in mind."

W and S and BCG go to some lengths to ensure that clients do not attempt to recruit interim managers to their permanent managerial staff. Their contracts with their clients stipulate that the client cannot hire the interim manager for two years after he finishes the job.

If a client then takes on an interim manager on a permanent basis, BCG will also charge the company a search fee. What do interim managers do if they discover corruption or financial mismanagement on the part of a client company? Both BCG and W and S say their client contracts enable them to pull out of a project if they come across any illegality or irregularity.

Boskma says his firm has come across two situations where clients were transferring funds illegally. "In one case we pulled out. In the other, we managed to correct the situation," he says.

## Logistics

# Getting their act together

Michael Skapinker on a Europe-wide survey of company performance

THERE IS NOT much point in having a modern and efficient manufacturing plant if your distribution staff cannot get the finished products to the customer on time.

Nor will your company's reputation be enhanced if your customer service department makes promises that your production people cannot fulfil.

It might seem obvious that companies should try to link the various parts of their logistics chain — the movement of goods from sourcing through manufacturing to final delivery.

Yet a survey of 500 European companies by US consultants A.T. Kearney found that less than a quarter had an integrated system to handle their logistics.

The survey found that many companies had improved one or other individual parts of the logistics chain. Most, for example, had put their customers' orders on computer. Few, however, had attempted to co-ordinate all these activities.

The consultancy identified four different approaches to logistics. The first approach is characterised by companies which think no further ahead than today. Any action that these organisations take to improve their purchasing, transportation or inventory management is designed purely to head off an immediate crisis.

The report puts as many as 57 per cent of the companies surveyed into this category.

The second group of companies has a slightly longer planning horizon — they think in terms of "this week" rather than "today". Their prime note in seeking any improvement is to cut costs.

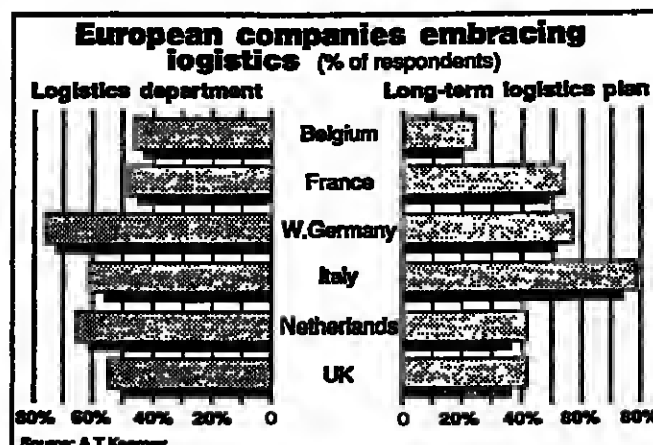
Twenty per cent of the companies were in this category.

The third group consists of companies which think a month or even a year ahead and whose purpose, when improving their logistics activities is to enhance productivity.

The fourth group, the most advanced, is made up of companies which plan for the long term. All aspects of their logistics activities, from purchasing to final delivery, are integrated.

They also have extensive links with both their suppliers and their customers. Their approach to logistics is not aimed merely at cutting costs, but at gaining competitive advantage.

Twenty-three per cent of the companies surveyed fall into the third and fourth groups.



The report argues that if purchasing, inventory management, transportation and other logistics activities are dealt with in isolation from one another, the results can be disappointing.

The report points out, for example, that many companies which introduced just-in-time systems to cut inventories did not achieve the cost reductions they had anticipated.

"We believe the key reason for the gap between expectations and results is an incomplete understanding of implications of adopting the system."

For example, several European companies implemented JIT systems in the early 1980s in response to pressure to cut inventories. When inventory financing costs were at 12 per cent, the inventory savings associated with the JIT concept seemed to outweigh the additional materials flow, transportation and ordering costs.

"But then inventory financing costs dropped as interest rates declined to 6 per cent. Also, hidden costs associated with JIT began to surface. The real cost of managing and handling small shipments became known. In several situations, the cost reduction expected from JIT turned to a cost increase when total costs were considered."

An integrated approach to logistics, the report says, requires action on three fronts. The first is organisational. The report argues that companies should establish a department responsible for logistics. Alternatively, they could set up an inter-departmental task force or committee.

In countries like West Germany and The Netherlands, a

large majority of companies had already set up a logistics department. In Belgium and France on the other hand, fewer than half the companies surveyed had done so. In the UK, 55 per cent of companies had a logistics department.

Wouldn't the creation of a logistics department merely create another layer of company bureaucracy? Not necessarily, says Raymond Jewitt, an A.T. Kearney vice president. The logistics manager might be someone who is already working for the company but is just given additional responsibility.

The second thing companies should do, the report argues, is draw up a long-term logistics plan. In Italy, 79 per cent of companies surveyed had a long-term logistics plan. In Belgium, however, the figure was only 24 per cent. In the UK it was 41 per cent.

Overall, 50 per cent of the companies surveyed said they had a long-term plan, but the report says that many of these do not really integrate all the logistics activities.

The third element of successful logistics planning is to ensure that managers have sufficient information.

A few years ago the necessary technology was difficult and expensive to assemble. Today, however, inexpensive computers and devices such as bar code scanners have made it far easier for companies to put an information system together.

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By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

April 27, 1988



## JOBS

## Expanding demand for executive candidates

BY MICHAEL DIXON

## Property Finance

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A major UK investment bank is currently seeking a senior property financier to complement its expanding team. You will be developing and implementing marketing initiatives, establishing strong relationships with clients and providing advice on a fee-earning basis. An excellent opportunity for an innovative banker.

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WHILE always reluctant to give hostages to fortune, the Jobs column has to say that prospects have never looked brighter for ambitious executives in Britain.

The reason for my optimism lies in the table alongside. It traces demand for managers and key specialists in the 12 months to March 31, as shown by the MSL International recruitment consultancy's counts of higher-ranked jobs advertised in leading United Kingdom journals.

As can be seen, the last 12 months brought an increase in advertised demand over the corresponding period of 1986-87, not just in total but in every one of the more specific fields of work listed. They are research, design and development; marketing and sales; production; finance and accounting; computing; general management; personnel work; and "others" such as purchasing, company legal work, and internal consultancy of various kinds.

The fact that there were rises in all eight categories strikes me as a good portent. For while the total for the 12 months to March 31 was higher in 1984-85, in that period two categories - general management and marketing - showed falls from the previous 12 months. So, although in the case of computing the recent increase was only marginal, I feel there must be a fair deal of steam yet left in UK executive demand.

The same belief is shared by MSL's worthy representatives in Glasgow who have been making

## UNITED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALISTS (12 months to March 31)

Type of work	1987-88		1986-87		1985-86		1984-85		1983-84	
	Posts advertised	Change from 86-87 %	Posts advertised	Change from 85-86 %	Posts advertised	Change from 84-85 %	Posts advertised	Change from 83-84 %	Posts advertised	Change from 82-83 %
R & D	3,510	+ 3.9	3,378	- 42.0	5,823	- 22.6	7,527	+ 5.4	7,199	+ 28.6
Marketing	6,573	+ 4.1	6,124	- 5.0	6,447	- 0.9	8,502	- 3.2	6,718	+ 16.2
Production	6,242	+ 29.9	4,807	- 23.8	6,311	- 12.1	7,178	+ 15.6	6,217	+ 36.3
Accounting	7,795	+ 15.8	6,732	+ 5.2	6,401	+ 2.2	6,261	+ 11.8	5,611	+ 20.4
Computing	3,710	+ 0.7	3,686	- 7.8	3,998	+ 8.7	4,287	+ 34.1	3,196	+ 34.6
General mgt.	1,659	+ 19.8	1,385	+ 8.0	1,307	+ 4.0	1,257	- 5.1	1,325	+ 3.4
Personnel	1,117	+ 11.1	1,005	+ 15.5	870	- 19.8	1,086	+ 13.4	957	+ 40.5
Others	6,986	+ 20.9	5,735	- 6.9	6,162	- 0.8	6,214	+ 39.3	4,480	+ 53.8
Total	37,342	+ 13.7	32,982	- 12.8	37,319	- 7.4	40,311	+ 13.2	36,623	+ 27.3
April-June	8,587	+ 5.2	8,172	- 21.5	10,412	+ 0.8	10,084	+ 20.3	8,340	+ 48.2
July-Sept	8,274	+ 8.0	7,864	- 19.4	9,507	- 2.6	9,780	+ 20.7	8,086	+ 18.5
Oct-Dec	8,248	+ 17.8	7,850	- 8.7	8,696	- 3.3	8,893	+ 3.9	8,980	+ 32.3
Jan-March	11,223	+ 22.4	9,186	+ 4.1	8,894	- 24.3	11,824	+ 8.3	10,837	+ 16.9

the count of advertisements every three months since the beginning of 1989. Indeed, for the first time in the 15 years that the Jobs column has known them, they are looking on their findings with optimism unalloyed.

"We were quite pleased by the figures for the final quarter of 1987," the chief counter explained. "They showed that, in spite of Black Monday, the market did well through October and November. We still had doubts, though, because it fell away more than it usually does in December, which might have meant the share-price reverses were having a delayed bad effect."

"But we've got to be optimistic on the results for the start of 1988. The market's definitely in a growth phase."

"The first quarter of a year is almost always the best one, so it's unlikely that the next three quarterly periods will produce as many offers as January-March. Nevertheless, the picture is no flash in the pan. Although the latest three-month tally is 400 jobs down on January-March 1985, which was the best quarter we've seen, I'd expect the record to be broken before the present expansion runs out."

A new record has already been set in the case of accounting and

finance specialists. The 2,128 posts advertised for them over the last three months was the highest in any quarter since the consultancy began its counts 29 years ago.

What may be a better omen for the UK economy is that the 2,081 jobs for production executives in January-March constituted the greatest quarterly demand for them since 1968. As MSL's chief counter observed: "Today's hard-headed business people don't take on production managers unless they have not only something to produce but a good reason to produce it." Moreover jobs for research, design and

development staff, after 2 1/2 years of dwindling, continued the recovery which began at the end of last year.

Similar encouragement is given by the consultancy's counts of posts advertised by certain industries. In the latest quarter the high-technology sector's score was 859 compared with 737 for the first three months of 1987, and the tally for energy-related companies was 698 compared with 388.

In sum, therefore, the UK market for executive-types in general looks set to be bountiful for some time to come. But since tradition could hardly allow me to end a conversation with MSL's Glasgow representatives without hearing some note of gloom, I asked the chief counter when the present growth phase was likely to end.

"I'd say, if you want a new job," he replied, "you'd best to get one before 1990 arrives."

## New Zealand

NOW to New Zealand where City of London recruiter Dudley Edmunds is offering a liability manager's post with the banking branch of one of the country's top financial organisations. As he may not name it, he promises to abide by any applicant's request not to be identified to the employer at this stage. The same goes for the other headhunter to be mentioned later.

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Several UK brokers are currently building their research capability and recruiting well experienced sector analysts. A sound academic background and a minimum of three years' experience gained at a major institution is essential. It is also vital that potential candidates have strong communications skills.

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Our client, a leading UK merchant bank, requires a qualified economist with a minimum of two years' experience to support their US Equities team. Applicants could be currently working on the UK or European sectors, but must have a strong interest in, and be able to analyse US economic developments.

### EUROPEAN EQUITY ANALYSIS/SALES

We currently have several clients seeking Equity Analysts/Sales people with good experience of the European equity markets. Specific areas of interest are Germany, Italy and Spain. Cross border sector analysts will also be of interest. Potential applicants should be of graduate calibre. Language skills are useful but not essential.

PLEASE CONTACT CINDY BRUNCK OR PETER LAWLESS ON 01-929 3232

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Alternatively send your CV to him at: Greenfield Human Resources, Norman House, 105-109 Strand, London WC2R 0BZ. Please quote ref: PC/2704/8.



## ATTORNEYS

The International Finance Corporation, an international investment institution based in Washington, D.C. and an affiliate of the World Bank, is seeking highly qualified Attorneys to join the Legal Department.

Applicants should have corporate and financial experience, preferably international, including negotiation and preparation of investment and loan documents.

Applicants must be willing to travel world-wide. Excellent command of the

English language is a must, and fluency in French and/or Spanish would be an advantage.

A competitive benefits package is offered.

Applications, which will be treated in the strictest confidence, should be accompanied by a detailed resume, in English, and should be sent to: Katherine Louthood, Recruitment Officer, International Finance Corporation, 1818 H St. N.W. Room F-2001, Washington, D.C. 20433

**IFC** International Finance Corporation

## COMPLIANCE/LEGAL OFFICER

Aitken Hume International plc is a rapidly developing financial services group.

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You are invited to write with your c.v. to Norman Perry, Aitken Hume International plc, 30 City Road, London EC1Y 2AY.



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## TECHNOLOGY

# Japanese video technique takes the inside line

Roy Garner reports on an advanced internal inspection system for industrial and medical applications

DOCTORS in Japan foresee an exciting future for the video endoscope, an internal inspection device which utilises a CCD (charged coupled device) scanner, TV monitor and digital image processing equipment grafted onto the basic design format of the conventional fibroscope.

Industrial applications of the technology are also expected to increase. Although a complete video endoscope system is currently more than double the ¥1.8m (£7,600) price of a fibroscope, researchers suggest its ease of use, greatly improved imaging capabilities and the promise of new medical techniques centred on digital image processing will soon lead to its wide acceptance.

One of Japan's leading researchers in endoscope (instrument for viewing the internal parts of the body) techniques is Dr Masatoshi Esaki, of Inage Hospital in Chiba, near Tokyo. He says that "within five years sales will multiply rapidly as improved equipment comes onto the market, and within ten years video endoscopes will be in widespread use throughout Japan."

It is 30 years since the US company American Cytoscope Makers Inc (ACMI) introduced the first fibroscope - a flexible tube fitted with a shaft of bunched optical fibres within its outer wall that transmitted images through total internal reflection. Since then the device has revolutionised internal medicine, bringing sharp reductions in the use of surgery and X-rays, and proving an invaluable aid in the early detection of cancer and the loca-

tion and treatment of internal bleeding.

The endoscope has also been a runaway business success for the Japanese company Olympus, which has long held a dominant market position, and recorded sales of the device and its ancillary equipment of ¥71.4bn in 1987. But for Olympus, and competitors like Fujino (a subsidiary of Fuji film), Pentax, Toshiba and Machida, long-term growth is closely tied to the fortunes of the video endoscope.

The conventional endoscope comprises two tubes of varying lengths; the thicker one contains electrical connections and the thinner carries the optical fibres for internal insertion.

The two are joined at a control cluster featuring tube angulation levers, viewing eye-pieces and an external camera attachment.

In 1983, the US company Welch Allyn became the first maker to try replacing the optical fibres with a CCD and a camera with a video link. In the ensuing five years, Japanese companies have devoted considerable research and development funds towards developing their own commercially viable "video endoscope" systems, and at least 200 are now in use in Japan.

Yuji Ikuno, manager of the endoscope section of Olympus's product development department, says his company asked its doctor clients to experiment with at least 20 clay models of different configurations, in an effort to achieve the maximum ease of operation, and full use of the video imaging capabilities.

In the resulting system, just three small buttons on the control head direct all of the imaging procedures. Whereas with the earlier equipment, the doctor has to interrupt his examination to attach a bulky camera to the viewing tube, and even then only acquires a small selection of still pictures of average quality, with the video endoscope he can consult a high-resolution image continuously displayed on a TV monitor, and at the push of a button can "freeze frame" critical images, and instantly record this data either on a video disc or as hard copy.

These innovations give the doctor more freedom to concentrate on the examination of the patient, and allow for shorter operation times.

Dr Esaki outlines three essential advantages of the video endoscope. These are:

● Clarity of image. He notes that "in cancerous tissue, for example, we can see more detail of the fine structures, and see more easily if it is benign or malignant. And in the small intestines we can now study the tiny villi, which are hard to manipulate and study with ordinary endoscopes."

● Computerised information storage. This is particularly useful in diagnostic and teaching work, where images can be examined at leisure by people in different locations. The past records of a patient's medical history can also be instantly displayed for comparison purposes.

● Image modification. "It is easier to estimate the size of a tumour, using a computer to ana-



lyse the image information. The physiology or anatomy of diseases can also be studied better in this way," says Dr Esaki. An area of special interest is the use of infra-red or ultra-violet light rays. This can only be done with the video endoscope, where the powerful rays by-pass the human eye. It could open up many new forms of analytic and diagnostic techniques.

The CCD scope does have some minor disadvantages compared with fibre optic endoscopes, notably the CCD's minimum diameter. At present this is 8.5mm. It compares with 2mm in fibre optic heads, and introduces limitations in delicate internal operations.

But, Yuji Ikuno of Olympus says such details are of less importance in the industrial sector, where CCD scopes are being used to examine everything from the internal condition of radiators and camera parts to the hidden chambers of Egyptian pyramids.

"In the medical field safety is

the number one concern, but this is not such a problem in the industrial field," says Ikuno. He explains that potential applications are "very wide. The examination of jet engines is already a big application and buildings are now being constructed with fibroscope inspection holes built into the design. In the future, ultra-violet and infra-red light might be used to detect problems such as material faults and metal fatigue. Everyone is seeking new applications."

The future of the video endoscope is closely linked to the awareness and ingenuity of users. Ikuno says, for example, that appreciation of the efficacy of the colonoscope was greatly enhanced at the time of President Reagan's battle with colon cancer. Sales grew at that time by an average of 8 per cent in the US and 5 to 6 per cent in Europe. Similarly, as new uses are discovered in both medical and industrial fields, demand for video endoscopes is expected to rise.

## WORTH WATCHING

Edited by Geoffrey Charlish

### Toshiba drives up floppy disk capacity

IN JAPAN, Toshiba has started marketing a 3.5-inch floppy disk drive with a storage capacity of four megabytes (4m characters). Costing the equivalent of \$300, the drive will be able to read and write on existing one megabyte floppy disks.

The large capacity (most 3.5-inch floppies are of either one or two megabyte capacity) has been achieved by using the relatively new technique of "vertical" recording. Magnetised elements of the recording surface are stacked side by side like blades of grass rather than end to end like a line of daisies.

By also using a barium ferrite recording medium, much higher bit (there are eight bits to one byte) density of recording has been achieved.

To allow the new FD-310 drive to cope with both one and four megabyte disks, Toshiba has developed special chips to control the read, write and erase functions, and has designed a dual density recording head.

### Norwegians opt for Avon rig protection

THE FIRST full-scale cladding of a North Sea oil platform will feature a marine coating from Avon Rubber of the UK. The material prevents dangerous growth from building up on underwater structures and will be used on a rig ordered by Statoil, the Norwegian state oil company.

The rig will be built by Aker Verdal, and fellow Norwegian company Viking Mjondalen will clad the platform members to cover an area 40 metres below the water and five metres above surface level.

The coating material, called Avonclad, is a combination of neoprene sheeting and chemically hot-bonded copper granules. Marine flora and fauna cannot live in the presence of copper and Avonclad will, it is claimed, offer protection for more than 20 years (much greater than the operational life of a rig).

The action of the copper granules, however, is strictly confined to the treated surface and has no harmful effect on the surrounding environment. Submerged six-inch piping

can grow to nine or 10 inches with marine encrustation. Designers have to oversize the pipe walls to counter the increased load of the growths. With Avonclad, higher pipes can be used and building costs can be reduced since smaller cranes loads and less labour intensive methods can be applied during the platform's construction.

### Profit making becomes a highly-refined art

USING an electronic simulator, oil refineries can be "fine-tuned" to produce profit improvements of at least 10 cents a barrel, claims UK company KBC Process Technology. Such an improvement would be worth \$2m a year in a typical refinery, says the Weybridge, Surrey, company.

KBC's simulator, called Petrofine, can run on most makes of mini or mainframe computer and has a basic price of \$250,000. It enables refinery managers to plan, monitor and optimise their entire operation.

Alternatively, particular elements of the plant can be simulated to allow engineers with specific responsibilities to obtain the best results.

Once a model of the plant has been built up in the computer, the user is able to carry out "what if?" exercises under a wide range of conditions.

### Soft option keeps things shipshape

TRANSTEMA, a Swedish company which specialises in computer systems for the shipping industry, has introduced software aimed primarily at international shipping agents.

Called Tradeware, it will run on IBM System 36 mini-computers or any IBM personal computer. It is designed to cover accounting, cargo booking, freight documentation and the tracking of equipment such as containers.

The four software modules can work independently, or in conjunction with one another. Communications with ship-owners, stevedores, principals, agents and other parties is provided by telex or data transmission.

### BT's night-watchman hunts down faults

BRITISH TELECOM Enterprises is offering a system called HuntsMan, which enables communications managers to test the voice networks that interconnect multiple sites in larger organisations.

HuntsMan tests automatically the links between private branch exchanges at various sites. By exposing faults, or incipient faults, it is possible to maximise the availability, quality and cost-effectiveness of large, distributed, private voice networks.

The personal computer-based system will make 700 test calls overnight. It checks for dialling, busy, engaged, ringing tone problems. In addition it will pinpoint troubles like number unobtainable, no answer, premature disconnection and noise on the line. It then produces both on-screen and printed reports.

### Prices under pressure in year of the Amstrad

THE UK sales volume of micro-computers increased by 32 per cent last year. But because of downward pressure on prices the value of turnover rose by only four per cent.

Other figures emerging from a 1987 review published by Rontec, the UK market research group, show that in value terms IBM had the largest market share at 31.8 per cent. Compaq had 8.4 per cent, Olivetti 7.9 per cent and Amstrad 7.5 per cent.

In unit terms, however, Amstrad sold the most computers and captured 28 per cent of the market. IBM followed closely on 24.7 per cent, and the next largest market share went to Olivetti with 7.7 per cent.

"It was Amstrad's year," says Rontec's Annual Market Review. The company's unit sales rose from 25,000 to over 100,000. Most of this increase was accounted for by the Amstrad model 1512 but in the closing months of 1987 the new model 1640 was predominant, with 80 per cent of the market by volume.

CONTACTS: Toshiba: Tokyo, 400 2004 Ave. Rubens; UK, 0215 3011. KBC Process Technology: UK, 0825 66622 or in the US on (610) 897 5288. Transmeta: Sweden, 31 85070 or in London 541 6700. BT Enterprises: UK, 0472 322283, Rontec: UK, 0695 770077.

## Bubble memories find a small but profitable niche

BY CLIVE COOKSON

ONE OF the computer industry's greatest technological disappointments, the "bubble memory", has at last found a profitable niche market - though it is only a tiny fraction of the market envisaged by chip manufacturers 10 years ago.

During the 1970s several US companies spent millions of dollars developing bubble memories as a means of storing large amounts of information. They hoped these would combine the storage capacity of magnetic disks with the speed of access of

silicon chips. Bubble memories hold the binary digits of computer data as tiny areas or "bubbles" of magnetisation on a garnet chip.

In the early 1980s, however, it became clear that bubble memories would be too expensive to manufacture for a mass market. All the US companies dropped out of the field, except Intel which persevered with its loss-making bubble memory division until the end of 1986. Then Intel too lost patience and sold the division as an independent com-

pany called MemTech to a group of private investors.

This week MemTech said that it was trading profitably, though its turnover - \$17m last year - is about 30 times less than Intel forecast five years ago. The company, which is based in California, also announced the formation of its first European subsidiary, Euro-MemTech, in Seaford, East Sussex.

William Almond, president of MemTech, says the company has proved that there is a viable niche market for bubble memo-

ries. "For a smaller single-focus company like ours this is a solid business and one that continues to grow."

The advantages of bubble memories are that they are highly reliable, resistant to radiation and non-volatile - meaning that they retain their data indefinitely after the power source is turned off.

The largest single market so far has been factory automation. Builders of industrial robots and machine tools are prepared to pay \$700 for a four Megabit

(500,000-character) bubble memory which will withstand vibration, dirt and electrical surges. But the main growth area is likely to be military and space applications, where the radiation resistance is extremely important.

The company says it will win 36 per cent of this year's \$55m world market for bubble memories, with Hitachi of Japan taking most of the remaining business. MemTech aims to take 75 per cent of a projected \$90m world market in 1992.



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For an immediate and confidential discussion, please call Ian Cooper on 01-637 9611 or alternatively send your C.V. to him at Management and Executive Selection, Second Floor, Albany House, 324 Regent Street, LONDON W1R 5AA.

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Contact Jocelyn Bolton

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Contact Felicity Hether

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Contact Anita Harris

For further information please telephone 01-606 1706  
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## ARTS

Television/Christopher Dunkley

## The dangers of formula drama

Drama is the most expensive type of television to produce. In the USA it now costs well over \$2m an hour to make a series such as *Miami Vice* and in Britain the figure for a prestige series such as *Fortunes of War* goes as high as \$200,000 an hour. While the costs of other programmes (sport, current affairs, documentaries and so on) have trebled or quadrupled in the past 12 years, drama costs have multiplied seven or eight times.

Yet there is no shortage of drama. On the contrary, there seems to be more on offer now than at any time in the history of television. Moreover the choice is as diverse as it has ever been, from the soap operas - British and Australian - which now dominate the Top 10 (there are nine soaps in this week's chart, plus a repeat of the 25-year-old *Step by Step* and *Son*) to BBC's *Talking Heads*, a series of subtle, funny and deeply intense monologues written by Alan Bennett.

But that diversity is misleading. A survey of the drama currently on offer suggests that a large, and increasing, proportion consists of material produced to suit the demands of the marketing men, the exporters and the co-production departments, while an ever shrinking proportion results from the determination of individual authors to achieve self-expression.

That is not to say, of course, that the marketing men's drama is all bad. Even though popularity is their chief criterion, and popularity is no guarantee of quality, it is not necessarily a guarantee of mediocrity either. The American television industry is governed almost entirely by marketing men, and it is very rare that a single programme, let alone an entire series, emerges in the US from the genius of a single author. The reason for the absence of "auteur theory" in television is, that, willy nilly, there are precious few auteurs.

However, if your preference is for television drama that does not wring your wits, or question your politics, nor face you with real sexuality, but which maintains a narrative line, develops sympathetic characters, includes a little comedy, touches upon the broad social issues of the day, and generally provides a high level of entertainment - which is what millions of viewers do want at the relaxing end of a hard day - then there is nothing to touch American programmes. Thanks to the heterogeneity of the USA's immigrant population, American television producers have to cater for a domestic audience which is virtually a microcosm of the world audience. Learn to make programmes which simultaneously please America's Puerto Ricans, blacks, Italians, Germans, Scandinavians, Jews, Anglo Saxons and so on, and you can pretty well guarantee international success.



Jeremy Brett in "The Return of Sherlock Holmes"

Hence the global achievements of *The Untouchables* (from the fifties), *The Beverly Hills Cop* (sixties), *Dallas* (seventies), and *Cheers* (eighties) all of which are running in the British schedules at present, and in other countries around the world. This month has seen the start of two more American series in Britain: *Legwork* and *Hooperman*. Both are ostensibly crime series, both are alarmingly easy to watch, and significantly both spend most of their time on matters other than crime. *Hooperman* is about a handsome young detective in San Francisco, and the plots of the first two episodes have involved the tenants of the apartment building which he has inherited, along with an irritating, along with his murdered landlady.

Both series display clear traces of the day, and generally provides a high level of entertainment - which is what millions of viewers do want at the relaxing end of a hard day - then there is nothing to touch American programmes. Thanks to the heterogeneity of the USA's immigrant population, American television producers have to cater for a domestic audience which is virtually a microcosm of the world audience. Learn to make programmes which simultaneously please America's Puerto Ricans, blacks, Italians, Germans, Scandinavians, Jews, Anglo Saxons and so on, and you can pretty well guarantee international success.

sexual viewers and winning Bochoo brownie points from the anti-stereotype brigade - sheer genius. *Legwork* is a sleuthing series and this being the age of Cagney and Lacey, the detective - who drives a Porsche and lives in a New York apartment - is a pretty young woman named Claire McGarron. It is not previous series such as *McCloud* or *Cannon* which have most clearly affected *Legwork*, however, but *Moonlighting*. In this week's episode of *Legwork* the villainess was a white Lycra bathing costume cut high on the thigh, a white silk cape, and gold hoop earrings - around the house, and when the heroine passed a labourer with a pneumatic drill, instead of wolf-whistling and proffering an erect fore-arm he addressed her longingly in Shakespearean rhyming couplets. There is nothing wrong with all this, it is satisfactorily amusing, but whereas *Hill Street Blues* and *Moonlighting* came at you off the wall, with a striking originality of approach which brought them tremendous success, these new series have clearly been meticulously contrived to repeat the trick. In other words, what we have in *Legwork* and *Hooperman* is formula drama.

The same applies to a disappointing large number of recent or current British offerings, though thankfully there are exceptions. Granada's series *The Return of Sherlock Holmes* has

got remarkable mileage out of emphasising Holmes' authentic eccentricity; BBC's *A Very Peculiar Practice* did convey a truly individual voice, that of Andrew Davies; and with *Talking Heads* Bennett powerfully reinforces his claim to be considered one of the true auteurs of this medium. Patricia Routledge did him proud last night with her unerring portrayal of the middle class busy-body in *A Lady of Letters*.

But *Sophia and Constance* looks and feels like the sort of thing the BBC drama department could produce on autopilot, and once you have seen classic adaptations as good as Granada's *Hard Times* and, above all, the BBC's own *Black House*, it is dispiriting to have to go back to material as mundane as this (though the fault may be partly Arnold Bennett's: perhaps *The Old Wives Tale* is one of his more boring books).

Worst of all, much of ITV's drama output in recent months has been looking more and more like the product of an industrialised system in which colour-coded sections are mass-produced by factory robots and then bolted together by marketing men. The Sunday evening series *Gentlemen and Players* is a prime example: the cars, the Sloane Ranger women, the locations, the City jargon, the leisure pursuits are all there every week, a comment of the telly commercial lifestyle. What is missing is any hint that the whole thing might have begun with somebody who had a story to tell. Each episode is like a 60-minute ad for Martin.

The awful irony is that if the British do stop making outstanding and specifically British drama series such as *Jewel in the Crown*, *Edge of Darkness* and *The Singing Detective* (all of which achieved his audience), opting instead for the internationalised Martini drama, the laurels are going to pass to the Americans because, when it comes to international appeal, they are virtually unbeatable. Yet they do not set out with that in mind. They go for the domestic market (which in their case happens to be virtually "international") and the British should similarly stick to their last.

Nobody planned for *The Forsyte Saga* or *Yes, Minister* to sell globally: they were tailored for the British audience and proved later to have international appeal. That should continue to be the process if quality is going to count for anything, even if finance does prove more difficult.

## Berio/Elizabeth Hall

Andrew Clements

The London Sinfonietta's programme on Monday was conducted by Luciano Berio. It was nevertheless, a low-key affair, less because of the playing or conducting (which never fell below the Sinfonietta's conventional standard of excellence) than the result of an insubstantiality in the programme. If there was a "theme," then it was folk-song, transcribed faithfully in Ravel's *Deux Melodies hébraïques*, tingling the vocal lines in the Five Early Songs of Mahler that were heard here in Berio's orchestration, and forming the matrix of Berio's own *Voci*, subtitled "Folk songs II."

Completed in 1984, *Voci* is one of the most extensive of Berio's recent orchestral scores, a half-hour rumination for solo viola (the poised and eloquent Aldo Benicchi, for whom it was written) and large orchestra around a clutch of Sicilian folk tunes. Its most telling passage is the opening, as the viola gradually awakens its colleagues in a long, nostalgic cadenza; there are many haunting felicities later too - the glittering instrumental combinations and melodic glosses so characteristic of Berio's aural imagination. But one is left with a feeling of material only partially explored, an expressive potential left untapped, that a work on

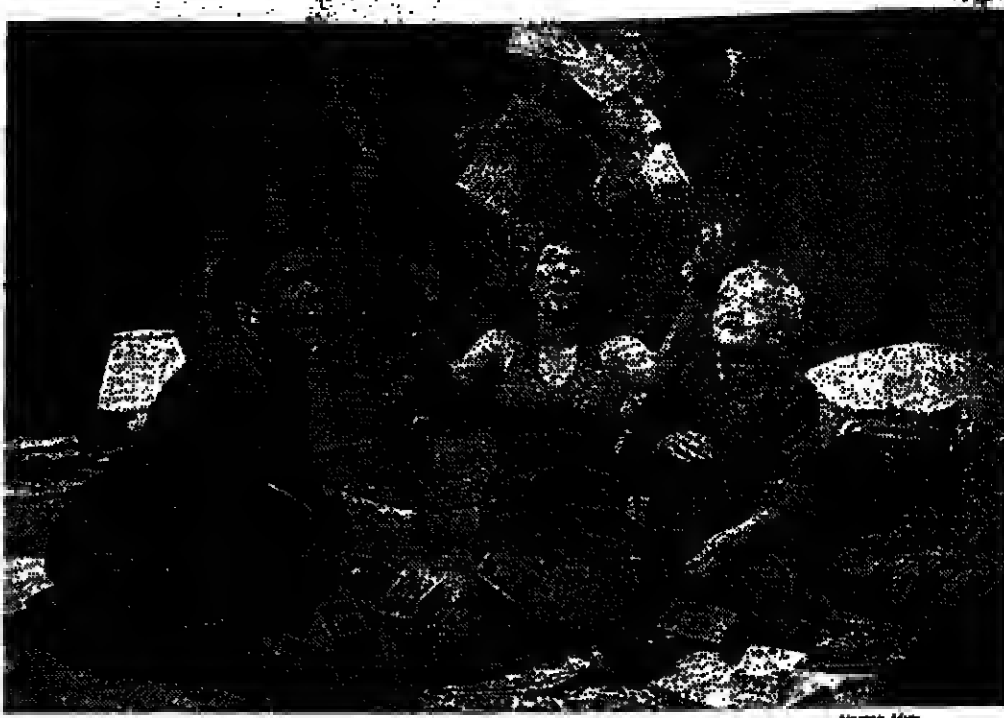
such a scale ought to have exploited.

Berio also conducted the first British performance of a revised version of his *Requiem*, another 1984 work, and one dedicated to the memory of Cathy Berio. It is the latest in the sequence of pieces in which he explores the possibilities of a single peripatetic melodic line which is toured around a chamber orchestra, ever changing in colour and texture and sparking subsidiary activities as it finds new contexts. Again it falls quite effortlessly on the ear, and again, equally effortlessly, out of the memory afterwards.

Berio's orchestrations of the Five Mahler Songs proved to be heavyweight - with some odd brass doublings where woodwind alone would have seemed sufficient - but clearly a labour of love. They were sung here by the London Sinfonietta, self-consciously at times but unadmittedly in "Um schilme Kinder artig an maschen," and with penetrating directness in "Erinnerung." The result seems a curious hybrid - neither a faithful recreation of Mahler's original style, nor a recombination in Berio's own idiom, in which the two utterly distinct creative minds might have been inextricably intertwined.

## Sore Throats/Theatre Upstairs

Michael Coveney



James Laurensen, Linda Marlowe and Hetta Charney

Howard Brenton's 1979 play is given a revival both tender and fierce by Nancy Dring at the Royal Court's Theatre Upstairs. "We've got to go further with ourselves," says Judy, the abused divorcee who has blown the income from the sale of the house on an extended sybaritic binge with Sally, a rootless girl who came to rent a room and stayed for the party.

The girls' "experiment in living" in which no one really does the washing up and imaginary boys are seduced in the dark, echoes the emotional shadow play downstairs on the main stage, where Brenton's *Bloody Poetry* charts the pursuit of happiness in the Villa Diodati by Shelley and Byron.

The first act of *Sore Throats* (Brecht said "I have heard that love-making can give you a swollen throat. I don't want one.") is one of the finest and most savage things Brenton has written, ferocious and shocking like some of his early *Fortunate Theatre* plays but shot through with the melancholic sadness of a failed marriage. A policeman, a chief inspector, waits his half of the house. He smashes Judy in the mouth, kicks her in the face and says "Why did you always let me hit you?" Sally turns up, chasing an ad she has monitored at the Evening Standard, and saves the day.

The room is spare, bathed in a vivid green light. Jack's pen-knife lies worryingly open on the scrubbed boards. The tension is superbly maintained in the performance of Linda Marlowe and James Laurensen, the one bleached out and lonely after 20

years of misery, the other desperate to subsidise with marital booty a somewhat sordid new liaison with the unseen Celia. After witnessing a scene of barbaric violence, we hear Judy read from a letter her son has sent from Africa about rough justice administered to a petty thief. Judy's physical disgust at this account is deeply ironic after what she has just undergone. But she is put on the rails of revenge by Hetta Charney's cheerily participatory experimentalism, and

the short second act reveals the women still wrestling to wrench a once-and-for-all experience into their lives, where everything burns. This is the classic Brenton theatrical statement, the urge to make it happen, luridly, now. The woman-bearer crawls back from the boat train, sopping wet, and pathetically recounts how he helped Celia give birth after he had crashed their car in the Canadian outback. The tables are turned, for the women are now strong together. He is taunted

with wanting to abuse his own offspring, and Judy burns the rest of her money. The baby, it transpires, is a fraud, which only goes to show that a policeman's lot is not a happy one. It is incredible to think that, ten years ago, Brenton was attacked by feminists for this deeply moral, beautifully written play. Its bitter humour is particularly well handled by the cast, and the production is ingeniously designed by Fortini Dimon and cunningly lit by Kevin Sleep.

## Temptation/Pit

Martin Hoyle

entangled in bluff, double-bluff and equivocation.

The play's mood initially recalls the early, intimate comedies of Milos Forman, especially at the institute's sad little social



John Shrapnel

## Hakan Hagegard/Elizabeth Hall

David Murray

Hagegard's *Winterreise* yesterday counted not only as an "End Game" in the current South Bank series, but as a "Late Lunch" too - later than was comfortable for a few members of the large audience, though Hagegard took only a few minutes to set the scene, over Schubert's cycle: the last songs were punctuated by embarrased departures. (The Smith Square lunchtime concerts are lucid, protected by the decorum required for live broadcasts.) The Swedish baritone's concentration

seemed not to be ruffled; in fact he had been learning better and better how to cope with this awkward hall as the cycle proceeded. Hagegard's pleasant, lightish baritone has long been familiar to lovers of Ingmar Bergman's TV *Zembyrjé* (he was the Papa-gayo), and it hasn't changed much. He uses it with poise and clarity, without a strong lower register, he relies upon intelligent phrasing and contrasts to achieve something like the due breadth for *Winterreise*. Deep

brooding is not an effective option for him, and sensibly he kept to generally brisk tempi. Early on, some dry vehemence (in "Getrübne Tränen," for example) emerged almost pitchless; but later, in "Erstarrte," he tossed light higher phrases into the air, artfully and tellingly, and spun out the final songs on an affecting thread of tone. This appealing, coolly expert performance got a still cooler accompaniment from the young American Warren Jones. His

technical mastery of Schubert's piano-parts was beyond question; his swiftness was sometimes a little relentless (one felt the authentic weary trudge for the first time only with "Einsamkeit"), and he was too modest to make time for his own nuances. The half-dry-dry of the closing song was smooth and not at all eerie. In a few places he over-balanced his singer - but creditably fewer than might be expected from a strong accompanist venturing into this difficult hall.

## Saleroom/Antony Thorncroft

## Top price for Canaletto

Phillips managed the top price of the day, with the £165,000 paid by the Artémis Group for a small Canaletto painting, and an unusual one, of the church and campanile of Santa Maria Zobenigo in Venice. So untypical is it that at one time it was attributed to Bellotto, but its provenance seems secure enough now, and the price was five times the estimate.

The Old Master auction brought in £715,410, with 22 per cent unsold. Hazlett Gooden & Fox bought "Deedalus fixing the wings of Icarus," attributed to Il Battistello, for £74,800, four times forecast, while a telephone bidder secured a view of Naples by Joseph Melgarajo for £50,600, against fierce competition. A Jacob Ruisdael scene of a water-fall was on target at £49,500.

Across at Christie's English drawings and watercolours did well, bringing in £315,730 with only 7 per cent unsold, and with most top prices way above estimate. None more so than the £28,000 paid by dealer Roy Miles for a tiny watercolour, "Five inches by four, by Millais, a copy of his famous painting, now in the Tate, 'The order of Release.' This work, showing a Highland wife handing to a suspicious English soldier the warrant for the release of her husband, imprisoned after the '45, was so popular among Victorians that Agnew's gave Millais fifty guineas to make this tiny copy in 1863. In 1901 Agnew's bought it again for 170 guineas. Yesterday it carried a £6,000 top estimate but obvi-

ously its appeal lingers. Archibald Thorburn's paintings of game birds remain very popular and a private collector of £22,100 for a cock and hen pheasant in a glade. Andrew Mitchell is also in demand and a pretty view of flowers in Londonderry trebled its estimate at £19,250. Hazlett Gooden & Fox was busy again, acquiring a drawing by Rossetti of his mistress, later his wife, Elizabeth Siddal. Executed in 1860 it shows her already a victim of laudanum addiction. In 1863 the sketch sold for less than five pounds.

The Andy Warhol sale at Sotheby's in New York trundled on, and on Monday another \$567,000 was added to the running total. Top price in a session devoted to minor paintings was the £2,776 paid for a 1944 untitled painting by George Condo.

Meanwhile back in London an Italian collector bought a Purday 12 bore single trigger sidelock ejector gun, engraved by Ken Hunt, for £22,000. In a coin sale Baldwin bought a 1913 Wilhelm II 20 marks, gold, minted at Stuttgart, for £7,700, way above forecast. An Australian penny token, produced in Melbourne in 1855, showing the head of Lord Raglan, of which only two are known, realised \$6,800, to Spink.

At Phillips furniture sale, rugs were out of favour but furniture did well, with a top price of £11,000 for a pair of Regency carved rosewood and brass mounted elbow chairs, which had a top estimate of £1,500.

## Arts Guide

## Theatre

## LONDON

The Common Pursuit (Phoenix). Second London chance for flawed Simon Gray comedy. Well worth seeing. (379 6107)

Bloody Poetry (Royal Court). Howard Brenton seasons his material with this fine play about Byron and Shelley, a fierce meditation on the unloved artist in exile. (379 6107)

A Touch of the Poet (Comedy). Vanessa Redgrave and Timothy Dalton in profile but fascinating O'Neill play set in the aftermath of the

King's Head revival of early Noel Coward, some period but lesser vintage than Her Fanny, but worth seeing. (379 6107)

South Pacific (Princess of Wales). Traditional revival of the great Rodgers and Hammerstein musical. Gemma Craven singing and washing the baritone, Shirelle Belmont out of her hair.

Shirelle Belmont (Vandeville). Pauline Collins in fine and funny monodrama by Willy Russell of London for a Liverpool housewife on Coney Island. (379 6107)

European republican upheavals. Dalton is Cos Méjano, a Byronic wreck pipe-dreaming in the bar. Redgrave his loyal but defeated spouse. (379 6107)

Shirelle Belmont (Vandeville). Pauline Collins in fine and funny monodrama by Willy Russell of London for a Liverpool housewife on Coney Island. (379 6107)

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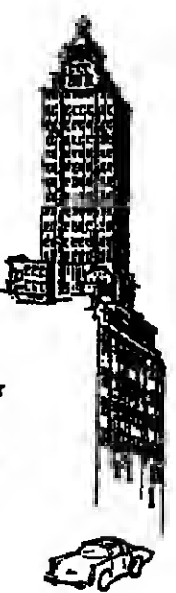
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## NEW YORK

Fences (48th Street). August Wilson's winning play about a family in the 1950s, trying to improve their lot but dogged by his own failings. (379 6107)

Cats (Winter Garden). Still a sell-out. Trevor Nunn's production of T.S. Eliot's poetry set to trendy music is

visually striking and choreographically brilliant. (379 6107)

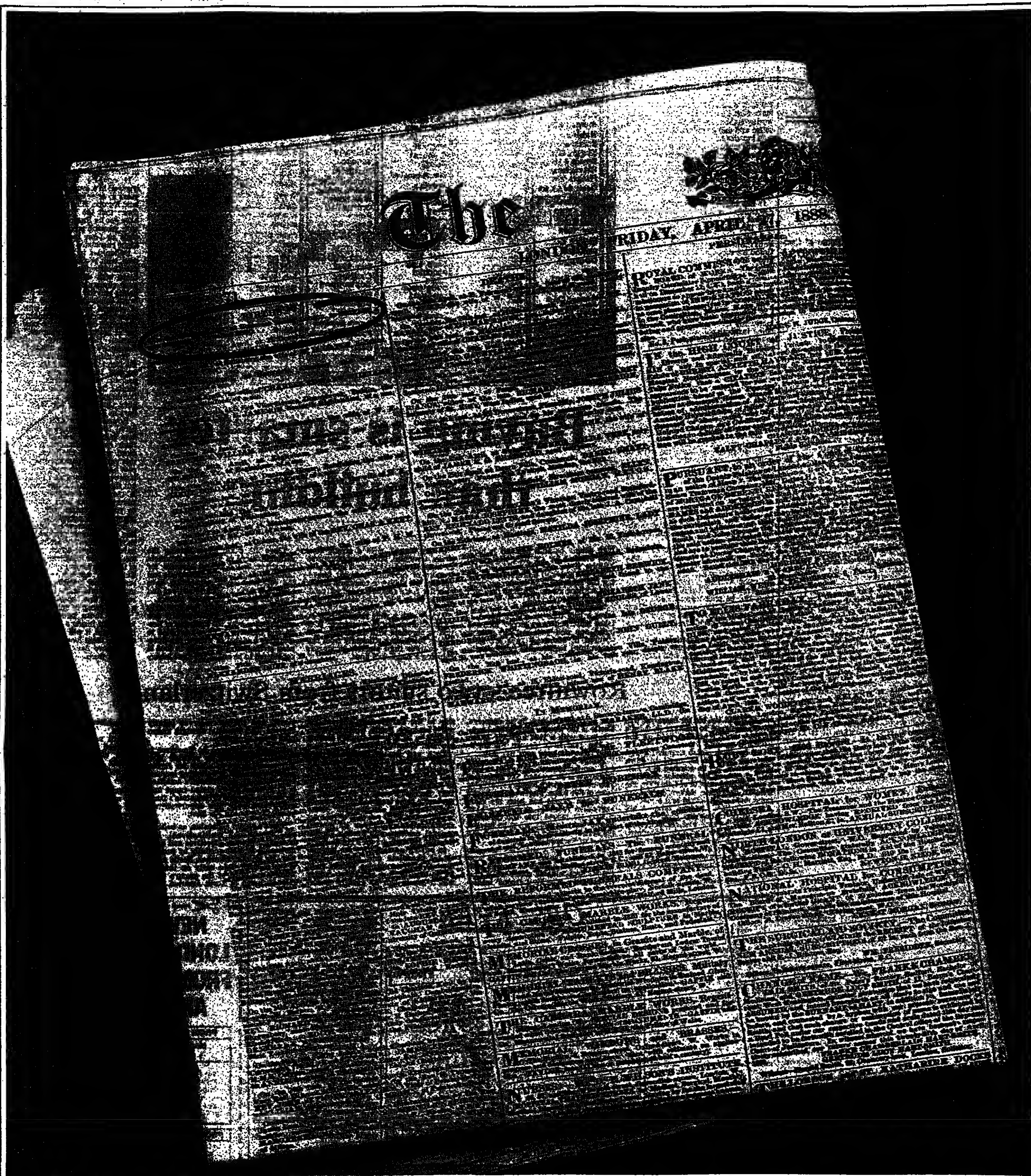
et's Whiz, with Jones. (379 6107, 379 6107). Ends April 30.

## WASHINGTON

The Search for Signs of Intelligent Life in the Universe (Glenbow). Lily Tomlin repeats her Tony-awarded winning solo performance of the many people who inhabit her funny and strange imagination. One major segment explores the women's movement over the past decade. (379 6107)

et's Whiz, with Jones. (379 6107, 379 6107). Ends April 30.





## We've been making news ever since.

Lawrence of Arabia is born this year, Marconi still at school. Robert Browning, though, has only one more year to live. The Fall of Khartoum and the death of Gordon are still vivid, but it will be another eight years before Kitchener's victory in the Sudan.

In Britain, Victoria is in her 51st year as Sovereign, and income tax is lowered a penny to 6d. Gilbert and Sullivan are in full swing. So is W. G. Grace.

Bicycling is increasingly popular too, and Dunlop invents the pneumatic tyre.

Lord Kelvin and Messrs Edison, Lister and Bell are also pioneering, but the future of the horse for road transport looks shaky. The electric tram is making inroads. More significantly, Priestman in Hull have developed the first

4-stroke oil engine, forerunner of the modern petrol engine.

Petrol is a derivative of paraffin, or lamp oil. And in Britain in this year 1888, a new company is formed to introduce mineral lamp oil to millions, the first widely available cheap source of light this country has ever known.

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Wednesday April 27 1988

## The conduct of newspapers

BRITAIN'S Press Council - the body set up by the industry to try to maintain standards in the print media - has not recently been performing very well. How far this is the fault of the council itself, whether its powers are inadequate, or whether sections of the media have simply decided that they can afford to ignore it, are open, though related, questions.

What is indisputable, however, is that matters cannot be allowed to go on like this. On the one side, there is the possibility that journalistic standards will decline further, thus bringing the press into greater disrepute. On the other, there is a growing chance that parliament will seek to take measures to compel the media to put their house in order. A continuing fall in standards would, of course, make the second possibility more likely.

Some of the failings of the press hardly need to be rehearsed. There is the intrusion into privacy, which is resented by those at the top of society as well as those less elevated. There is the manufacturing and embelldering of quotations. Not least, there is the use of money to persuade individuals to supply their story to one particular paper. None of that is defensible.

## Extra bureaucracy

The case against regulation by statute perhaps needs some spelling out. At bottom, statutory powers over the press would mean censorship. Even if it were censorship of the most benevolent kind, it would still mean an extra layer of bureaucracy.

One outside the press would have to decide what should or should not be published and to exact punishment if the rules were broken. Moreover, there are grey areas. Not everyone agrees on what is beyond the realm of decency or on what is, or is not, in the public interest. Statutory regulation would almost certainly lead to the suppression of some stories that ought to be published. It would also produce a running conflict between the press and the regulator, with the press, possibly with frequent resort to the courts.

Yet the pressure for regulation is mounting. There have been two recent Private Members' bills before the House of Commons, one trying to suppress a particular item in *The Sun* and another calling more broadly for readers to have a statutory right of reply to newspaper articles. These pressures, which come from left and right alike, will grow if the press does not reform itself.

## Stronger council

Quite the best way forward is to make a determined effort to strengthen the existing Press Council. Sir Zelman Cowen, the present chairman, has speeded up the council's slow procedures. But he has been remote from the press and has lacked the power to influence. Some newspapers have ignored the council. Others have been printing Press Council rebukes of their stories on deliberately obscure pages. Sir Zelman, doing a part-time job from an Oxford college, could do little about it.

The appointment of a successor is imminent. The new chairman will have to regard his activities as almost full-time. He will have to talk quickly to the proprietors as well as editors of those newspapers that frequently transgress to see if they are ready to change their ways. And he will have to seek a voluntary agreed code of conduct that includes a right of redress to the reader when newspapers overstep the mark, as well as punishment for the offenders. If such an agreement is not reached soon, the new chairman will have to point out that the case against statutory action will be to improve the press.

All newspapers, however hard they try to check their facts, will make errors from time to time. The policy of the Financial Times is to correct factual errors promptly, while the letters column is open to readers who disagree with our opinions and judgments. Sometimes there are disputes about accuracy or fairness which cannot be resolved. While recourse to the law is always an option, it is in the interests of newspapers, readers, the press and the regulator, including the Press Council, should be seen as effective, forceful and impartial in monitoring standards and responding to complaints.

## Mexico sticks to austerity

UNOBTRUSIVELY, the Mexican Government has been confounding the sceptics at home and abroad with its economic performance. The cut in the public sector deficit, the increase in non-oil exports, the accumulation of reserves and the drop in inflation against a background of tight economic management, offer overwhelming proof that President Miguel de la Madrid is not ducking his responsibilities in the last year of his six-year term. As a result Mexico is raising itself head and shoulders above Argentina and Brazil, the other two main Latin American debtors, in economic management, and demonstrating what can be achieved in a relatively short space of time with coherent policies that are not side-tracked by political infighting.

There was a moment last year in the wake of Black Monday (and an even more spectacular crash in the Mexican stock exchange) when President de la Madrid hesitated to take unpopular decisions. The temptations were real enough: should he risk being the one President to have presided over a 'sextenio' of zero growth and exit on an unglamorous record of technocratic management, leaving a sound long-term base for his successor? In the event the lessons of his predecessor's disastrous last-minute act of populism, the bank nationalisations, seem to have been well learned. He also has had enough faith in Mexico's own particular political system, dominated by the institutionalised presence of the PRI, to set on the basis of continuity. Thus in an electoral year, instead of handing out sweeteners, he has opted for austerity and even temporary recession.

## Need for courage

This was what was needed to tackle high inflation and a public sector deficit equivalent to 18 per cent of gross domestic product. Nevertheless, it required courage. Since December, when the stabilisation programme was introduced, real wages have fallen further and credit has been tightened. In the first quarter of the year this produced visible

## Orthodox approach

The De la Madrid Government will not reap the direct rewards, unless it wishes to be irresponsible in stimulating an early recovery. Mr Salinas, who seems almost certain to win the presidential elections in July, wisely recognises this and has given every indication of being anxious to maintain an orthodox approach. He will rely on a further slimming down of the public sector, a realistic exchange rate, trade liberalisation to help with domestic prices and encouragement of the trend away from dependence on oil exports. He also has a sufficient cushion of foreign reserves to pay for increased social welfare if wage purchasing power continues to lag behind inflation.

Some elements from the Mexican experience can travel elsewhere in Latin America, most notably consistency in establishing a long-term framework for lessening state intervention and deregulation. However, Mexico possesses a more unified decision-making process; it has a Government open to little real challenge from opposition, a more obedient trade union movement, and it benefits in many intangible ways from proximity to the US.

The De la Madrid administration has achieved results by following the prescriptions considered necessary by the international financial community. In following this path at considerable sacrifice, Mexico is likely to expect some recognition for its efforts. To return to sustained growth, external funds are still going to be needed.

YESTERDAY'S attempted coup in the European chocolate market offers Nestlé a rich and enduring prize. The capture of Rowntree would promote the Swiss food group from fifth place in the Continent's chocolate confectionery rankings to top position with about a 20 per cent share of the market.

This single stroke would give it double the clout of rivals Suchard, Ferrero and Cadbury, displace Mars from its top spot with a 17 per cent stake, and make Nestlé's chocolate business into a worthy stabiliser for its thoroughbred coffee and dairy products businesses.

In broader terms the bid continues - and will probably serve to accelerate - the process of polarisation in consumer goods manufacturing which is sweeping ever larger collections of national and international brands into the portfolios of a select group of multinational companies.

It has happened in dairies, where Electrolux has come to lead the world market in domestic appliances. Companies like Unilever, Procter & Gamble and Colgate Palmolive rule supreme in household and personal products. Grand Metropolitan and Guinness, Seagram and others seek dominance in drinks.

The single common target is to build companies to a size with the critical mass to match the extraordinary recent extension of markets beyond national boundaries. This has been encouraged by cultural cross-fertilisation and increasing homogeneity of tastes. It is being institutionalised by projects like the European Community plan to complete the internal market in 1992.

The common means of achieving the target is the purchase of companies packed with brands: named products which have as far as possible a universal appeal. Price, it seems, is no object. More than half Nestlé's \$2.1bn offer for Rowntree is for the goodwill in names like Quality Street, Lion and Kit Kat. Recent expertise has shown that managers believe takeover is the surest - and certainly the speediest - way into the new global marketplace. Unilever struggled and failed for years to build a personal products business in the US. Product after product and brand after brand struck dead, and as Procter & Gamble, Colgate and other rivals turned up the marketing pressure against the interloper. Just over a year ago Unilever cut its losses and transformed its fortunes by splashing out more than \$30m on Chesebrough-Pond's collection of Vaseline, Pond's and other products.

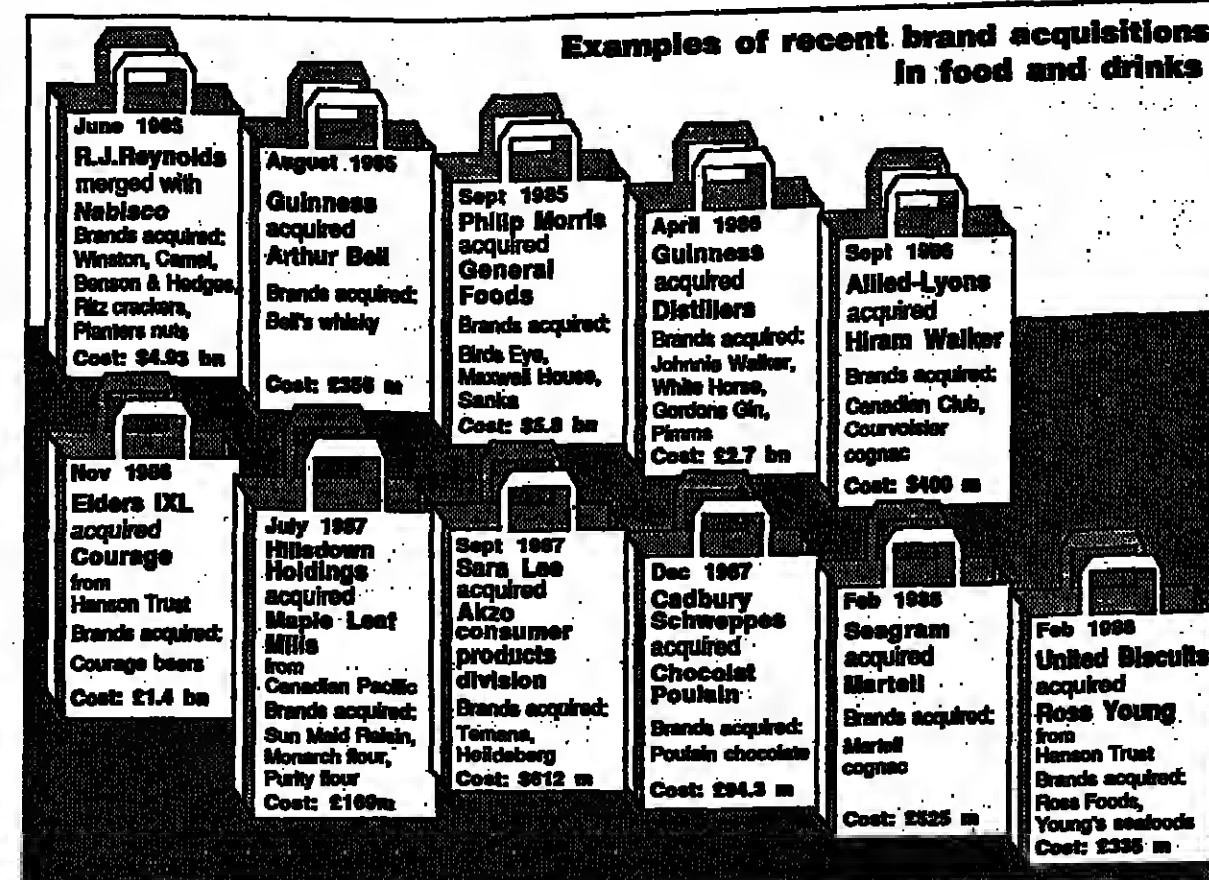
Of course, it is possible to build brands from scratch, as Lever has shown in Britain with the development of Wisk liquid detergent and Mars demerolised with its Tracker confectionery bar. But the risk is high and launch costs can be phenomenal. Recent estimates suggest that current advertising and marketing costs for a new brand in Britain are between £7m and £10m in the first year alone.

High television advertising rates in the UK have attracted much unfavourable comment recently, but they are

high simply because demand is high. And demand for air time has grown because it is now impossible to persuade the powerful multiples dominating the retail trade to stock new products without guarantees that they will be promoted to the hilt.

"Brands are very valuable items. It takes a long time to build a brand. It takes more and more money today to build one and you are not always assured of success," says Mr Reto Domencioni, Nestlé's chief financial officer.

## Christopher Parkes and Lisa Wood analyse Europe's battle for brand-names after Nestlé's bid for Rowntree



## Buying is smarter than building

Strong names, with a strong consumer franchise, afford manufacturers the muscle to demand shelf space and, because of carefully nurtured image-making, the ability to command higher margins than commodity-priced products or those sold under retailers' own labels.

Armed with a wide range of brands, manufacturers are in a stronger position to negotiate with distributors and supply them more efficiently from single sources than smaller producers shipping a handful of lines.

There are other forces driving the rationalisation of consumer products industries. In the alcohol business, for example, static consumption levels and the resultant fierce competition have prompted some to seek to sell out and leave the game to the major players.

The food business is similarly affected, although until recently few companies - with the exception of Nestlé and Unilever - have attempted to establish a global or even a pan-European strategy. Because taste in food is

considered to be one of the most intransigent national or even regional characteristics, companies have tended to be nationally focused.

However, starting on the fringes (such as the confectionery trade) the process of international concentration has begun as the hard edges of national preference have become blurred. Pasta, an Italian speciality is now an international product. Accordingly, BSN, the French-based food group, has purposefully built itself into the second largest pasta maker in Europe and continues to pursue a vigorous acquisition programme.

In the past two years it has bought Simeon-Besemmer, a German pasta and soup maker, and stakes in five Italian pasta producers. Similar tactics have taken BSN to world prominence in the yogurt market.

Meanwhile Rowntree has been engaged in a tough battle for the last 20 years to establish its products in mainland Europe. Now there is growing evidence that the York-based group may have got its European operations right, with growing profitability from brands such as Lion bar, Polo mints, After Eight chocolates and Quality Street.

Difficulties in establishing the business with production plants located on the Continent have been legion. To begin with there was naive optimism over challenging Continental eating habits and the group went for a broad-brush approach with the introduction of several brands. The number has since been cut down. "Concentration of marketing resources on a smaller number of brands takes courage," says Mr Gordon Neal, deputy chairman of Rowntree's European division.

The company started production on the Continent in the 1970s and quickly adopted the potentially cost effective policy of serving national markets from central factories. All Kit Kats for the Continental market are made in Hamburg, Quality Street in Dijon and Lion Bars in Paris.

However, plant efficiency was hindered because different national markets demanded product sizes geared to their own customers. Rowntree has faced a prime challenge in reducing this variety of package sizes. Some success has been achieved, and has helped improve efficiency and profit margins, but these are still lower than in the UK. A more pan-European approach to advertising has been adopted, leading to greater central control with local adaptation as necessary.

But the increasing internationalisation of consumer products means that Nestlé's takeover attempt may well have a catalytic effect. It may prompt more bids for Rowntree - and Hershey of the US is known to be interested in a European adventure. It will also remind other ambitious manufacturers of the world stage that there will be relatively few opportunities to acquire a brand group of such standing.

Once those household names are locked up inside a giant multinational like Nestlé, it will be almost impossible to prise them loose again. It will be an even steeper task to compete against them.

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## Rowntree's two suitors from Switzerland

NESTLÉ'S \$2.1bn bid for Rowntree was clearly designed to smother Suchard's earlier, more tentative, raid on the British company.

But Suchard, which acquired a 14.9 per cent stake in its April 13 dawn raid, should not be counted out. Last year it showed the nimble footwork when winning control of Cofe d'Or, the Belgian chocolate maker, before its great rival Nestlé could seal a bid.

And Nestlé's £1,600m (\$1.3bn) bid last month to buy the assets of Buitoni, Italy's confectionery group, from Mr Carlo di Benedetti, was a snub to Suchard, which has made no secret of its desire to expand its confectionery business in Italy. Buitoni owns the chocolate company Ferrero.

In overall size there is no comparison between the two Swiss concerns.

Nestlé is the world's biggest food manufacturer with a 1987 turnover of Sfr 25.2bn (\$25.4bn). Jacobs Suchard's total sales last year were Sfr 8.1bn.

Things are more even in chocolate and confectionery, however, where Suchard's sales reached Sfr 3.5bn last year compared with Nestlé's worldwide sales of Sfr 2.8bn. Moreover, Suchard's Mr Klaus Jacobs has been the more aggressive recently, as he has a new comer. He moved into the chocolate market only in 1983, when he merged his coffee business with Interfood, the parent of Suchard and Tobler.

In coffee, the companies are also fierce rivals. Jacobs Suchard has been trying to steal a share of Nestlé's market for decaffeinated coffee while Nestlé has been attacking Jacobs' leader-

ship in the European ground roasted coffee business. Nestlé, which launched Nescafé in 1935, is the world's leading producer of instant coffee.

Both can deploy well-filled war-chests. In 1986, Nestlé paid Sfr 4.5bn for the US food group, yet it still possessed liquid assets amounting to just under Sfr 7m at the end of 1987. Suchard's cash, at Sfr 708m, is not in the same league. But its balance sheet is healthy; shareholders' equity is equivalent to 37 per cent of its total capitalisation. Yesterday its annual general meeting approved a capital increase through a 1-for-5 rights issue.

In buying up shares of the international chocolate and confectionery market both companies benefit from Swiss accounting practices, under which assets can be greatly under-

stated and hidden reserves legally accrued. This financial strength underpins Swiss aggression.

Suchard's approach to Rowntree is meant to reinforce its position in a European market in which Mr Jacobs argues expansion is becoming increasingly difficult. But Suchard's ambition is to match Nestlé's global range and Mr Jacobs also sees in Rowntree's Commonwealth links new opportunities, particularly in the Far East.

Nestlé's recent expansion, as befits a long established multinational, has had wider product objectives and been motivated at least partially by geography. Mr Helmut Maucher, Nestlé managing director, said early on that he wanted one-third of the group's business anchored in North America. This

was achieved with the purchase of Carnation.

Until recently Nestlé seemed more inclined to expand in other sectors than chocolate. Companies were bought and new products launched in the coffee, red wine and food sectors.

Suchard's pugnacious approach in the confectionery business, typified by its snatching of Cofe d'Or and its acquisition of the US company E. J. Brach in 1986, has reawakened the giant's ambitions - and perhaps shown it opportunities waiting to be grasped.

William Dullforce  
in Geneva

## German at Nestlé

THE business career of Helmut Maucher, the burly West German leading Nestlé's raid on Rowntree, has been very much that of the private with a marshal's baton in his knapsack. He started work as an apprentice in Nestlé's factory at Eisenbach, near Lake Constance.

In command for the last seven years at Vevey, the group's head quarters on the shores of Lake Lemano, he planned the series of strategic acquisitions that have secured Nestlé its present dominating position in the foods business.

His blunt style of management and his tendency on his travels to take local managers into the shops selling their products are also credited with restoring morale after the traumatic Nestlé suffered in the 1970s when strong marketing of its infant foods provoked charges that it was killing babies in the third world.

An adaptable character, Maucher quickly dispelled doubts in Vevey about having a German in charge of Switzerland's biggest multinational. He learnt French and serves local Swiss wines to his guests.

He prefers reading in his spare time, but plays the occasional game of golf because, he says, it is a sport he can practise with his wife.

In earlier days Maucher supported West Germany's liberal Free Democrat Party, but broke away when it went into a coalition with the Social Democrats in 1983. He is an irredeemable capitalist. Private enterprise and capitalism, he states, make up "a fantastic system" for developing freedom and prosperity.

## Armstrong's prize

In terms of merit, there is absolutely nothing wrong with Lord Armstrong of Ilminster, the former Cabinet Secretary, being appointed chairman of the board of trustees of the Victoria and Albert Museum. He is a cultured

## Missing Manchester

THE perage of the realm is suffering from a surfeit of Manchester, as he is providing disconcerting and embarrassing for the Duke of Manchester who lives at Kimbolton near Cambridge.

The Duke visited Los Angeles recently to find that a Lord Manchester had preceded him and his hotel bills were a counsel general. The Duke had a hard time explaining.

Now he finds that the Yorkshire Robin Hood Society has someone calling himself Lord Manchester as its patron. Lord Sean Manchester, as he signs himself, believes he is descended from Lord Byron.

He has written a book called the Highgate Vampire and thinks that since Robin Hood died when he was killed by the Princess of Evreux, who too may have been a vampire, Barbara Green, president of the Yorkshire Robin Hood Society, is quite impressed with this theory and says that she was flattered to receive the patronage of his lordship. She had never heard of the Duke of Manchester.

The Duke is keen to ascertain whether Green's Manchester has been to Los Angeles recently, but finding him is not easy. He uses a Post Office box number and says he is a member of the London Robin Hood Society run by John Pope de Locksley who thinks he is the rightful Earl of Huntingdon.

The Robin Hood Society, based in Nottingham, knows of both rival organisations but cannot shed any light. President Jim Lees said: "I am always getting stuff in the post from this Lord

## Tebbit tamed

THE trouble with Norman Tebbit, former chairman of the Conservative Party, is that he is neither as fierce nor as radical as he likes to pretend. We always knew that he was a nice man at heart, now, however, he seems to have run out of ideas.

On Monday evening Tebbit gave the inaugural address to the Radical Society, a rag-bag of political activists most of whom have previously belonged to at least one other party. They include Lord Chapple, the ex-communist and former leader of the EETPU electricians' union; Lord Marsh, once a protégé of Hugh Gaitskelli; Brian Walden, an ex-Labour MP turned television personality; and a few others like John Horan who have moved from the Labour Party via the Social Democrats to the Tories.

Tebbit pulled in the audience all right; the media were there in force, along with a few genuine radicals like Lord Harris of High Cross who did so much to ignite the Thatcher revolution when he

was chairman of the Institute of Economic Affairs. The speech was disappointing. All Tebbit promised was more of the same while landing over what he called the "brain death of socialism."

When Tebbit was in his heyday on the opposition back benches, Michael Foot called him a "semi-house trained polecat." The experience of office obviously domesticated him.

Smart new suit  
An engineer at Los Alamos in New Mexico - the US defence laboratory which developed the atomic bomb - has dreamed up "thinking armour" to protect troops engaged in hazardous interventions.

Jeffrey Moore, in the advanced weapons technology group, talks of a "powered exoskeletal suit", having a built-in nervous system to sense the wearer to the world without. He calls it Pit-man.

Pitman, weighing about 200 lbs, would respond as fast and as sensitively as the soldier sealed inside. Bullets, blast, shrapnel, rays, pathogenic bugs and poison gas would all bounce harmlessly off while the soldier could last three days inside on life support systems.

Moore also talks about voice-operated weapons so the old playground phrase "bang you're dead" could mean just that.

He is trying to persuade his research management to let him proceed with the prototype Pitman. It could take several years, at a cost starting at about \$5m for the first year.

"Either they'll fund me or commit me," Moore is quoted as telling the US Journal Technology Review.

## Middle of the road

A magistrate tells us of an indignant woman defendant who, when asked if she had anything to tell the court, declared: "I can't think why I could have been prosecuted for driving without due care when I travel every week from Hampstead to Bognor and never leave the middle lane."

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## Chirac tackles Le Pen dilemma with tough battle plan

By IAN DAVIDSON IN PARIS

A HIGH-PRESSURE campaign programme to mobilise the maximum number of votes behind Mr Jacques Chirac, France's Prime Minister, in the second round of the presidential election was announced yesterday by his party organisers. They are putting on a brave front, despite their leader's unexpectedly low score in the first round on Sunday.

President François Mitterrand, by contrast, is adopting a much more relaxed attitude in public, even affecting an amused distaste for the campaign process, although he has flown off to campaign in Martinique and Guadeloupe in the West Indies.

But the comments from both camps underline Mr Chirac's uncomfortable dilemma, which is how to woo the 14 per cent of the electorate who voted for Mr Jean-Marie Le Pen, leader of the extremist right-wing National Front, without alienating the 16 per cent who voted for Mr Raymond Barre, the centre-right candidate.

Former President Valéry Giscard d'Estaing will today declare his attitude to the second round, no doubt by coming out in support of Mr Chirac.

During the next 10 days Mr Chirac will speak at seven major public meetings. At the first of these, on Friday, he and Mr

Barre, who came third in Sunday's vote, will both speak on the same platform, as an earnest example of Mr Barre's undertaking to swing his centre-right supporters behind Mr Chirac on May 8.

But several leading centre-right political figures, who supported Mr Barre in the first round, made no secret yesterday of their ambivalent feelings towards the Chirac campaign and their anxiety that he would overstep the mark in an attempt to attract Mr Le Pen's voters.

President Mitterrand added his voice to those bidding Mr Chirac not to chase after the Le Pen vote. In Guadeloupe he warned

against any association between Mr Chirac and the National Front.

"I hope that no responsible candidate will allow himself to... treat with and envisage... a government with a political movement which shows such complacency on the issue of racism," he said.

He predicted that the final result would be closer than the opinion polls have been predicting (63-35 per cent), but he did not conceal his confidence in final victory. "If I get 51 per cent, I should not be annoyed," he said.

Meanwhile, Mr Chirac seems in two minds about how to handle

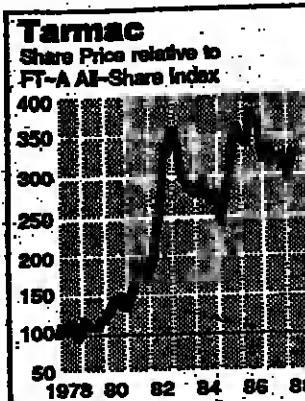
## THE LEX COLUMN

# The sweet tooth of the Swiss

Rather sadly, it looks as if Rowntree's days of independence are over. It would strain any fund manager's fiduciary duty to reject 800p for a share worth 477p a fortnight ago, especially if he was one of those dumb enough to sell to Suchard at 650p in the meantime. Yesterday's closing price 80p above Nestlé's offer seems only to reflect the hope that Suchard might counterbid, or - more likely - that Nestlé will pay more to win over the Rowntree board. It seems unlikely that Rowntree would be worth this much to anyone else; indeed, given Nestlé's express intention of thwarting Suchard, it might be unwise for anyone else to get in the way.

Rowntree's remaining card, and not a very strong one, is political. It is not hard to cast Rowntree as the honest Quakers from York, and Nestlé as the big bad Swiss multinational. There is also the issue of reciprocity, in that Nestlé, like most Swiss companies, is limited against foreign takeover. But after all, UK companies from BAT to Tate & Lyle are presently mounting highly contentious takeovers in the US, and in any case the run-up to 1992 is not a good time to be seen erecting barriers. Nor is the monopoly argument a strong one, given Nestlé's meagre position in UK confectionery.

The market's tactics from here are likely to be obscured by the frenzy of activity which has burst out in the whole food sector. Turnover in Cadbury shares yesterday was as high as in Rowntree's, partly, one supposes, because of switching into Cadbury as the next bid favourite. Indeed, Rowntree is probably in the hands of the arbitrageurs rather than the institutions already, and to that extent appeals to shareholder loyalty will prove futile. It is now open to Suchard to start buying again, but a company with a market value of only £1.5bn cannot splash £2.1bn in cash from its own resources without blinking. It seems a shame that an excellent company like Rowntree cannot be left to manage its affairs in peace, but that is how it is in a wicked world.



narrow band of underperformance. And even yesterday's 66 per cent rise in pre-tax earnings managed to put only 5p on the shares to 250p, with plenty of worried voices raised in the City predicting even worse to come.

Concern centred on Tarmac's house building operations, with margins already at 18 per cent, the argument was down. Yet with the average Tarmac house fetching only £48,500, well below the national average, and with every indicator from mortgage lending to household formation pointing to a strong housing demand in the UK in 1988, only the true pessimist should find much to worry about before next year at the earliest.

True, the housing market is in historical terms overdue for a correction, but it has existed in that state for a couple of years already. And yes, Tarmac builds most of its houses outside the South East hot-house, but as economic growth is increasingly sucked out to the Midlands especially, that makes Tarmac's regional bias look a strength more than a handicap.

In any case, the notion that Tarmac's prospects are only as fair or foul as those of the housing market as a whole is rather narrow-minded. Given its spread of strongly cash-generative activities - quarry products, and building materials should do particularly well this year and next - a prospective rating of 8.7 times earnings begins to look a bit perverse.

Markets

The latest readings on the US and UK economies continue to point to a picture of fairly robust economic growth on both sides of the Atlantic, but do little to resolve the longer-term policy questions which continue to haunt the financial markets. While confirmation of a UK investment boom should help alleviate the capacity constraints on UK industry, the more immediate concerns centre on an uptick in inflation and the strength of the pound. Although the FT-SE struggled above 1800 yesterday, this was primarily a reflection of the surge in takeover activity, and next Friday's balance of payment figures remain critical. Meanwhile, it is hard to see how the current imbalances in the US can be resolved without a sharp slowdown in economic activity.

## Corporate auctions

While it has not been unknown for UK merchant banks to conduct public auctions of the prized business properties of their corporate clients, it has taken the influx of Wall Street investment

## Tarmac

Presumably the market simply cannot believe Tarmac's luck. Despite strong profits growth over the past few years, the share price has kept stubbornly to a

## New Zealand sells its hidden assets

WHEN MINISTERS in New Zealand's Labour Government justify their ambitious programme to cut back state involvement in the business economy, they do so with ironic humour as well as fervent zeal.

According to Mr Roger Douglas, the Finance Minister, the state's coal mines lost money for 20 years, yet stockpiled enough coal to carpet a highway 8,000km long.

The Electricity Department, he says, built a major power station on top of one of the Mines Department's best coal seams. The Post Office had 2,000 spare desks and chairs.

The list goes on. The Post Office Savings Bank increased real expenditure by 75 per cent over 10 years, but saw its market share halved. The Railways made a loss of NZ\$20m (US\$13.5m) despite a NZ\$40m subsidy.

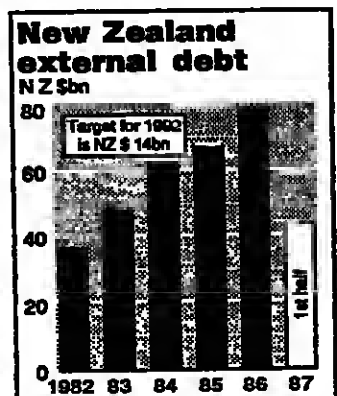
As for the organisation which manages government property, it was paying rates on property it could not identify, and earning nil return on prime sites in Wellington and Auckland.

For Mr Douglas's colleague, Mr Richard Prebble, the Minister of State-Owned Enterprises, the most surprising discovery was that the Civil Aviation Department had an air force - ten aircraft and a helicopter.

Both men say they were "genuinely appalled" by what they found when they reviewed the Government's trading organisations after Labour came to power in 1984. The only solution was radical reform.

The process, however, has taken them far beyond last April's initial "corporatisation" of nine departments.

In particular, a massive NZ\$43bn external debt burden has forced the Government into making a difficult choice: to increase taxation, slash spending on health, education and welfare, or sell assets.



Two of the country's Labour ministers, in charge of pulling the state out of loss-making enterprises, made some surprising discoveries when they began their corporatisation programme, report Tim Dickinson and Chris Sherwell

the closure of hundreds of post offices. And it must write off NZ\$1bn dollars in rural loans to put the Rural Bank on a sound basis.

This has not stopped it embarking on a second round of corporatisation. On April 1, the Ministry of Works and Development and the government computing service became corporations - with little public debate.

Simultaneously, the Government has also passed controversial legislation to reform employment practices in the civil service. That means chief executives at the top, and stricter management and accountability.

None of this has happened without tears. Labour's vocal left-wing is complaining. So is the national party opposition. At issue is whether the Government has a mandate to go beyond the "corporatisation" of its first term, whether privatisation is consistent with the avowed aim of market efficiency, and whether the sales to date have been handled in a professional and responsible manner.

Professor Robert Chapman, the former head of Political Studies at Auckland University, doubts the value of a policy of exchanging public debt for private (and perhaps still foreign) debt - a point underscored by Fletcher Challenge's Petrocorp purchase.

He also doubts claims for greater efficiency in the private sector. "What is the purpose of privatising a business like Telecom, which is a natural monopoly?" he asks.

He feels the Government could have won its argument with its corporatisation programme.

This sort of concern has not previously troubled Prime Minister David Lange or ministers like Mr Douglas and Mr Prebble. But tough criticism has also come from the other side of the fence.

## Thatcher in retreat over social programme

By Peter Riddell in London

BRITAIN'S Conservative Government appeared to be in full retreat last night in face of strong protests by members of its own party over social security reforms introduced this month.

Consequently, a package of measures costing more than £10m (310m) to alleviate cases of hardship and anomalies is expected to be announced this afternoon in the House of Commons.

Mrs Margaret Thatcher, the Prime Minister, was said by ministerial colleagues to be furious at having to agree to concessions only a fortnight after a series of well-publicised Commons rebuffs by Tory MPs. The expected announcement will be seen as a further government climb-down and victory for the Labour opposition.

Ministers said Mrs Thatcher had complained vigorously at a meeting that she had not been informed of the problems that have led to a flood of letters to MPs. This has arisen particularly from the new rule that pensioners with savings and capital assets of more than £5,000 lose all entitlement to housing benefit.

Mrs Thatcher has been persuaded of the need for concessions in the past two days, and yesterday she chaired two meetings following intensive discussions involving the Treasury and the Department of Health and Social Security.

The Government's change of policy was initially signalled yesterday by Mrs Thatcher during Prime Minister's question time in the House of Commons. She brushed aside a series of questions from Mr Neil Kinnock, the Labour leader, urging changes, but then apparently gave a hint of movement by stating that "the whole system was badly in need of reform. The substantial structure will, of course, stay."

Later, Mr Nicholas Scott, the Social Security Minister, took a sympathetic line at a packed meeting of more than 80 Conservative MPs.

As he left to go to a meeting on the issue with Mrs Thatcher, Mr Scott said he had "fortified" by what had been said. The Government, he argued, would try to look at "where this whole thing is going."

The signs last night were that this afternoon's announcement would be aimed at particular anomalies from the social security changes affecting old people and the disabled. In addition, there may be some alteration to the proposal that pensioners lose some of their housing benefit if their savings rise above £2,000.

Conservative MPs also expect that the Government will be forced to make some adjustment to the £5,000 ceiling where all benefit is lost, possibly to £2,000. This might be seen as a compromise compared with the £10,000 level demanded by many MPs. An increase to the latter figure would cost £70m.

However, any increase in the ceiling would run directly counter to recent remarks by Mrs Thatcher in the Commons, most explicitly on March 31 when she said "it was matter of policy that housing benefit should be cut off where people have £5,000 in capital."

However, many Conservative MPs feel this penalises thrift and appears to be unfair.

## Rowntree rejects £2bn Nestlé bid

Continued from Page 1

approved a share capital increase yesterday. A one-for-five rights issue will raise Sfr550m. Mr Guenter Bolle, the finance director, said company needed to raise its liquid reserves and reinforce its equity base "with a view to pursuing its policy of expansion and acquisition."

The group's UK advisers, S. G. Warburg, refused to comment on whether Suchard had picked up more Rowntree shares yesterday.

In London, Mr Helmut Maucher, Nestlé's managing director, said there were three reasons behind the Rowntree offer: the desire to develop the chocolate side of the business, the fit between Nestlé's block chocolate/bonbon emphasis and Rowntree's strength in sweet berries/assortments, and the Suchard said. That he claimed, had effectively put Rowntree up for sale.



In Seoul yesterday riot police rush to arrest students protesting at alleged vote rigging, Page 5

## Britain joins anti-tank weapon project

BRITAIN has dropped its reservations about a joint project with France and West Germany to develop a new anti-tank guided weapon system for the mid-1990s, our defence correspondent writes. It is estimated that potential orders could run into billions of pounds.

Mr George Younger, the UK Defence Secretary, announced yesterday that the UK had joined the Trigat development programme.

The three countries will be equal partners and the prime contractor will be a Paris-based consortium, called Euromissile Dynamics Group, bringing together British Aerospace, Aerospatiale of France and Germany's Messerschmitt-Bölkow-Blohm. It is hoped other Nato European countries will also participate.

Britain, the last of the three partners to join, had sought satisfaction that it would obtain value

for money, the UK Ministry of Defence said.

In accordance with its new procurement policy, it had insisted on clear responsibility being placed with a prime contractor, with performance incentives.

The ministry said it had now obtained "very tight" contractual terms.

The programme includes a medium-range system, either portable or vehicle-mounted, and a long-range system

## Moscow reforms fail to boost supplies

Continued from Page 1

Pravda, the Communist Party newspaper, as focusing above all on the problem of inadequate food supplies. "In a number of regions and districts, the guarantee of such products as meat, vegetables and fruit is not improving, which causes further justified reproaches from the population," it said.

"Incomplete satisfaction of demand for many consumer goods and services creates difficulties in the normalisation of money circulation, leading to an imbalance between

income and expenditure," the report said, in a clear reference to the inability of the consumer to spend the gradual increase in wages.

Strains in providing the population with clothes and footwear did not slacken, the Tass newsagency reported. Moreover, "those types of goods which are on sale are not always in demand, owing to outmoded style and unsatisfactory quality."

The accuracy of Soviet statistics has always been questioned, because they are usu-

ally based on the claims of industrial and agricultural organisations to have fulfilled their plan targets, whether or not they have done so.

However, Mr Belov insisted that his organisation was struggling to correct past errors. "In conditions of the growing demoralisation of the Soviet society, we regard as our duty to abolish 'blank spaces' and 'cover-up zones' which were present in statistical reviews even recently," he said.

## WORLD WEATHER

City	Temp	Wind	Cloud	City	Temp	Wind	Cloud	City	Temp	Wind	Cloud
Adelphi	S	18	54	Barcelona	C	17	53	Malta	S	21	70
Agios	S	18	54	Bombay	C	20	72	Manchuria	S	24	84
Alex	S	18	54	Buenos Aires	C	20	72	Medan	S	24	84
Amman	S	18	54	Cairo	C	20	72	Montevideo	S	24	84
Algeria	S	18	54	Frankfurt	C	17	53	Moscow	S	21	70
Bahia	S	18	54	Geneva	C	17	53	Mumbai	S	24	84
Bangkok	C	25	85	London	C	17	53	Mexico City	S	21	70
Barcelona	C	25	85	Lyons	C	17	53	Nairobi	S	24	84
Bombay	C	25	85	Mannheim	C	17	53	Sao Paulo	S	24	84
Buenos Aires	C	25	85	Maracaibo	C	17	53	Singapore	S	24	84
Calcutta	C	25	85	Medan	C	20	72	Sydney	S	24	84
Canton	C	25	85	Mexico City	C	17	53	Taipei	S	24	84
Cebu	C	25	85	Montevideo	C	17	53	Tokyo	S	24	84
Colon	C	25	85	Moscow	C	17	53	Urumchi	S	24	84
Dacca	C	25	85	Mumbai	C	20	72	Yokohama	S	24	84
Dahomey	C	25	85	Nairobi	C	20	72				
Dar-es-Salaam	C	25	85	Sao Paulo	C	25	85				
Delhi	C	25	85	Singapore	C	25	85				
Dhaka	C	25	85	Sydney	C	25	85				
Durham	C	25	85	Taipei	C	25	85				
Edinburgh	C	25	85	Tokyo	C	25	85				
Geneva	C	25	85	Urumchi	C	25	85				
Hankow	C	25	85	Yokohama	C	25	85				
Hong Kong	C	25	85								
Hull	C	25	85								
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Istanbul	C	25	85								
Kobe	C	25	85								
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London	C	25	85								
Lyons	C	25	85								
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# SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Wednesday April 27 1988



US OIL COMPANY SPURRED BY STRONG DOWNSTREAM AND PETROCHEMICAL RESULTS

### Texaco doubles first-quarter profits

BY RODERICK ORAM IN NEW YORK

TEXACO, the US oil company which emerged last month from a year under the protection of US bankruptcy courts, has doubled its first-quarter net profits because of the US oil industry trend of strong downstream and petrochemical results.

Net profits for the three months ended March 31 were \$242m or \$1 a share, against \$118m or 49 cents a year earlier. Revenues rose marginally to \$3.7m from \$3.5m.

The latest net profits included a \$66m gain from the sale of half of Texaco's interest in an Angolan offshore venture and a net

currency translation gain of \$29m, against a loss of \$7m a year earlier. Total operating profits in the period were \$491m against \$218m a year earlier.

Operating earnings from oil and natural gas rose to \$248m from \$204m, mainly reflecting an improvement in the US where higher gas prices offset lower oil prices and increased exploration expenses.

Earnings from manufacturing, marketing and supplying rose to \$153m from \$8m because of a big turnaround in the US to a \$62m profit from a \$58m loss as falling crude prices lifted earnings.

Petrochemicals earned \$47m against \$8m. Most of the improvement coming in the US with a swing to profit of \$32m from a loss of \$3m. Improved margins on olefins in the US and the updating of a Texas plant contributed to the upturn.

Worldwide capital and exploratory expenses, including equity participation in expenditures of non-subsidiary companies, grew to \$601m from \$381m a year earlier.

The company, which emerged from bankruptcy by making a \$8m payment to Pennwalt to settle their long-running legal bat-

tle, is in the process of a major restructuring involving the sale of some \$5bn of its assets. It recently resumed paying a 75 cents quarterly dividend which it had suspended a year ago.

At Amoco, the Chicago-based oil company, also reported sharply better profits. First-quarter earnings rose 90 per cent to \$469m or \$1.82 a share on a 10 per cent increase in revenues to \$5.76bn.

At Occidental Petroleum first-quarter operating net profits jumped from \$73m or 36 cents a share to \$111m or 51 cents fully diluted, on sales up from \$4.25bn to \$4.43bn.

### Bethlehem Steel posts sharp rise in earnings

By Our Financial Staff

BETHLEHEM STEEL, the third largest US steel producer, boosted first-quarter net earnings to \$85.4m or \$1.33 a share from \$25.6m or 38 cents, confirming what has been a buoyant start to the year for US smeltstack industries.

Bethlehem said it expected its 1988 steel shipments to rise from last year's 9.4m tonnes because of the expected strength of the capital goods, construction, and semi-finished markets.

However, it said its annual steel shipments in 1988 would decline slightly from last year's 7.7m tonnes. It expects second-half US industry shipments to decline modestly from first-half levels.

Bethlehem expects steel shipments to continue at current high levels and steel prices to improve moderately for the second quarter.

Mr Walter Williams, chairman, told shareholders: "We anticipate both operating and net income for the second quarter." In last year's second quarter Bethlehem earned \$46.8m, or 73 cents a share.

He added that 1988 capital expenditures would rise to about \$250m from \$155m last year. Capital spending this year includes modernisation of the hot strip mill at the Sparrows Point, Maryland plant.

Revenues in the latest quarter rose to \$1.33bn from \$1.13bn. Earnings in the 1988 period include a \$10m gain from tax benefits and a \$15m charge from damages from a Pennsylvania coal-mine fire and a \$4m charge from employment cost liability adjustment.

The 1987 quarter includes a \$32.6m gain from tax benefits and a \$17m charge for design change costs at the Baltimore marine division.

### UK life assurance groups forced to abandon cartel

BY CLIVE WOLMAN IN LONDON

THE UK life assurance industry was yesterday forced to abandon its decades-old cartel which fixed the commissions payable to insurance brokers and independent outlets such as banks and building societies. As a result, they will have to tell their customers how much they are being paid for recommending a policy.

The decision, which will take effect after December 31 1988, was announced yesterday evening by the Life Assurance and Unit Trust Regulatory Organisation (Lautro) in response to the mounting opposition to its proposed rulebook under the new investor protection regime, in particular from the Trade and Industry Secretary Lord Young, the European Commission and the UK Office of Fair Trading.

The decision is expected to lead to an upheaval both in the selling

of life insurance, which attracts premiums of nearly £20bn (\$37.4bn) a year, and across the entire retail financial services industry. This is because of the vast number of financial products, from endowment mortgages to personal pensions and school fees plans, which have been linked with life assurance policies.

One of the factors behind the rapid growth of life assurance as a savings vehicle over the last 30 years has been the high commissions paid to salesmen, which can often amount to more than 100 per cent of the first year's premiums. The insurance industry has consistently argued that full disclosure of commissions would deter people from buying life insurance. This argument played a decisive role in persuading the Government in the 1985 White Paper which preceded the

Financial Services Act to allow insurance intermediaries not to disclose commissions, provided that they were in line with an industry-wide agreement. Yesterday's announcement marks a fundamental reversal of policy by Lord Young.

"The whole thing has been thrown into the melting pot," said Mr Bill Proudfoot, chief general manager of the Scottish Amicable insurance company, who is a member of the Securities and Investments Board (SIB) was one of the leading advocates of a fixed commissions scale and only limited disclosure of commissions. "All those who have been blubbing on about the need for competition and disclosure will regret that they did away with the commissions agreement. I used to feel very strongly that the industry would be decimated by a change like this."

### Mixed opening to year for US property and casualty insurers

BY ANATOLE KALETSKY IN NEW YORK

SEVERAL US property and casualty insurance companies yesterday announced mixed results for the first quarter, with Chubb's profits advancing 17 per cent, but Transamerica showing a 25 per cent fall in its after tax results. Fireman's Fund reported net profits of \$64m but said the figures were not comparable with those of a year earlier.

Chubb reported net income of \$102.5m or \$2.43 a share, against \$87.5m or \$2.16 in the first quarter of 1987. Premiums written in the company's property/casualty business increased by 5.5 per cent to \$674.8m and the combined loss and expense ratio improved to 96 per cent from 97.5 per cent last year.

Chubb's post-tax investment income excluding life and health operations grew to \$68.4m from

\$64.9m, while the life and health business made a net contribution of \$6m, compared with \$6.5m.

The biggest improvement in the operating ratio came in the personal and commercial automobile businesses. In personal auto insurance, combined losses and expenses fell to 105.5 per cent of net premiums from 122.3 per cent.

In commercial auto, the combined ratio fell to 98.5 per cent from 114.8 per cent. Combined ratios deteriorated somewhat in the homeowners and commercial casualty markets.

Transamerica's net fell to \$76.6m or 97 cents a share, compared with \$82.7m or \$1.19 from continuing operations last year. Businesses discontinued last year had contributed a further \$18.4m

and boosted Transamerica's reported net income to \$111m in the first quarter of 1987.

The main reason for the decline in Transamerica's continuing net income was a sharp fall in gains from investment transactions.

Fireman's Fund's net income in the latest quarter was equivalent to \$1.16 a share. A year earlier, it reported profits of \$208.9m or \$3.15, but this included \$81m in realised capital gains - against \$25m this time - and a one time \$61m pension gain.

Mr Jack Byrne, chairman, said: "We have the makings of a solid year." In property-liability subsidiaries, net premiums written fell 19 per cent to \$772m in line with the company's "disciplined underwriting strategy."

### High costs fail to hold back gain at Reebok

By Our Financial Staff

REEBOK International, front-runner in the US sports shoe market, posted first-quarter net profits 23.7 per cent higher to \$47.7m from \$38.6m or 42 cents a share from 36 cents, despite what it described as substantial increases in its production and marketing costs.

Mr Paul Fireman, the chairman, said yesterday that in addition to spending more on advertising than in recent years, Reebok's profitability was held back by "the weakness in the US dollar and increased raw material and labour costs by most of our overseas suppliers."

The company, 32 per cent owned by Peat Marwick Mainwaring & Co, sources most of its footwear in South Korea where output was hit last summer by the country's wave of strikes. Since then, it has been attempting to widen its range of shoe suppliers as well as to diversify through acquisitions particularly in clothing. Of Reebok's 61.1 per cent jump in sales to \$453.9m, just on half - \$200m - came from Japan business, its lowest since the 1987 first quarter.

It paid \$180m for Avia, an Oregon maker of casual footwear, and also brought Reebok Canada into the group. However, an agreement last August to pay upwards of \$60m for Elisse, an Italian casual-wear producer, was unwound three months later to leave Reebok with just Elisse's North American business, for which it paid \$35m.

Mr Fireman added that these expansion moves made Reebok "far less vulnerable to currency swings and temporary changes in consumer tastes."

### Pickens' Mesa Partnership slightly higher

By Our New York Staff

MESA LIMITED Partnership, the main corporate vehicle of Mr T Boone Pickens, the once derided Texaco corporate raider, has reported a modest increase in its first quarter results.

The Amarillo, Texas-based company reported net profits of \$19.5m or 17 cents a share, compared with \$17.2m or 16 cents a year earlier. Revenues slipped to \$85.2m from \$89.2m.

The fall in Mesa's production of natural gas, gas liquids and oil during the quarter was partially offset by higher gas prices.

### Tandem edges ahead to \$23m

BY LOUISE KENOE IN SAN FRANCISCO

TANDEM COMPUTERS, the US manufacturer of "multi-processor" computer systems, reported first-second-quarter earnings of \$23.3m or 24 cents a share, compared with \$22.5m or 23 cents a year earlier.

As already reported, US sales were below target. Income in the third quarter to end-March was further reduced by an extraordinary charge of \$4.4m or 6 cents a share in connection with the settlement of a 1984 shareholders' class action suit.

Sales rose 26 per cent to \$89.4m, from \$70.9m.

Second-quarter results reflect the consolidation of integrated Technologies, a developer of com-

munications software, and Ungermann-Bass, a computer networking company, both of which Tandem acquired during the quarter. These companies contributed \$13.5m to revenues but had no impact on net earnings, Tandem said.

Half-year revenue increased 22 per cent to \$59.7m, from \$48.5m in the corresponding period of fiscal 1987. Net income fell slightly to \$47m or 47 cents a share from \$49.5m or 51 cents.

Mr James Trygbit, president and chief executive, said international sales were strong during the quarter, but that US sales did not meet company goals. As a major supplier of computer

systems to financial institutions and brokerage houses, Tandem had been particularly hard hit by the after-effects of the October stock market crash.

"Despite the slowdown in US business, our new account generation, and the quality of those accounts, continues to be high," Mr Trygbit said.

Major new customers during the quarter, included AT&T Gedasbeautomaten Service (GABE), an Austrian consortium owned by five banks, and the International Stock Exchange in London which will implement an automated trade information system on Tandem computers.

### Baxter Travenol jumps to \$91m

BY OUR NEW YORK STAFF

BAXTER TRAVENOL Laboratories, the US diversified healthcare products and services group, has reported first profits for the third quarter, but expressed optimism for further gains later in the year.

Net profits for the first quarter of 1988 were \$91m or 31 cents a share, up 38 per cent from \$66m or 22 cents a year earlier. The first quarter is traditionally the company's weakest, however.

Mr Vernon Loucks, chairman, said the latest result "points to another excellent year."

The company said sales rose 12 per cent to \$1.64bn from \$1.48bn,

reflecting continuing improvement of the US hospital market. Hospital products and services accounted for \$89m of first-quarter sales, up 11 per cent from a year earlier.

Operating income rose 21 per cent to \$131m, equal to 11.1 per cent of sales against 10.2 per cent. Research and development expenses increased 26 per cent. Marketing and administration costs grew only 5 per cent.

"Rarely, a medium-sized drug company which Wall Street believes may yet be the object of a takeover offer following its failure to win control of A.H. Robins,

has reported a further rise in profits.

Net earnings for the first quarter were \$8.4m, or 27 cents a share, up 17 per cent from \$7.4m, or 23 cents a year earlier. Its earnings were sharply lower, however, than those in the third and fourth quarter of last year.

Sales rose 9 per cent to \$219.2m from \$201.2m, boosted by strong international sales and demand for its haemophilia drug Monoclate. Operating income increased 8.5 per cent to \$28.1m despite increases of 20 per cent and 16 per cent, respectively, in product promotion and research.

### Goodyear profits advance 14%

BY OUR NEW YORK STAFF

GOODYEAR, the world's leading maker of tyres, has reported a 14 per cent increase in net income from its main businesses in the first quarter of this year, despite tougher competition in the North American tyre market.

The Akron, Ohio, group, which last year disposed of most of its non-tyre operations in order to concentrate on its core rubber and chemicals business, said that earnings were \$85.3m or \$1.67 a share in the most recent quarter. In the first quarter of 1987, Goodyear earned \$24.2m or \$0.59 but that included \$800.8m in profits from aerospace, oil and gas and other assets sold in the course of the year.

Revenues rose 15.3 per cent to \$2.62bn, with an 18.1 per cent increase overseas.

Mr Robert Mercer, chairman, said the improvement was "achieved in the face of higher materials costs and competitive pressures in the North American tyre market." In the past year, the US market has been transformed by an international scramble for business share with big acquisitions by Bridgestone of Japan, Continental of West Germany and Pirelli of Italy.

But Goodyear's big gains came overseas, where operating income jumped 29.1 per cent to \$141.9m on an 18.1 per cent sales increase to \$1.1bn. Mr Mercer

said that the earnings improvement came through higher volume and prices and better factory efficiencies.

Firestone Tire and Rubber, which is to lose its status as a tyre supplier to General Motors, said it would continue to be a major original equipment supplier to the auto industry but would concentrate efforts more on the replacement market, Reuters reports.

"Certain resources will be redirected toward more intensive servicing of the North American replacement market," Firestone said in a letter to its dealers and store organisations in the US.

### Tax cuts buoy Quaker Oats to \$75m

BY OUR FINANCIAL STAFF

QUAKER OATS, the US grocery products and toys group, yesterday reported third-quarter net income of \$75m or 94 cents a share, up from \$51.5m or 63 cents in the year-ago period, reflecting higher operating income in all its major business lines.

Net income also benefited from a lower tax rate at 38.5 per cent for the quarter, 10 percentage points lower than the year-ago period, the company said.

Higher volume sales over a broad range boosted operating income for US and Canadian grocery products to \$98.3m from \$94.2m. This more than offset a 22 per cent increase in advertising.

Unit volume for North American groceries was up 12 per cent for the quarter with hot cereals sales at record levels, said Mr William Smithburg, chairman.

Sales of Gaines dog foods rose, led by the Cycle brand, and a

new size and flavour helped sales of Gatorade thirst quencher.

Operating income from international grocery products rose 18 per cent to \$27.3m quarter to quarter, while sales climbed 24 per cent to \$21.5m and unit volume 9 per cent. Improved product mix and stronger European currencies aided results.

Fisher-Price toys posted a 46 per cent gain in operating income to \$94.9m on sales of \$105.8m.

### Old loyalties rally to Rowntree's side

BY DAVID WALLER IN YORK

NOT SINCE AD 866, when a flotilla of marauding Vikings sailed up the River Ouse, have the burghers of York faced such an indignity at the hands of foreign invaders.

Today's raiders may be but the corporate variety, hailing from Switzerland rather than the fjords, but the prospect of a bid battle between Nestlé and Suchard for chocolate-maker Rowntree - this ancient city's biggest employer - is as unwelcome as if they had come to rape and pillage.

"York is Rowntree and Rowntree is York," said one resident yesterday.

"It would be a sad, sad day if we were to lose it."

Rowntree has a workforce of 5,500 here and its association with the city dates from 1725, when a Miss Mary Tuke, a

Quaker, opened a grocer's shop in Walmgate.

Her descendants diversified into cocoa and chocolate making and sold out to Mr Henry Isaac Rowntree in 1862.

Together with his brother, Joseph, Henry built the company into one of the two largest chocolate companies in the UK - along with Cadbury's.

It also remains in the intangible form of memories and loyalties.

Mr George Wellbourne is typical of those attending Rowntree's annual meeting yesterday - the company's 91st first such gathering, which took place in the Joseph Rowntree theatre named after one of the philanthropic entrepreneurs.

Mr Wellbourne worked for Rowntree for 38 years, his father for 51 years before him, his uncle for another 30 years.

"The family got together for a photograph in 1950. Between us we had done 300 years of service. There are lots of families like ours in York."

In his younger days Mr Wellbourne could have played for Rowntree's football or rugby team; now he can avail himself of keep fit classes for Rowntree

pensioners.

His wife, also a former Rowntree employee, can go to embroidery lessons. Together, they go on a Rowntree outing once a year.

They own 300 shares in Rowntree but do not intend to sell them - at any price.

Sir Donald Barron, Rowntree chairman from 1966 to 1981, yesterday expressed a similar hope that institutions would look beyond the statistics.

"You hear about the company being 'in play' as if it were an inanimate object. It isn't," he declared to tumultuous applause.

"What about tradition? What about soul? What about people?"

The big question now is how persuaded fund managers will be by such an appeal.

New Issue  
April 27, 1988

This advertisement appears as a matter of record only.

### The Japan Development Bank

Tokyo, Japan

DM 300,000,000  
5%% Bearer Bonds of 1988/1995

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DB BANK Deutsche Genossenschaftsbank	Bank für Sozialwirtschaft Aktiengesellschaft
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**Esmark International S.A.**  
a subsidiary of  
**Repetto S.A.**  
The undersigned assisted Esmark International S.A. in the negotiations.  
Chase Manhattan Bank (Paris)  
September 1987

**Biochemo S.p.A.**  
a subsidiary of  
**Cheminvest S.p.A.**  
has acquired the rights to produce and distribute the brand  
**Gilcagné**  
The buyer was assisted by  
The Chase Manhattan Bank, N.A.  
Milan Branch  
**CHASE**

**Techpack**  
a subsidiary of  
**Eurocom**  
has merged with  
**Teleplastics Industries (TPI)**  
The undersigned initiated this transaction and assisted Eurocom and Techpack in the negotiations.  
Chase Manhattan Bank (Paris)  
January 1988  
**CHASE**

**Schering Health Care Limited**  
has sold its subsidiary  
**Schering-Prebbles Limited**  
to  
**Seton Products Limited**  
The undersigned acted as financial advisor to Schering Health Care Limited in this divestiture.  
Chase Investment Bank Limited  
December 1986  
**CHASE**

**Pillar Merchants Limited**  
has acquired  
**MBS Distribution**  
from  
**Glynwed International PLC**  
The undersigned initiated this transaction and assisted Pillar Merchants Limited in negotiations.  
Chase Investment Bank Limited  
July 1987  
**CHASE**

**Amor S.A.**  
and  
**Chaseinvest S.A.**  
have acquired a majority participation in  
**RECA S.A. - Regio Emilia**  
The deal was structured and performed by  
The Chase Manhattan Bank, N.A.  
Milan Branch  
August 1987  
**CHASE**

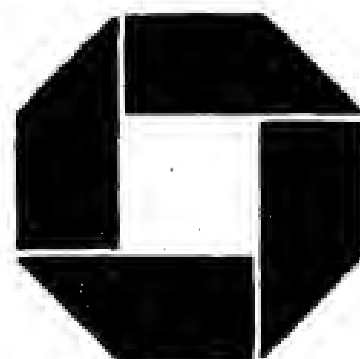
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Telephone: 01-726 3710.



## CHASE



## INTL. COMPANIES AND FINANCE

## Pechiney eyes US after showing strong recovery

By PAUL BETTS IN PARIS

PECHINEY, THE French state-controlled metal fabricating group, yesterday reported a strong recovery in financial performance, with profits of FF728m (\$123m) for 1987 compared with a loss of FF451m in the previous year. The 1986 figure was struck after exceptional restructuring costs of FF538m.

Mr Jean Gandois, the chairman, also said that first-quarter performance had advanced significantly and that 1988 would be a good year for aluminium.

He added that Pechiney planned to announce shortly an acquisition in the US as part of the diversification strategy for its US Howmet subsidiary, which specialises in manufacturing components for jet engines.

Pechiney's turnover last year rose to FF38.9bn from FF34.7bn. On a comparable basis, sales of industrial operations declined slightly, to FF32.7bn from FF33bn. Although sales volumes increased, industrial turnover in cash terms declined a little because of the impact of the lower dollar.

Operating income after financial charges rose to FF1.79bn last year from FF1.15bn. The recovery in aluminium prices helped Pechiney's aluminium division report operating earnings of FF468m compared with a loss of FF28m. Sales of the aluminium operations rose to FF18.8bn from FF15.5bn. The special products and pack-

aging division, which includes both Howmet and the Cebal packaging subsidiary, saw their operating profits decline by 10 per cent to FF1.45bn, largely as a result of the impact of the lower dollar on the translation of Howmet's earnings.

Although ferroalloys were close to break-even last year, the heavy carbon operations increased their loss. But Mr Gandois said he expected these losses to decline this year following restructuring.

Pechiney's copper operations had no impact on earnings after the merger of these activities with those of the Italian SMI group in a venture controlled by the Italian company.

## Building boom boosts Skanska

By Sara Webb in Stockholm

SKANSKA, THE largest construction company and biggest private sector property owner in Sweden, reported a doubling in profits for 1987 helped by the strong improvement in its domestic contracting operations and the Swedish construction boom.

Full-year profits - after financial items - surged to SKr1.72bn (\$292.5m) from SKr845m in 1986, while total invoiced sales increased by 21 per cent to SKr19.68bn from SKr16.1bn. The board proposed raising the dividend from SKr3 to SKr3.50.

Skanska was less optimistic about 1988 and forecast that profits this year would be at about the same level as in 1987. The group said it expected to see a slowdown in the over-heated construction market.

Skanska's contracting operations turned from a loss of SKr12m in 1986 to a profit of SKr524m last year. It said it had set tougher profit targets for each project in order to improve profitability from these operations last year.

Furthermore, the construction boom for office and residential projects in leading cities such as Stockholm, Gothenburg, and Malmö helped to lift profits significantly.

The acquisition of shares in JM, a rival real estate and construction company which is now a subsidiary, helped to boost income from property management and the sale of properties.

Skanska's group revenue, income from the sale of investment and development properties more than doubled, from SKr161m to SKr374m, while income from property management increased from SKr29m to SKr280m.

## AEG lifts first-quarter turnover

By ANDREW FISHER IN FRANKFURT

AEG, THE West German electrical and electronics company which is controlled by Daimler-Benz, expects further rises in turnover and new orders in 1988, but Mr Heinz Dürr, the chairman, warned that the economy could weaken after the stronger than expected start to the year.

In the first quarter, AEG's turnover was 8 per cent higher at DM2.6bn (\$1.66bn) with new orders up by 6 per cent to DM3bn. With an improvement of 10 per cent, new foreign business showed a much steeper rise than domestic orders, which were 3 per cent higher.

As in previous years, AEG, which was nearly bankrupt in the early 1980s, reported no earnings for 1987, again using its profits to strengthen its finances. Total turnover in 1987 was 4 per cent higher at DM11.7bn, though exports were down by 5 per cent as a result of the strength of the D-mark.

The Frankfurt-based company

also announced that it was buying back the 49 per cent of Telefunken Electronic (TEG) owned by United Technologies of the US. AEG owns 49 per cent of TEG, which makes electronic components and has a turnover of DM600m a year. No price was given.

AEG is the subject of an offer by Daimler to buy up the remaining minority shares. Mr Dürr said the closer links with its parent, to be enshrined in a corporate control contract, marked the start of a new era for AEG, which would be a group division in itself on a par with cars and trucks.

For the first time since 1972, AEG will, under the contract, pay a dividend for 1988 to shareholders who keep their AEG stock. This will be 20 per cent of the Daimler payment, in line with the terms of the offer of one Daimler share for five of AEG. A profit transfer agreement will come into effect in 1992, giving

AEG time to use up its remaining DM1.5bn of tax losses.

On the economy in general, Mr Dürr said he was sceptical of the high hopes being put on consumer spending. He also expressed doubts about German competitiveness abroad. This could have consequences for jobs, though he did not elaborate and said AEG had no concrete plans for short-time working.

Mr Dürr said he was not satisfied with AEG's results - operating profits were about DM100m - and repeated that the company was still building itself up for the next decade. Its loss-makers are the AEG Kams turbine manufacturer (over DM100m of losses last year) and the Olympia office equipment company (around DM90m).

He said the total AEG investments of DM1.5bn planned for the next five years would be financed out of cash-flow, which rose last year by 20 per cent to DM900m.

## Arbed improves after plunging deep into red

By William Dawkins in Brussels

ARBED, THE Luxembourg-based iron and steel producer, yesterday announced its first full-year loss since 1983, but said it was now trading profitably again.

Net losses for 1987 totalled just over LFr2.2bn (\$62.7m), a dramatic swing from the LFr980m net profit achieved in the previous year and a reminder of the fragility of the upturn now being enjoyed by much of the European steel industry.

An Arbed official said widespread price cutting by French, Italian and West German producers of long products - in which the Luxembourg company specialises - was the main reason for the setback. Arbed is a leading producer of heavy sections, beams and wire, largely for the construction industry, where sales prices have been slower to respond to the world upturn in steel demand because of persistent production overcapacity in long products.

The company's policy of refusing to drop prices as sharply as its competitors led to a 6.4 per cent fall in deliveries. The dollar's weakness also hit Arbed in export markets, so that overall turnover collapsed by 17 per cent to LFr47.9bn.

Sales prices and deliveries picked up at the turn of the year, especially in export markets, the company said. Around a quarter of its production is sold outside the European Community, mainly to the US and Eastern Europe.

Arbed said the recovery returned it to the black for the first months of this year and should allow it to "make up in 1988 for the ground lost in 1987".

## Esab raises earnings by 130% at three months

By OUR STOCKHOLM STAFF

ESAB, THE Swedish group which is the world's leading manufacturer of welding equipment, showed a 130 per cent jump in profits for the first quarter, as a result of earlier cost-cutting and restructuring measures.

The group expects full-year profits to show an increase of up to 50 per cent on the 1987 figure of SKr205m (\$39m) - after financial items.

Esab's first-quarter profits - after financial items - reached SKr55.3m compared with SKr36.7m in the same 1987 quarter, which was a particularly weak quarter for the group.

Order intake totalled SKr1.1bn, virtually unchanged from the previous first quarter, while invoicing rose by 18 per cent to SKr1.107bn.

Mr Bengt Eriksson, group chief executive, said demand for Esab's range of products had generally been good, especially from the UK and Swedish markets, but added that most of the profit improvement came from better margins as a result of the group's cost-cutting programme and restructuring of acquisitions over the past five years.

Demand for welding equipment increased, and automatic equipment showed a slight increase in sales. However, demand for robotic stations was weak, particularly in the important West German and US markets.

## Postbank plans flotation

THE DUTCH Finance Ministry said it plans to float a minority stake in the state Postbank by 1990 at the latest, adding it did not rule out the possibility that additional stock could be marketed at a later date, writes Our Financial Staff.

The Government is to allow

Postbank to expand its range of services, which means existing restrictions on credit and bond and stock underwriting and trading would be lifted.

The ministry said the precise timing of the flotation would depend on developments on the stock markets.

## DnC names managing director

DEN NORSKE Creditbank (DnC), Norway's biggest bank, has appointed Mr Kristian Ramboer to replace the caretaker managing director, Mr Harald Arnkvaern, writes Our Financial Staff.

Mr Ramboer, currently vice-president of the Aker-Norwegian group, is to take over as managing director of DnC on August 1 or earlier. "DnC faces a crisis of confidence, but I regard this as a major challenge," he said.

Mr Arnkvaern temporarily replaced Mr Leif Terje Loeckesøel, who resigned in January after the banking group had run up heavy losses on its securities business. The bank was forced to declare a net loss for 1987 of NRk1.5bn (\$243m).

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## Cockerill sees profit for 1988

By Our Financial Staff

COCKERILL-SAMBRE, the Belgian steel group which has been losing money for years, expects to make a net profit for 1988 should current operating levels be maintained into the second half of the year.

A company official said net losses for 1987 would fall short of the BF72bn (\$77m) for which the group had budgeted. Turnover for last year was expected to total about BF155bn, while the group result is published towards the end of June.

Rationalisation and the low dollar were mainly responsible for the better results, the company said. Cockerill incurred a net loss of BF74.03bn in 1986 on turnover of BF155.3bn.

At BF1.25bn the group losses for the first six months of 1987 were heavier than expected. But Mr Jean Gandois, group president, announced that Cockerill had been breaking even at the operating level for most of the second quarter and that he looked forward to further progress.

## Telefonaktiebolaget L M Ericsson (L M Ericsson Telephone Company)

The Annual General Meeting of the Company will be held in the Rector's Hall, Strandvägen 69, Stockholm at 5.00 p.m. on Thursday May 19, 1988.

The following items will be on the Agenda of the Meeting:

1. To elect a Chairman for the Meeting
2. To approve the voting list
3. To confirm that the Meeting has been properly called
4. To elect two persons to check the minutes of the Meeting
5. To present the Annual Report and the Auditors' Report
6. To present the Consolidated Accounts and the Auditors' Report on the Group
7. To approve the Profit and Loss Statement and the Balance Sheet
8. To approve the consolidated profit and loss statement and the Consolidated Balance Sheet
9. To discharge the members of the Board of Directors and the Managing Director from liability
10. To determine the appropriation of the profits, provided the balance sheet is approved
11. To fix the date of payment of the dividend declared
12. To determine the number of members of the Board of Directors and deputy members
13. To determine the remuneration payable to the members of the Board of Directors and to the Auditors
14. To elect members of the Board of Directors and deputy members
15. To elect Auditors and deputy Auditors
16. To decide on any other business which according to the Companies Act of 1975 shall be dealt with at the Meeting.

Shareholders intending to participate in the Annual General Meeting must be entered as Shareholders in the share register kept by Værdpapircentralen VPC AB (securities register centre) not later than May 9, 1988.

Shareholders whose shares are registered in the name of an agent must register the shares temporarily in their own names in order to participate in the Meeting.

In addition to the above-mentioned requirements, Shareholders shall give notice of attendance to the Headquarters of the Company at Telefonplan 5-126 25 Stockholm, between 10.00 a.m. and 4.00 p.m. daily, not later than May 16, 1988 at 4.00 p.m.

Any person desiring to participate in and to vote as proxy on behalf of a Shareholder at this Meeting must produce a dated power of attorney before being allowed to do so.

The Board of Directors has proposed May 25, 1988 as the record day for payment of dividends. Provided this proposal is approved, the dividend is expected to be paid by Værdpapircentralen VPC AB on June 1, 1988.

April 1988

## BIOTECHNOLOGY

The Financial Times proposes to publish this survey on:

Friday 27 May 1988

For a full editorial synopsis and details, of available advertisement positions, please contact:

Stephen Dunbar-Johnson on 01-245 8808 ext 4148

or write to him at:

Bracken House  
10 Cannon Street  
London  
EC4P 4BY

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

## Wells Fargo &amp; Company

£60,000,000

Floating Rate

Subordinated Notes

due January 1994

In accordance with the

provisions of the Notes, notice

is hereby given that for the

Interest period

26th April, 1988 to

26th July, 1988

the Notes will carry an Interest

Rate of 8 1/4% per annum

Interest payable on the relevant

interest payment date 26th

July, 1988 will amount to

£105.67 per £5,000 Note.

Agent Bank:

Morgan Guaranty Trust

Company of New York

London

## US: \$100,000,000

## Fortune Federal Savings and Loan Association

## Collateralized Floating Rate Notes Due 1992

Interest Rate 7 3/4% per annum

Interest Period 27th April 1988

27th July 1988

Interest Amount per U.S. \$100,000 Note due

27th July 1988 U.S. \$1,864.24

Credit Suisse First Boston Limited

Agent Bank

## AEGON Insurance Group

AEGON N.V. registered offices at The Hague, The Netherlands

Shareholders are invited to attend the Annual General Meeting of Shareholders to be held in the room "Residentia" of the Promenade Hotel, 1 Van Stolkweg, The Hague, The Netherlands on Thursday, May 19th, 1988 at 2.30 p.m.

The following items will be on the Agenda of the Meeting:

1. Opening

2. Minutes of the Meeting of May 19th, 1987

3. Report of the Executive Board on the 1987 financial year

4. Approval and adoption of the annual accounts for the 1987 financial year, which have been determined by the Supervisory Board

5. Submission of the components of the final dividend to be paid in stock and/or cash for approval

6. Financial information on the first quarter of 1988

7. Retirement and (re)appointment of members of the Supervisory Board:

a. fulfillment of one vacancy arising from retirement of one member of the Supervisory Board

Having attained the age limit as laid down in the Articles of Incorporation

Mr. J. Zijlstra will retire definitively on May 19th, 1988

The Supervisory Board intends to fill the vacancy by appointing

Mr. J. A. Houtzager as per May 19th, 1988

b. fulfillment of two vacancies arising from retirement by rotation of two members of the Supervisory Board

Messrs. G. Gerritse and K. Wetherill will retire by rotation on May 19th

1988 and will be eligible for reappointment. The Supervisory Board intends to reappoint the aforementioned gentlemen as members of the Supervisory Board as per May 19th, 1988.

7. Changing remuneration of the members of the Supervisory Board

8. Appointment of Auditors

9. a. Designation of the Executive Board as the Company Body empowered to issue shares in the Company and to deviate from the prescriptive right of shareholders

b. Authorization to the Company to acquire shares in its own capital or BDR's thereof for consideration

10. Further information from the Executive Board

11. Matters arising

12. Questions and Closing

Holders of shares to bearer of the Company are admitted to the Meeting on production of a certificate proving that their shares have been filed in the Netherlands at the office of a member of the Vereniging voor de Effectenhandel in the United Kingdom at the Amsterdam-Rotterdam Bank N.V. and the Allgemeine Bank Nederland N.V. in London; in Switzerland at the Schweizerische Bankverein, the Schweizerische Kreditanstalt and the Schweizerische Bankgesellschaft in Zürich, Basle and Geneva. The filing must have taken place on May 13th, 1988 at the latest.

Copies of the agenda with explanation and further documents pertaining to this Meeting are available to shareholders free of charge at the Company's offices in The Hague, Amsterdam and London; at the Schweizerische Bankverein in Zürich and at Morgan Guaranty Trust Company of New York in New York.

The Hague, April 27th, 1988.

50 Manahoeplein

The Executive Board

## TO THE HOLDERS OF

## EBC AMRO TRADED CURRENCY FUND LIMITED

## INCOME SHARES IN CONTINENTAL DEPOSITARY RECEIPT FORM

The Directors of the above fund have declared the following final dividend per share for the financial period ended 31st March, 1988, payable on 29th April, 1988 in respect of shares in issue on 31st March, 1988:-

US Dollars 0.3674 per share against coupon No. 8.

Shareholders should send their coupons to Amsterdam Depositary Company N.V., Spuistraat 172, 1012 VT, Amsterdam.

EBC Trust Company (Jersey) Limited  
Secretary

Dated: 27th April, 1988.

## NOTICE OF INTEREST RATE

To the holders of  
BankAmerica Corporation

Floating Rate Subordinated  
Capital Notes Due October 1998

CUSIP 068650 BG 9

Pursuant to the provision of the Notes issued under the Indenture of BankAmerica Corporation dated as of June 15, 1984 as amended by the Second Supplemental Indenture dated as of September 20, 1987, the rate for the period from April 22, 1988 up to and including July 21, 1988 is 8.5000%.

The amount of interest payable on July 22, 1988 is U.S. \$2,164.41 for each \$100,000 principal amount of the Notes.

Manufacturers Hanover Trust Company, as Calculation Agent

April 20, 1988

BANCO DI NAPOLI INTERNATIONAL S.A.  
ECU 30,000,000  
Floating Rate  
Certificates of Deposit

Notice is hereby given that the Bank has opted to prepay the Certificates on the Interest Payment Date falling in May 1988 (i.e. 27.5.88) in accordance with Condition 3 thereof.

Agent Bank  
ITALIAN INTERNATIONAL BANK PLC



## INTERNATIONAL COMPANIES AND FINANCE

## Issue by Shun Ho highlights fears over HK equity warrants

BY DAVID DODWELL IN HONG KONG

A HONG KONG fashion for equity warrants sealed new heights yesterday with news of a HK\$600m (US\$76.9m) warrant launch from the locally-based Shun Ho Property Development.

The issue must highlight concern among the territory's stock exchange officials over the proliferation of warrants, and over potential abuses that jeopardise the maintenance of genuine markets in the shares of a number of quoted companies.

The majority shareholder in Shun Ho is a company called Magnificent Estates and the structuring of yesterday's warrant issue was nothing if not magnificent in its complexity.

Shun Ho is to offer 1988-denominated warrants to a ratio of six for every one share already in issue. It will then offer one 1990 warrant for every five held and a bonus issue of one 1997 warrant for every 10 shares held.

The 1988 warrants can be exercised at HK\$1 apiece, though warrant holders who exercise them before August 8 will be allotted one additional 1990 warrant as a bonus for every three 1988 warrants exercised. The company says the exercise price for 1990 warrants will be HK\$1.05, and for 1997 warrants HK\$1.50.

The company says this byzantine procedure will generate HK\$900m, half of which will be used to pay for a Hong Kong hotel acquired recently by Shun Ho Property Development for HK\$295m.

Shun Ho Lands, which with Magnificent Estates controls 80 per cent of Shun Ho Property Development, gained a stock market listing in Hong Kong in May last year. Magnificent was acquired by Shun Ho Lands two months later.

The company statement yesterday added that Magnificent Estates - which would be entitled to 50 per cent of the warrants being issued - would not exercise its rights. Instead, its entitlement of 1988 warrants will be distributed to its shareholders - Shun Ho Lands. As a parting shot, Magnificent notes that it also plans to issue warrants.

One of the bizarre consequences of this manoeuvre is that, until August at least, there will be six times as many Shun Ho warrants in issue as there are Shun Ho shares.

Shun Ho will not be alone with such an imbalance, however. Cathay City, one of three groups controlled by Mr Y.S. Lo that has made substantial warrant issues, is estimated to have 7.6 times as many warrants in issue as voting shares.

On the International Stock Exchange in London, by contrast, no company can issue warrants amounting to more than 10 per cent of its total shares in issue.

By the end of February, 87 different warrants were in issue in Hong Kong with a total value of HK\$340m. Concern arises not just because the fashion is creating contradictions in calculating share values, but because they have in many cases evolved as a share, creating a two-tier structure that is open to possible abuse by company proprietors and predators alike.

Controversy erupted in Hong Kong almost two years ago over the use of two-tier share structures to maintain control of companies on the cheap, and led the Government effectively to ban such structures.

A number of fund managers detect moves by some company boards to sell down their holdings of shares, at the same time building up their holdings of cheaper warrants.

For a prospective predator, it is possible to build up holdings of warrants at a cost well below the market price for a company's real shares. On conversion, the predator not only gains a cheap controlling stake but attains an average purchase price that allows him to comply with formal takeover rules without having to offer minority shareholders a price equivalent to the market value of their shares.

A review of the territory's securities industry is under way, with a report due to be presented to the administration at the end of May. Warrants may be one of the issues given attention.

David Lascelles on a US bank's analysis of the effects on its balance sheet of proposed rule changes

## JP Morgan takes capital ratio plans in its stride

J.P. MORGAN, long the most highly rated bank in the US, makes a virtue of its strong balance sheet in its latest annual report.

Along among the world's leading banks, the parent company of Morgan Guaranty Trust has published a detailed assessment of the effect on its capital ratios of the proposed international regulatory changes in Basel. Not surprisingly, these cast Morgan in an excellent light, confirming that its capital is already far in excess of the measures that will not come into force until the end of 1992.

Ironically, the report comes out just after Morgan was stripped of its prized Triple A credit rating by Moody's, one of the New York rating agencies, because of its Third World debt exposure. But Mr Dennis Weatherstone, Morgan president, said he viewed the move "with disagreement and disappointment" and insisted that "J.P. Morgan merits the utmost investor confidence."

The Basel proposals, due for

confirmation in June, set two tiers of capital. Tier I consists of shareholders' equity and disclosed reserves, Tier II of general provisions, property revaluation reserves, hidden reserves and other capital instruments. At least half a bank's capital must be in Tier I.

Banks will have to maintain capital equivalent to at least 8 per cent of their assets after these have been weighted according to their riskiness along formulae laid down by Basel.

Morgan's total assets at the end of 1987 were \$74.2bn. On a risk-adjusted basis, these come down to \$46.5bn, mainly because many of them are low-risk assets such as loans to governmental bodies and other banks. In addition, Morgan calculates it has \$24bn in off-balance sheet and other commitments which bring its total risk adjusted balance to \$70.5bn.

Insofar as capital is concerned, Morgan reports Tier I resources of \$6bn and Tier II of \$2.5bn, making a total of \$8.5bn. This amounts to 12.05 per cent of risk

J.P. MORGAN Effect of Basel capital proposals		
	Balance \$bn	Risk-adjusted \$bn
Total assets	74.2	46.5
Commitments & contingencies	36.2	17.2
Foreign currency and precious metal contracts	190.8	5.9
Interest rate contracts	63.7	0.9
Total assets and off-balance sheet exposures		70.5
Capital: Tier I		6.0
Tier II		2.5
Total capital		8.5
Ratio of total capital to risk-adjusted assets and exposures		12.05%

Source: J.P. Morgan annual report 1987

adjusted assets, or more than half as much again as the 8 per cent required by Basel.

In fact, Morgan admits that its calculations err on the generous side because it has included in its capital calculations its full allowance for credit losses (rather than the 1.25 per cent of exposures as proposed), and has pushed into Tier I some elements of Tier II.

These would be permitted under transitional arrangements leading up to 1992. A strict interpretation of the rules puts Morgan's risk/asset ratio closer to 10 per cent.

Few other banks are likely to follow Morgan's example in a hurry. Citicorp says in its annual report that "because the guidelines have not yet been finalised,

Citicorp is unable to estimate with accuracy the impact on its capital position."

The UK clearing banks have all said that they are not yet prepared to disclose their risk/asset ratios. Lloyds Bank, which did so on a one-off basis in 1986 (it was 10.8 per cent), does not intend to repeat the exercise for 1987. Most Continental European banks are not in a position to make Morgan-type disclosures because they maintain hidden reserves.

Analysts estimate that a number of leading US banks will be hard-pressed to meet the Basel capital levels without resorting to their shareholders for more equity funds.

Banks like Manufacturers Hanover, Chemical Bank, and Bank of America have been particularly weakened by losses and bad debt exposure. Some US bankers have been pressing regulators to broaden Tier I to include hybrid capital instruments like preferred stock to boost their ratios, but this is unlikely to be agreed.

Mr Thomas Labrecque, president of Chase Manhattan Bank,

said he believed the objectives of the Basel accord were laudable, but he feared that they would be implemented differently at individual country level and that US banks would lose out to banks in other countries.

"The common objective is defeated by having different systems," he said. Chase's Tier I capital is currently at 8.54 per cent of risk assets and it is aiming for 4 per cent by year-end.

Morgan's readiness to lay out its capital position is evidence that the Basel accord will put pressure on banks to improve their standards of disclosure. Strong banks will be eager to capitalise on their soundness to reinforce their position in the market and gain competitive advantage over their weaker rivals. Banks which fail to make the disclosure will increasingly risk drawing invidious comparisons with their more candid competitors.

"It could become a form of advertising," says Mr Rodney Schwarz, who analyses banks for FaineWebber in London.

## Record first quarter for Capital Cities/ABC

BY OUR FINANCIAL STAFF

CAPITAL CITIES/ABC, the big US media group, has reported record first-quarter earnings, but said it expects declining advertising demand in certain print and broadcast media markets to depress its outlook for the year.

The company reported 1988 first-quarter net earnings of \$70.2m, or \$4.16 per share, against \$23.9m, or \$1.43, in 1987. It said the ABC Television Network reported a sharp loss for the quarter due to a deficit of about \$60m incurred in broadcasting the Winter Olympic Games.

The company did not detail ABC's results but reported that overall broadcasting revenues in the first quarter were \$1.04bn against \$721.9m in the first quarter of 1987. Capital Cities attributes the revenue increase primarily to its Winter Olympic and Super Bowl XXII broadcasts.

Operating earnings for the company's television stations and

for ESPN, the cable network for which it provides programming, were well ahead of 1987 results, but the company did not provide detailed figures. Capital Cities owns eight television stations aside from ABC.

On the publishing side, Capital Cities reported declining earnings, although net publishing revenues increased to \$246.2m from \$237.3m for the comparable prior-year period.

The decline mainly reflected sluggish advertising demand and the effect of several start-up publications. It has recently launched.

On the general outlook, Capital Cities said that, in spite of benefits from the reduced Federal tax rate and a continued decline in its net financing costs, weak advertising demand at the broadcast television network and at specialised publications would dampen 1988 results.

## BHP sells rest of Rheem to SA Brewing

BY CHRIS SHERWELL IN SYDNEY

BROKEN HILL Proprietary (BHP), Australia's largest company, yesterday sold its remaining shares in Rheem Australia to SA Brewing Holdings, the Adelaide-based beer maker, thereby concluding another element of its \$1.1bn (US\$750m) programme of asset disposals.

The steel, petroleum and minerals group decided in February to sell its 61 per cent stake in the packaging and appliance group. The sale is to help pay for BHP's \$2.7bn restructuring plan to neutralise the influence of Mr John Elliott's Elders IXL and Mr Robert Holmes & Court's Bell Resources, which together then owned almost half the company.

In March, Email, the white goods manufacturer, offered BHP \$22.95 a share for its Rheem stake. But a few days later BHP announced the sale of 29.6m Rheem shares to SA Brewing at \$23.65 and 6.96m options at \$23.80.

With this 19.9 per cent stake under its belt, SA Brewing said it would be bidding for the balance at the same price, and BHP yesterday confirmed its acceptance of the offer. The bid valued Rheem at \$493m.

Earlier this month BHP also agreed to the early redemption by Elders IXL of BHP's preference shares in Elders. The redemption was expected to give

BHP about \$980m to repay short-term debt which helped finance the group's restructuring.

BHP has previously announced some \$1.1bn of sales including resources projects in Western Australia and Queensland, petroleum interests in Queensland and a stake in a plastics joint venture with Monsanto of the US.

BHP is raising \$1.1bn through its first Eurocommercial paper programme. AP-DJ adds from Melbourne.

The funds are for general corporate financing, the company said. By Australia, it is arranging the programme in Hong Kong for

BHP Finance. Industrial Equity (IEL), Sir Ron Brierley's Australian company, has lifted its 13 per cent stake in Rothmans Holdings to just 15 per cent through an unusual tender seeking offers of any number of shares at any price.

IEL had aimed to reach a 20 per cent holding in the Australian tobacco and confectionery company which is half owned by Rothmans International of the UK. It accepted slightly more than 2m shares at an average \$36.30, which compares with a current market price of \$38

## Jump at Mitsubishi Petrochemical

BY OUR FINANCIAL STAFF

YOKOHAMA PETROCHEMICAL, Japan's largest petrochemical group, pushed consolidated net profits 2.7 times higher last year to ¥10.13bn (\$81.2m) from ¥3.75bn, more than offsetting a 1988 earnings slide.

The company, in which Royal Dutch/Shell has a minority stake, attributed the result to cost cut-

ting as well as lower material and production costs - it came in spite of a 3.3 per cent dip in sales to ¥87.34bn.

The turnover setback affected its mainstream petrochemical business while resins were up 3.1 per cent to ¥128.45bn. Overall, group net earnings per share rose to ¥26.80 from ¥10.55.

To the holders of  
**COMMONWEALTH BANK OF AUSTRALIA**  
Y 15,000,000/2 per cent Dual Currency  
Yen/Australian Dollar Notes due April 24, 1992

In accordance with Condition 14 of the abovesaid Notes (the "Notes"), Commonwealth Bank of Australia (the "Bank") hereby gives notice that, with the approval of The Law Debenture Trust Corporation p.l.c., as trustee for the holders of the Notes (the "Trustees"), the London branch of the Bank at 5 Old Leary, London EC2R 8ED, has been appointed paying agent in London for the Notes with immediate effect and that, with the approval of the Trustees, notice has been given to Orion Royal Bank Limited of the termination of its appointment as paying agent in respect of the Notes.

**COMMONWEALTH BANK OF AUSTRALIA**

ASTRA

Scandinavia's leading pharmaceutical company

## Highlights from 1987

- ▲ Operating earnings up 16%
- ▲ Pre-tax earnings increased faster than Sales for the tenth year in succession
- ▲ Two new products, Losec (antipeptic ulcer agent) and Plendil (antihypertensive agent), were approved in their first markets.

	1987 SEK m.	1986 SEK m.	Percentage change
Sales	5,406	4,960	+9
Operating earnings	1,244	1,068	+16
Earnings before appropriations and taxes	1,295	1,151	+13
Earnings per share after theoretical tax* (SEK)	8.80	8.25	+7
Dividend per share (1987 proposed) (SEK)	2.00	1.56	+28

\*Theoretical tax includes taxes that would have been paid on earnings, if no tax credit had been taken through appropriations to untaxed reserves.

## Notice of Annual General Meeting

Shareholders are hereby notified that the Annual General Meeting of Astra will be held at 6.00 p.m. on Wednesday, May 18, 1988 in Folksam Hus, Järnagatan 26, Södertälje, Sweden.

## Notice of Attendance

Shareholders on record to the shareholders' register kept by Vardepapperscentralen VPC AB (Swedish Securities Register Centre) on Friday, May 6, 1988 will be entitled to participate at the Annual General Meeting. In order to participate shareholders must also notify the Company of their intention to attend no later than 3.00 p.m. Swedish time on Friday, May 13, 1988, by mail, addressed to the Board of Directors, Astra, S-191 85 Södertälje, Sweden, or by telephone, by calling Int.+46-75-329 80, extension 1516.

Shareholders whose shares are registered in nominee names must, if they wish to be entitled to participate in the Meeting, temporarily re-register their shares in their own names. Such re-registration must be effected no later than Friday, May 6, 1988.

A shareholder may attend and vote at the Meeting in person or by proxy but, in accordance with Swedish

practice, the Company does not send forms of proxy to its shareholders. Shareholders wishing to vote by proxy should submit their own forms of proxy to the Company.

## Agenda

Matters required by the Company's Articles of Association to be set before the Annual General Meeting.

## Dividend

The Board proposes Tuesday, May 24, 1988 as the record date for entitlement to the dividend proposed in the respect of 1987. Subject to the approval of the Board's proposal by the Meeting, dividends are expected to be mailed by Vardepapperscentralen VPC AB on May 31, 1988.

Södertälje, Sweden, April 1988  
BOARD OF DIRECTORS

ASTRA

Research Today  
Investment for tomorrow.

## NET INCOME UP 22 %

The CRÉDIT LYONNAIS GROUP:  
consolidated financial information for 1987

F in millions	1986	1987	% change
Total assets	837 296	898 956	+ 7.4
Customer lending	359 748	417 231	+ 16.0
Equity and quasi equity	20 193	24 568	+ 21.7
- of which nonvoting loan stock and perpetual subordinated debentures	3 500	5 500	+ 57.1
Provisions	26 860	31 802	+ 18.4
- of which country risk provisions	12 114	13 969	+ 15.3
- representing country risk coverage of Equity and quasi equity plus provisions as % of customer lending	13.1 %	13.5 %	
Gross operating profit	26 438	27 297	+ 3.2
- of which net capital gains on marketable securities	906	533	- 41.2
- of which net commissions	5 231	6 187	+ 18.3
Operating income	9 041	8 784	- 2.8 (1)
Net allocation to provisions	6 210	5 325	- 14.2
Net income, Group's share	1 821	2 223	+ 22.0

(1) Excluding net capital gains on marketable securities, operating income advanced 1.4%.

In 1987, CRÉDIT LYONNAIS achieved outstanding success in developing both its corporate and retail banking activities. The international banking network was expanded with the acquisition of Nederlandse Credietbank in the Netherlands. International capital markets capabilities were considerably strengthened with the purchase of Alexanders Laing and Cruickshank in London, the opening of a securities house in Tokyo, and most recently, the creation of an investment bank in New York.

With over 2,400 branches in France and about 800 offices worldwide, the CRÉDIT LYONNAIS Group offers the complete range of banking and financial services to retail, corporate, and institutional customers. Backed by its extensive capabilities and 125 years of experience, CRÉDIT LYONNAIS continues to grow, taking advantage of the wealth of opportunities offered by new technologies, the perspective of 1992, and the globalisation of capital markets.

For further information on CRÉDIT LYONNAIS, please write to:  
Group Communication Department, 19 boulevard des Capucins - 75002 Paris, France.

**CL CREDIT LYONNAIS**  
**LE POUVOIR DE DIRE OUI**



INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Issue activity subdued in all currency sectors

BY DOMINIQUE JACKSON

The Eurobond market spent yesterday transfixed by the US first-quarter gross national product figures with activity subdued in all currency sectors and syndicated deals remaining prudently on the sidelines as the figures failed to signal any fresh trends.

"It was a deadly quiet ahead of the announcement and barely any different afterwards as most people tried to read something deep into the figures," commented one market participant.

The 2.3 per cent growth in first-quarter GNP was close to the median of a wide range of forecasts but the 2.4 per cent deflator, used to measure inflation, was below expectations and boosted the futures markets. In a knee-jerk response, US Treasury bond and Eurodollar bond futures rose to new highs on the London International Financial Futures Exchange but eased back in later trading.

The news on the deflator, which went some way to alleviating inflationary fears, was seen as the positive element and that Treasury and Eurodollar bond prices posted moderate initial gains. However, momentum was limited by continued low volatility. Prices were supported by a moderate resurgence of retail interest and short-covering but ended the day only marginally better.

Although no new dollar-denominated bonds emerged, syndicate managers said some shorter-dated issues might surface. These include a reported \$250m to \$300m issue for Procter and Gamble with a maturity perhaps as short as one year.

Although the borrower is a top-rated credit and a popular name, syndicate managers were divided about the wisdom of the unusually short maturity. Rather than buy a bond, many investors would be inclined to put funds on deposit for a year, said one.

Many institutions who reduced US dollar commitments last year are now looking to increase these holdings but they are becoming increasingly selective.

However, for a select club of borrowers, chiefly sovereign and supra-national names, there is still good investor demand. This

INTERNATIONAL BONDS

was evidenced yesterday as Monday's issue for Electricite de France was increased to \$125m from an initial \$100m. Lead manager Banque Paribas Capital Markets said the deal was seeing widespread demand, in particular from institutional investors.

A buyout London equity market boosted activity in sterling convertibles. The market was buoyed by a wave of bid speculation following the announcement of the £2.1bn hostile bid by Nestle, the Swiss food giant, for Rowntree, the UK confectioner. As Rowntree's share price soared by more than 20 per cent, the price of an existing Rowntree sterling convertible bond due 2002 was marked up to around 180 from levels of about 115 earlier this month. The size of the increase surprised some convertible specialists.

Activity in gilts was subdued but dealers said professionals had come in to support the market at the levels seen after last week's profit-taking. The market is expected to be lacklustre ahead of Friday's UK March trade report.

Some seasoned five-year Eurosterling issues attracted investor interest although most of last week's new issues are still languishing outside fees.

In the European sector, investors were sidelined by the twin deterrents of the upcoming Japanese "Golden Week" holiday and speculation on the terms of the May 10-year Japanese Government Bond issue which could be announced today.

The Ministry of Finance has announced that it will issue ¥2,000bn of bonds at the "most favourable" terms at the moment are for a 4.8 per cent coupon and par issue price. Dealers said the terms were crucial in determining a clear sector benchmark.

Placer and BP units arrange gold loans

By Kenneth Gooding, Mining Correspondent

GOLD LOANS totalling about \$20,000 have been arranged to help finance two new mines.

Placer Pacific, the Australian offshoot of the Canadian Placer Dome group, will use its cash to help bring the Misima gold mine in Papua New Guinea into production.

The second loan will help finance construction of the Ridgeway gold mine in South Carolina, which is 52 per cent owned by BP Minerals, part of the UK group, and 48 per cent by Galactic Resources of Canada.

Placer said it has signed a 400,000-ounce gold credit facility which gives the option of drawing gold through a gold loan or to support gold warrants.

Repayments can be in gold or in US dollars. At current exchange rates, the credit is worth US\$178.4m. The company said the credit represents 400,000 ounces of gold if drawn over five years to support its gold warrants, but 200,000 ounces if used as a direct gold loan or US\$100m if all drawn in that currency.

Placer predicted that first-year output of the Misima mine will be more than 400,000 ounces of gold and 2.5m ounces of silver. Annual production thereafter is projected at more than 300,000 ounces of gold and 2m ounces of silver.

The total cost of bringing Misima into production is put at \$227m and the company will use funds from the gold credit - arranged through Chase Investment Bank and Citicorp - and \$88.6m from a private placement of shares in July last year.

Deborah Hargreaves on the Pandora's Box of off-exchange products

Rule-making dilemma for CFTC

WHEN the US Commodity Futures Trading Commission regulatory body launched itself into the debate surrounding off-exchange futures and options instruments last December, it lifted the lid off a Pandora's Box of self-interest in this unwieldy market.

Bombarded by a mass of public comment in response to a proposed rule-making procedure for off-exchange products - which was released in December - the CFTC is now faced with a seemingly unbridgeable gap between off-exchange proponents, who consider it to be too tough on their instruments, and established exchanges which chastise the Commission for not being tough enough.

Over 500 pages of material had arrived at the CFTC by last week's closing date, containing comments ranging from the enraged to the merely critical, and highlighting the sensitive nature of this emerging market.

Even the CFTC admits it is groping in the dark for a way to regulate the rapidly growing over-the-counter futures and options market. Its first modest aim was to lay out criteria for excluding certain types of off-exchange products from its regulatory reach. However, it is going about this with so many provisos, the critics argue, that would render exclusion a complex and bureaucratic procedure.

"They are exploring an area where they are not certain of what to do," remarks Mr Richard Nathan, a lawyer, who was deputy general counsel to the CFTC until 1979. "Unfortunately, the release they put out was a little too definite in tone... and now they should back off."

He is speaking for many market participants when he criticises the CFTC for stepping outside its jurisdictional reach - as laid down by the Commodity Exchange Act which set up the Commission in 1974.

The Commission's proposal suggests that certain hybrid instruments - which have a futures or a commodity option element combined with other characteristics - be excluded from its regulation if the futures or options element is a minor feature. It further proposes to exclude hybrids that - for one reason or another - already come under the regulation of another agency, such as the Securities and Exchange Commission or the Federal Reserve Board.

Hybrid instruments are by far the fastest-growing area of the off-exchange market and include a broad sweep of products which are linked in some way to a return based on the performance of a commodity.

Specific exemptions

These can be capital-raising instruments, such as gold or oil-indexed notes offered by companies, or even bank certificates of deposit with a return tied to the performance of a stock index - the Standard & Poor's 500, for example.

While the CFTC says it intends to simplify regulation of hybrids by excluding some of them from its oversight, it also wants to require purveyors of these products to apply for a specific exemption to its rules. To be granted one, they would have to prove that the product met a range of commission criteria.

The need to register a product with the CFTC has infuriated many players in the market, who believe it has no jurisdiction in this area in the first place and is

just muddying the waters with its proposals. The proposal is a "hindrance" to free markets, the critics cry, and in danger of "stifling" market creativity and pushing business offshore.

The US Treasury points out that the Commission's plan implies a prohibition of all hybrid instruments with a "commodity" element which are not specifically permitted or exempted by the CFTC. This has already generated considerable uncertainty in the market, the Treasury claims "even with respect to existing contractual arrangements."

It all goes back to an interpretation of how far the Commission's powers extend under the Commodity Exchange Act and what Congress's intention was in setting the agency up. The CFTC has relied upon a fairly broad interpretation of the Act, according to Mr Nathan, but just because the courts have interpreted it that way does not mean it would always be that expansive.

Most of the CFTC's critics want it to "back off" from its tough stance, including the Treasury, which argues that the Commission has not identified any public policy benefits that would be significant enough to offset the negative effects of its proposal. Indeed, in the arcane legal debate about the off-exchange market, it is easy to forget that the Commission's main concern is to protect the public from being exploited.

With this as its main aim, the CFTC also proposes to adopt a "no-action" clause for certain forward contracts taking place between commercial operations - a practice much favoured by the oil industry. And it is here that the CFTC has drawn fire from the established exchanges which are so keen on its other proposals.

The Chicago Board of Trade calls this proposal "legally flawed," believing it to be a ground for the sprouting of a variety of off-exchange abuses. The exchange does not believe the Commission has the authority to exclude forward contracts from its oversight and urges a tougher stand in this area.

Widespread unrest

In the face of all this criticism, the CFTC acknowledges the complex nature of the off-exchange arena and says it is difficult to know where to draw the line in regulating such products. It is well aware of the widespread unrest in the market community about the legal nature of off-exchange business and has undertaken to digest the comments it has received and to come up with a subsequent rule-making draft as soon as possible.

With the commission due to be re-authorised by the US Congress next year - a process that involves reporting to the Congress and answering any questions raised - the CFTC is likely to want to be seen taking a stand on these issues. Since the SEC has been trying to encroach upon the CFTC's regulatory field in the wake of the stock market crash, the debate over off-exchange products could also get dragged into the turf battle between the two agencies.

Whatever happens, the off-exchange market is likely to continue to widen and to become even more complicated. Indeed, many market participants "are trying to make a living out of making the market more complicated," one Chicago exchange official complains.

Record foreign borrowings in Switzerland

BY JOHN WICKS IN ZURICH

FOREIGN BORROWINGS in Switzerland reached a record in 1987, particularly in the first quarter of this year, the Swiss National Bank reported yesterday.

This sum, covering capital market transactions subject to National Bank approval, was 47 per cent up on the same period of 1987, largely due to an increase in foreign bond and note issues to SF12.9bn.

The National Bank drew attention to a revival of equity-linked issues in February and March as

a reflection of the recovery on stock markets, "particularly in Japan." However, continuing uncertainty about share prices meant that, almost invariably, they had a put option.

Japanese borrowers continued to dominate the foreign-borrowers' sector of the Swiss capital market, with a noticeable rise in convertible and warrant issues in the first quarter over the final quarter of last year. The volume was, however, still below that for the first quarter of 1987.

Some 84 per cent of all foreign borrowings, the remainder of which were accounted for by banks' export and finance loans, went to industrialised countries, as compared with an average of almost 90 per cent for all 1987. The share of development organisations was 8 per cent and that of developing countries 5 per cent.

The sharp rise in foreign issues was largely responsible for the overall growth of Swiss capital market transactions in the first quarter. These rose by 30 per cent over the corresponding 1987 period to SF18.2bn. Bond issues by domestic borrowers were up 16 per cent over the year to SF1.4bn, while domestic share issues to SF300m were only about a quarter of the corresponding figure for last year.

However, the volume of redemptions on the market (for both foreign and domestic borrowers) doubled compared with January-March 1987, so the net call on the market rose only 16 per cent to SF13.3bn.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR						Closing prices on April 26					
	Issued	Bid	Offer	Yield	Change		Issued	Bid	Offer	Yield	Change
Alcoa National 7 1/2 %	200	95 1/4	96 1/4	0	0.75	YEN STRAIGHTS	50	102 1/2	103 0	0.467	
Aluminum Co of America 7 1/2 %	100	95 1/4	96 1/4	0	0.75	Banque Paribas 4 1/2 %	50	98 1/4	99 1/4	0.467	
American Brands 7 1/2 %	150	138 1/4	140 1/4	0	8.16	Central 4 1/2 %	100	98 1/4	99 1/4	0.454	5.4
Asic Pharmaceuticals 7 1/2 %	100	103 1/4	104 1/4	0	0.75	Comp. Int'l. 4 1/2 %	100	101 1/4	102 1/4	0.454	5.4
Avco 7 1/2 %	100	95 1/4	96 1/4	0	0.75	Electric of France 5 1/2 %	100	108 1/4	110 1/4	0.454	5.4
Banc. Ind. Fls. 10 1/2 %	100	102 1/4	103 1/4	0	0.75	Gen'l Electric 4 1/2 %	100	98 1/4	99 1/4	0.454	5.4
Banc. Ind. Fls. 10 1/2 %	100	102 1/4	103 1/4	0	0.75	General Electric 4 1/2 %	100	101 1/4	102 1/4	0.454	5.4
British Telecom 7 1/2 %	250	89 1/4	90 1/4	0	0.75	Harvard 4 1/2 %	100	98 1/4	99 1/4	0.454	5.4
Cal. Nat'l Telecom 8 1/2 %	160	99 1/4	100 1/4	0	0.75	World Bank 5 1/2 %	50	103 1/4	104 1/4	0.454	4.4
Chemical Bank 7 1/2 %	100	95 1/4	96 1/4	0	0.75						
Coca-Cola Bottl'g 7 1/2 %	100	104 1/4	105 1/4	0	0.75						
Comcast 7 1/2 %	113	95 1/4	96 1/4	0	0.75						
C.P.C. 7 1/2 %	100	95 1/4	96 1/4	0	0.75						
Coca-Cola Ent. 8 1/2 %	100	108 1/4	110 1/4	0	7.84						
Comcast 7 1/2 %	113	95 1/4	96 1/4	0	0.75						
Credit National 7 1/2 %	100	95 1/4	96 1/4	0	0.75						
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Credit National 7 1/2 %	100	95 1/4	96 1/4	0	0.75						
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## UK COMPANY NEWS

## BET seeks over £200m for Argus

BY CLAY HARRIS

BET, the international services group, yesterday put its Argus Press magazine and newspaper publishing subsidiary up for auction. The disposal is expected to raise more than £200m.

Argus publishes business magazines in the UK and US as well as consumer magazines in the UK and local newspapers in and around London. The division made operating profits of £14m on turnover of £143m in the year to March 1987.

City analysts predicted lively competition between a number of domestic and possibly non-UK bidders for the publishing businesses which will be auctioned by Morgan Stanley International, UK-based subsidiary of the US investment bank.

BET said it would entertain offers for the entire group or for any of the four divisions, but not for individual titles.

In the UK, Argus is one of the five largest magazine publishers, with titles including *Slimming* and *Mother & Baby*.

Its worldwide total of 150 magazine titles, 80 yearbooks and directories, 90 local newspapers and 120 specialist books was seen yesterday as an attractive package for communications groups with global ambitions.

Among the possible British contenders are Maxwell Communications Corporation, Reed International, United Newspapers and Emap.

From overseas, Hachette of France and VNU, Elsevier and Wolters Kluwer of the Netherlands could have an interest in

some or all of the businesses. The US business magazines, accounting for half of profits, are expected to attract interest from domestic US companies as well as foreign groups keen to take advantage of the weak dollar.

The disposal will put BET into a net cash position. With large borrowing facilities in place, including three separate commercial paper programmes, BET will be in a position to make a large purchase, perhaps worth £500m or more.

However, the group denied that it had any takeover candidates of this size in its sights and suggested that imminent acquisitions would follow the recent pattern of small to medium-sized additions to its service businesses. These businesses include tax

the rental, cleaning, waste disposal, and plant and security services.

Earlier this month BET sold Rediffusion Simulation, the maker of flight simulators for civil and military aircraft, to Hughes Aircraft of the US for £151m.

Also up for sale are Rediffusion Radio Systems, a maker of electronic communication equipment, as well as its Channel Islands electronics rental business and overseas broadcasting interests.

The planned sale is the latest in a series of disposals by BET, which plans to concentrate on what it describes as support services. BET shares closed 12p higher at 244p.

See Lex

## WCRS has 50% stake in French media buyer

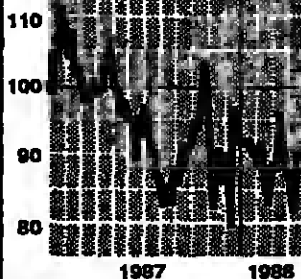
By Clay Harris

WCRS Group, the advertising and communications company, is paying an initial FF888.7m (£84.4m) for a 50 per cent holding in SGGMD, the French-based group which is Europe's largest independent media buyer.

The deal, after lengthy negotiations which were disclosed seven weeks ago, will make WCRS one of Europe's largest

## WCRS Group

Share Price relative to Datastream Agencies Index



communications groups and a major international force in media planning and buying.

For WCRS, formerly Wright Collins Rutherford Scott, it also has the benefit of reducing exposure to the dollar. Moreover, advertising will now account for less than 50 per cent of its income. WCRS shares closed 15p higher at 256p.

SGGMD buys about 20 per cent of all French cinema and magazine advertising in France, as well as a substantial share of press advertising and outdoor poster sites. In 1987, it achieved pre-tax profits of FF462m on turnover of FF1,562m, of which France accounted for nearly 50 per cent.

Mr Gilbert Gross, SGGMD chairman, said yesterday: "By 1992, the single European market date, it will all have happened at the media is concerned. The great changes and restructuring are happening now because of deregulation and new technology."

The corporate structure devised to hold SGGMD is intended to ensure that key strategic decisions can be undertaken only with the agreement of WCRS and the French company's vendors. SGGMD will continue to have day-to-day management control of the business.

WCRS is to fund the initial cash payment through a 24m long-term bank facility arranged by Samuel Montagu and Banque Nationale de Paris, at an initial interest rate of 1 1/4 percentage points over Libor.

Under a complicated formula linked to profits up to June 30 1991, WCRS could end up paying as little as FF624.7m (£58.8m) or as much as FF923.8m (£86.3m) for the holding.

## Cosalt growth continues to £1.3m half-way

The expansion shown by Cosalt in the latter part of 1986-87 continued into the first half of the current year, and it looks forward to producing "excellent results" over the 12 months.

In the 26 weeks ended February 28 1988 turnover moved up from £27.2m to £30.56m, while the pre-tax profit surged from £563,000 to £1.3m. After tax £239,000 (£125,000) earnings rose to 3.97p (4.06p), and the interim dividend is stepped up to 2.5p (1.5p).

The directors said reorganisation of the ship's chandlery business into two divisions (manufacturing and sales and distribution), was completed. Both were performing well.

Caravan manufacturing continued to make good progress with high demand for both companies' products.

For the year ended August 31 1987 the group had lifted its profit from £1.65m to £1.77m.

## Tarmac rises 56% to £265m in construction's 'year of years'

BY FIONA THOMPSON

Tarmac, the UK's largest building materials and construction company, yesterday reported profits 56 per cent ahead at £265.4m for the year ended December 31 1987. The pre-tax advance from £170.5m was made on turnover 26 per cent up at £2,200m (£1,740m).

Last year was the year of years for the construction industry," said Sir Eric Pountain, group chairman, and Tarmac was in the best shape he had seen it in his nine years with the company.

It was hard to find a historic parallel, he said. There was strong construction demand from the booming UK economy, "but we've never before seen this against a background of low inflation."

The present year had started very well, helped by the unusually good weather in the early months. There were no signs of house prices falling nor of a construction downturn in 1988 or 1989, he said.

Exchange rate movements shaved 25m off the pre-tax figure, but Sir Eric stressed that more than 80 per cent of turnover was from the UK, adding "we think that is the place to be."

All seven divisions reported strong growth and the after-tax profit of £173.1m (£111m) produced earnings per share of 23.5p.

a 32 per cent increase on the 1986 figure of 17.8p.

Housing made the largest contribution, clocking in profits of £102.8m (£81.6m) in conditions of widespread demand. The 20 local housebuilding subsidiaries completed 11,236 homes at an average price of £46,500 - almost 1,000 more than in 1986 when the average cost was £43,000.

Margins on housebuilding rose to 18.1 per cent last year, said Sir Eric, up from 14.5 per cent. Tarmac's target in the next two to three years was to build 15,000 homes annually. He emphasised that only 30 per cent of house profits were earned in the overheated south-east.

The quarry products division reported its first year in its new form, following the separation of building materials and Tarmac America into new divisions. The division recorded a 14 per cent rise in operating profit from £63.1m to £72.1m.

The construction division saw profits rise ahead by 32 per cent from £12.6m to £16.2m, from nearly 650 sites.

The new building materials division enjoyed buoyant UK markets for its clay, concrete and natural stone products, producing profits up from £10.4m to £16.2m.

Strong demand for commercial and industrial building lifted the



Sir Eric Pountain: Tarmac in best shape he had seen it

industrial products division's profits from £21m to £25.4m. The properties division saw profits rise 50 per cent to £6.8m (£4.4m). The Tarmac America division profits surged to £46.9m (£22m), including first-time contributions from Tarmac-LoneStar in Virginia and the Carolinas and of Massey in California. But the continuing economic difficulties in Texas dented recovery.

The tax charge was £32.5m, up from £38.5m. A final dividend of 5.25p was recommended, making a total for the year of 7.25p, an effective increase of 31 per cent allowing for a scrip issue.

See Lex

## Interest credit helps FR rise 32% to £22m

BY VANESSA HOULDER

A NEARLY tripled interest credit helped FR Group, maker of speed-alised equipment for the aircraft, energy and electronics industries, increase pre-tax profits by 32 per cent to £22.1m for 1987. Operating profits increased by 14 per cent to £17.5m, on turnover up by 17 per cent to £116.4m (£99.1m).

Mr Giles Irwin, group financial director, said it had been a very satisfactory year, with particularly strong performances from FR Aviation and WES, a missile container manufacturer. Alan Cobham Engineering, however, had experienced increased competition and a downturn in profits. Order books for most of the

group were strong for the current year, he added.

Spending on research and development, which increased by 25 per cent during 1987, was likely to increase at a rate of 20 per cent this year, said Mr Irwin. Net interest received was £3m (£1.5m) and the cash balance at the end of the year stood at £40m.

The company made a £40m rights issue in 1986, since when it has spent £20m on new aircraft for its FR Aviation subsidiary and acquired Carleton Components, a US aerospace control system manufacturer for £30m in August.

The company was interested in five potential acquisitions, all but

one in related businesses, said Mr Irwin. Two were in the US, two in the UK and one on the Continent.

Earnings per share increased by 9.2 per cent to 19.37p. The proposed final dividend is 3p, making a total for the year of 4.82p (3.56p).

## comment

The City has long been used to the FR Group producing organic growth of at least 20 per cent per year, and these somewhat disappointing results prompted a 27p slide in the share price to 252p. Aside from the sluggish earnings on the group's cash pile, how-

ever, the slowdown can be largely ascribed to the major boost in R&D spending - a measure, to a large part, of the company's confidence in the future. More specifically, this reflects the group's success in clinching an order for in-flight refuelling equipment for the US Airforce as well as opportunities stemming from the UK's more competitive defence procurement policy. The benefits of the increased development spending, however, will take about 18 months to start filtering through. That means, with the shares on a prospective price of 11, assuming pre-tax profits of £22m, there is little to go for in the short term.

## Dencora more than doubled at £4m

BY ANDREW HILL

Dencora, East Anglian property developer and investor, more than doubled pre-tax profits to £4.06m in the year to December 31, against £1.82m in 1986.

The company, which graduated from the Unlisted Securities Market to a full listing last summer, also announced the £1.5m acquisition of a 14-acre site at Ashford, Kent - the freight terminal for the Channel Tunnel - where the

group plans to develop light industrial and high technology units.

"We consider ourselves very fortunate to have bought it for that figure. We've already received higher offers for the site," said Mr Colin Holmes, joint managing director.

Turnover rose almost 42 per cent to £22.4m (£15.8m) and fully diluted earnings per share

jumped to 15.2p. In 1986 - before an £8m rights issue last June - earnings per share were 8.1p. Proceeds from the issue are being used to finance continued expansion and reduce bank borrowings.

A revaluation has added £7m to Dencora's property portfolio which is now worth £46m and comprises over 1.3m sq. ft. of industrial and commercial property.

Rental income increased to £3.7m last year. The company said this reflected continuing economic growth in East Anglia and the success of the group's light industrial estates.

Dencora's shares rose 2p to close last night at 176p.

## Joseph Holt rises to £3.4m

Joseph Holt, Manchester-based brewer, raised pre-tax profits from £3.26m to £3.42m in 1987, on turnover of £11.5m, compared

with £10.58m. Earnings were 69.6p (73.96p) and a final of 15p makes a total up from 18p to 20p.

This announcement appears as a matter of record only.

April 1988

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## UniChem seeks approval

UniChem, the co-operative of independent chemists fighting a 350m takeover bid from Macarthy, the healthcare group, yesterday despatched to members notices of its annual general meeting on May 13, when the management will seek approval for its controversial share promotion scheme.

The scheme, introduced at the start of the year, entitles chemists to buy shares at a discount, which the company is floated in an event planned for 1990 - if they place extra spending with UniChem. Following complaints from rival wholesalers, the Department of Trade and Industry is looking at the scheme.

In the co-operative's annual

report, also sent to members yesterday, Mr David Mair, chairman, said he would not be seeking a vote at the AGM committing the society to becoming a public limited company. This decision should be taken on the proper context of UniChem's strength at that time and the stock market conditions prevailing then.

A dissent member, Mr John Newbold, says he has secured the necessary support to force an extraordinary general meeting on the flotation issue. But Mr Peter Dodd, UniChem's managing director, said yesterday no request for a meeting had been received from Mr Newbold.

## Relisting for West Trust

BY ALICE RAWSTHORN

THE SHARES of West Trust, the tiny textile company which recently got into difficulty with its venture into financial services, returned to the stock market yesterday.

The old West Trust shares ended the day at 32p, the suspension price. The new shares rose by 2p to 32p during the day's trading.

West Trust, which under its former guise as Dura Mill once appeared in the Guinness Book of Records as Britain's smallest public company, has received an injection of capital from a rights issue and from a consortium of new investors. The consortium holds a 40 per cent stake in the company.

The trading activities of West Trust now comprise the original Dura Mill, which is involved with yarn processing and merchant

ing, and Associated Spinners, a similar business which has been added by the consortium.

Mr Peter Ford, group managing director, said that West Trust plans to expand further by acquisition within textiles once the existing businesses have been "secured".

West Trust slipped into a pre-tax loss of £185,255 in the half-year to September 30 because of its problems in financial services following the stock market crash. It diversified into financial services in 1986, but Mr Ford says the company is no longer involved in this field and is now trading profitably.

BRENT WALKER Group's acquisition of Goldcrest Films and Television (Holdings) is not being referred to the Monopolies Commission.

## More purchases in line as CI reaches £3m

BY ANDREW HILL

CI Group, Wolverhampton-based steel and engineering company which has acquired 10 operating subsidiaries in the last two years, more than doubled pre-tax profits to £3.01m for the year to January 31, against £1.5m for 1986-87.

Earnings per share rose by 30 per cent from 2.16p to 4.10p.

Mr Cedric Grew, managing director, said several acquisitions were lined up for the year, including some in new operating areas. In the longer term, he added, CI was looking for a major purchase to establish the company in the US.

Continuing buoyancy in the construction industry, which accounts for about 40 per cent of CI's business, contributed to a 14 per cent increase in group sales to £38.2m (£34.5m).

Mr Grew said it was difficult to lift the selling price of CI's steel products and the group had concentrated instead on reducing costs and improving efficiency. As a result, operating margins rose from 6.6 per cent to 8.5 per cent.

He said organic growth last year was some 20 per cent, excluding losses of about £300,000 at Media Cooper, the mechanical systems manufacturer.

Bipol, the rubber moulding press manufacturer acquired for about £18.5m in July, was included over five months and made £700,000 before tax in line with expectations. Although Bipol's principal market is the US, Mr Grew said the dollar's weakness had not affected business so far.

A consortium led by Mr Ahmed Abdullah still holds just under 10 per cent of CI's shares, but Mr Grew says the relationship is friendly. Mr Roy Kettle, CI's chairman, is on the board of Evered, the industrial conglomerate headed by Mr Abdullah's brothers, Raschid and Osman.

CI is recommending an increased final dividend of 0.65p, making 1.375p (1.05p) for the full year, slightly ahead of expectations.

## comment

Only one of CI's 14 subsidiaries - Media Cooper - made a loss last year, apparently because its precision engineering arm failed to achieve the necessary production volumes. Since then CI has

merged that operation with two others, acquired last year, improving volumes. In theory, CI should return profits across the board in 1988-89. *Pessimists* might warn of the damage a downturn in the construction industry could cause, but at the moment there is no sign of such a recession. In any case CI is comparatively broadly spread and the management's declared dislike of selling subsidiaries reflects its confidence in such diversity. Further acquisitions will add to this span of activities in 1988-89, although CI will probably curb its US ambitions until exchange rates are more favourable. Forecast pre-tax profits of between £4.5m and £5m put the shares - unchanged at 44p yesterday - on a prospective price of about 9, fairly valued.



When it comes to talking  
about £73.1m profit  
some figures speak  
for themselves.

CONSTRUCTION

£20.0M

UP 30%

PROPERTY

£27.1M

UP 31%

HOMES

£20.9M

UP 29%

TOTAL

£73.1M

UP 27%



Taylor Woodrow teamworkers achieved new records in 1987 for the 27th consecutive year. Of £73.1m profit (1986 £57.6m) £20.0m came from Construction £27.1m from Property development and investment £20.9m from Homebuilding and £5.1m from Trading activities.

For not unsatisfactory profitability and performance the figures pulling as a team ensure the figures vital for future growth.

**TAYLOR  
WOODROW**

Pulling together for people, performance and profit.



## COSALT plc

INTERIM RESULTS FOR 6 MONTHS ENDED 28th FEBRUARY 1988  
(Unaudited)

Mr. E. A. Brian, Chairman and Chief Executive, reports further good progress in all divisions for the half year and encouraging prospects for the future.

Copies of the Interim statement will be available shortly from the Company Secretary.

COSALT plc, Well Court, Bow Lane, London EC4A 3DF. Tel: 01-248 0646. Fax: 01-236 3826.

## FINANCIAL HIGHLIGHTS

	6 mths 1988	6 mths 1987	Full Year 1987
TURNOVER	30,857	27,199	57,780
PROFIT BEFORE TAX	1,301	563	1,767
PROFIT ATTRIBUTABLE TO ORDINARY SHAREHOLDERS (Before Extraordinary Items)	1,001	437	1,466
EARNINGS PER SHARE	8.87p	4.05p	13.43p
ORDINARY DIVIDENDS	2.50p	1.50p	4.50p

## Ratners at £50m - another US buy

BY MAGGIE URRY

Ratners, the fast-growing and acquisitive jewellery retailer, more than doubled pre-tax profits in the year ended January last, with a rise from £22.5m to £50.4m, excluding profits on property sales of £2.3m (£134,000).

Mr Gerald Ratner, chairman and managing director, confirmed the rumoured acquisition of Osterman's, a 56-store US jeweller, for \$68m (£36.1m). The deal will take Ratners' US store numbers to 274.

Osterman's, which is based in Ohio like Ratners other US businesses Sterling and Westhall, made a pre-tax profit of \$1.1m in 1986-87 on sales of \$43m.

The acquisition will be financed by an issue of 36m convertible preference shares, priced at 100p and carrying a dividend of 6.5p. They will be convertible into shares each year starting in June 1989 at

a price of 300p, and if converted would add 7.5 per cent to the existing capital.

Group turnover last year rose to £260.2m, compared with £158m for the previous 48 week period. Trading profits increased from £26.5m to £55.8m. The two missing months in the previous period were February and March when little or no profit is made.

UK trading profits increased 38.7 per cent to £41.5m on a sales base of £27.4m, up from £26.4m. During the period the H Samuel chain, acquired in July 1986, was fully integrated and the Ernest Jones chain was bought in August 1987.

Sales in comparable H Samuel stores rose 38 per cent, in like-for-like Ratner shops they rose 25 per cent and in Ernest Jones 38 per cent. New store openings also helped, and Ratners now has 785 shops in the UK.

Mr Andrew Coppel, finance

director, said that in the current year the group would aim to improve profit margins through tighter cost control.

By the end of the current year the group will have 850 shops in the UK, with 1,000 planned for the end of the next year. Mr Ratner said that so far in the current year the volume increases in sales were continuing at a similar rate.

In the US trading profits from the two businesses bought last year totalled \$14m on sales of \$63.8m. Sterling was included from early August and Westhall from the end of October.

After two rights issues, and a convertible Eurobond issue, last year, fully diluted earnings per share (including property profits) rose 43.4 per cent to 21.7p. An extraordinary item of £2.3m largely related to the costs of the unsuccessful bid for Combined English Stores.

A final dividend of 2.75p net gives a total of 5p (4p).

## comment

Ratners has virtually single handedly revitalised the UK jewellery market, and faced by largely weak and fragmented competition, now seems unstoppable. Its buying power is such that it can offer an average diamond ring at \$94.50 compared to around \$200 in most jewellers. While Ratners acquisitions have looked expensive at first, the success of Sterling should be repeated in Osterman's which could rapidly reduce the purchase price to single figures. Doubling profits again this year is too ambitious a target to start with, but even a 50 per cent rise to 27.5m would suggest a fully diluted p/e, despite the share issues, of under 11, which is scant recognition of the group's rapid growth.

## Fairey set for listing as profits reach £5m

By Philip Coggan

Fairey Group, the engineering company which was the subject of a management buyout from Pearson in January 1987, is set to join the stock market within the next 12 months. The company announced its plans yesterday together with news of pre-tax profits on its continuing businesses of £5m in 1987.

The Fairey management bought itself out from Pearson, which owns the Financial Times, in a £25m deal backed by Canover Investments, the venture capital group. Since the buyout, Fairey has sold Davis Derby, the mining equipment manufacturer, to Senior Engineering.

Fairey's businesses are now concentrated on aerospace, filtration, electronics and industrial ceramics. Operating profits on the continuing businesses were £7.8m on sales of £78m and interest charges were £2.8m.

Mr Derek Kingsbury, the chairman and chief executive, said that a listing would allow some of the buyout backers to realise part of their investments and would enable the group to expand by acquisition.

## Musterlin to raise £2.25m

Musterlin Group, USM publisher and book distributor, plans to raise £2.25m through the issue of 2.25m cumulative preference shares.

The group, intends to strengthen its capital base with the issue. The proceeds will be used to reduce Musterlin's borrowings and provide additional funds to continue growth, both organically and through acquisitions, in fields relating to its existing activities.

The new class of shares, to be issued at 21p each, will carry the right to a fixed cumulative preferential dividend of 9.75p net a year, the first payment - of 1.8356p per share - to be made on July 1.

## Kitty Little plans USM quote

BY FIONA THOMPSON

Kitty Little, manufacturer of fragrance products, is coming to the Unlisted Securities Market via a placing valued at £25m.

Laurence Frost is placing 1.25m shares, representing 20.5 per cent of the enlarged equity, at 80p, to raise £1.25m for the company.

Kitty Little makes items designed to make homes, clothes, shoes and cars smell sweeter. These include pot-pourri room fresheners, coat hangers, drawer liners and pillows and even pot-pourri pellets for car ash trays

which activate on contact with a cigarette stub. On the shoe freshener side, the products include fabric kits to place in shoes and boots overnight.

Exports to more than 20 countries accounted for 17 per cent of sales last year and the European Community was targeted particularly strongly.

In the year to January 31 1988, the company produced pre-tax profits of £246,000 on sales of £4.13m, putting the shares on a historic p/e of 12.5. Since 1984 the pre-tax figure has increased at an average annual compound rate of over 55 per cent.

The company will use the money raised to strengthen the balance sheet and provide increased working capital for expansion and acquisitions.

## ASB Barnett

ASB Barnett Kinnings is to join the Third Market. Manchester stockbroker Charlton Seal has placed 575,000 shares at 60p each payable in full ASB is an expanding accountancy recruitment consultancy based in the north of England. Dealings will start on Monday May 16.

## Tuskar

Tuskar Resources has completed a £12.1m placing of 12m ordinary shares at 25p through its brokers - 10 per cent of the total placing will be offered to the Dublin and London markets.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres. of p/a	Total for year	Total last year
Albany	1.5	June 28	1.45	2.25	2
BDA Hedges	1.5	July 5	1	2.5	2
Barnard	0.75	July 5	1	2.5	2
Cambridge	1.2	June 3	0.88	1.98	1.98
Cashel	1.2	July 1	0.88	1.98	1.98
CI Group	0.85	July 1	0.88	1.98	1.98
Comet	2.5	Aug 24	2.5	3	3
Deacons	2.5	July 1	2.5	3	3
FR Group	3	July 1	2.5	4.62	3.85
Holt (Joseph)	25	July 1	14	30	18
Lanca	1.1	July 8	0.55	1.17	0.55
Len American Van	0.45	July 8	0.75	0.45	0.75
Plumb Hedges	3	July 8	0.75	4.25	4
Reiners	3.75	July 6	3	5.7	4
Scott Metro Prop	2	Aug 15	1.9	3	4.8
Scott Robertson	2	Aug 15	1.9	3	4.8
Tuskar	5.25	July 4	4.32	7.25	5.55
TR Australia	1	July 1	1	2.41	2.41
Triforce	2.5	July 1	0.98	3	0.98
Walker Greenbank	1.75	July 13	1.5	2.25	1.5
Ward Group	2.5	July 13	1.5	4.5	4.5

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issues. 10p capital increased by rights and/or acquisition issues. USM stock. \$Unquoted stock. \$Third market.

## BOARD MEETINGS

Company	Date
Albany	May 24
BDA Hedges	May 24
Barnard	May 24
Cambridge	May 24
Cashel	May 24
CI Group	May 24
Comet	May 24
Deacons	May 24
FR Group	May 24
Holt (Joseph)	May 24
Lanca	May 24
Len American Van	May 24
Plumb Hedges	May 24
Reiners	May 24
Scott Metro Prop	May 24
Scott Robertson	May 24
Tuskar	May 24
TR Australia	May 24
Triforce	May 24
Walker Greenbank	May 24
Ward Group	May 24

This advertisement is issued in compliance with the Regulations of the Council of the Stock Exchange.

Application has been made to the Council of the Stock Exchange for the grant of permission to deal in 17,400,000 Ordinary Shares in Moray Firth Exploration P.L.C. in the Third Market. It is emphasized that no application has been made for any of Moray Firth Exploration P.L.C.'s securities to be admitted to Listing or to the Unlisted Securities Market.

## MORAY FIRTH EXPLORATION P.L.C.

(Incorporated in England & Wales under the Companies Act 1948 & 1979 - No. 142222)

## SHARE CAPITAL

Authorized £294,000 in Ordinary Shares of 1p each Issued and Fully Paid £176,000

## INTRODUCTION

by GREG, MIDDLETON & CO. LIMITED

The principal activities of Moray Firth Exploration P.L.C. are the exploration for and exploitation and development of oil, gas and minerals in selected parts of the World.

Transactions in the Ordinary Shares of Moray Firth Exploration P.L.C. will be effected in accordance with the rules and regulations governing the Third Market of the Stock Exchange. This investment may carry a high degree of risk.

Particulars of Moray Firth Exploration P.L.C. are available through the Eisted Third Market service. Copies of such particulars can be obtained until 12th May, 1988 from:

Greg, Middleton & Co. Limited, 78 Old Broad Street, London EC2M 1UE

27th April, 1988

## Another enterprising week at Samuel Montagu.

Monday 18 April

Preparations complete for the £18 million flotation of Dagenham Motors Group.

Tuesday 19 April

Advised Concord Energy in its £138 million acquisition of Kelt Holdings and underwritten rights offer.

Wednesday 20 April

£20 million flotation of Clinton Cards through a novel combined placing and offer for sale.

Dealings started in new shares issued by Systems Designers in its £82 million acquisition of Scicon Group. Underwritten equity of £72 million and debt of £27 million.

Thursday 21 April

Arranged a £46 million syndicated loan for Carroll Industries Corporation.

Friday 22 April

Posted offer document for the Broadland Group in its £21 million offer for County Properties Group.

Arranged a £100 million sterling certificate of deposit programme for HFC Bank.

Last week Samuel Montagu's corporate finance and specialised financing teams worked around the clock to secure transactions for our clients that embraced flotations, acquisitions, public bids, rights issues and the underwriting of equity and debt. All in all, it was another typical week.

## Samuel Montagu &amp; Co. Limited

PART OF MIDLAND MONTAGU, THE INVESTMENT BANKING & SECURITIES ARM OF MIDLAND GROUP  
10 LOWER THAMES STREET, LONDON EC3R 6AE. TELEPHONE 01-260 9000

## Next acquisition

Next, fashion retailer, yesterday agreed to acquire the minority interest in its subsidiary, Samuel Fisher & Sons (Preston) for £550,000, to be satisfied by the allotment of 246,213 new ordinary shares.

Fisher is the holding company of Harry S. Allen, retail and dispensing chemist, based mainly in the North of England. Its net assets at January 31 1988 were £274,000.

## Another Thai fund to join market with \$52m placing

BY PHILIP COGGAN

The Siam Fund has become the second Thailand-based investment fund to join the stock market in the past week.

Last week, Yamaichi International, the Japanese securities house, launched the Thai Investment Fund; this week it is the turn of Banque Indosuez and Bank of America to place the Siam Fund. The fund is already up and running having raised over \$40m in January via a private placing.

The fund is raising a further \$20m after expenses, via the placing of 4m new participating redeemable preference shares at \$1.75 each.

After the fund was established in January, the managers quickly purchased a large block of shares

in Thai companies and by April 22, just 9 per cent of the fund was held in cash. On the latter date the fund's net asset value per share was \$12.90, a 22 per cent gain on January's initial subscription price.

The participating shares will not be redeemable for five years and it is not the fund's intention to distribute dividends. Dealings in the shares are expected to start on May 4.

## TR Australia

TR Australia Investment Trust reported a lower net asset value of 97p (145.5p) per share in the six months to February 29 1988.

## Corporate Estates in £61m property deals

BY PAUL CHESTER, PROPERTY CORRESPONDENT

Corporate Estates Properties, which came to the USM last August, has completed its biggest series of property transactions, buying office properties for a total of \$41.8m and immediately selling one on to a private investment group for \$19.5m.

The market responded by lifting the shares up to 70p. The properties were bought from Camp Properties, a consortium of the Broadman family, which is behind the Seagram group in Canada.

The transactions were conducted through Corporate Estates Property Developments, a subsidiary, and Hasfield, an associate acquired off-the-shelf for this series of transactions.

The bulk of the finance required after the sale of one property, which is in the Regent Street area of London's West End, has come from American Express Banking Corporation. It provided a non-recourse loan at 1 per cent over base rate.

The properties are Corporate Estates and are retained by Dorset House, let to Government departments, south of the River Thames, near London Bridge, and in Sidcup and Dartford, Kent.

## Butte Mining acquisition

BY KENNETH GOODING, MINING CORRESPONDENT

Butte Mining, which gained a London quotation last October, is to acquire a substantial claim block adjacent to its Rainbow prospect in Montana.

The company said the block has significant silver and gold bearing ore reserves with a total gross recoverable metal value of \$1.2m and an estimated milling worth after operating and capital costs of not less than \$18m.

In the half-year to January 31 Butte incurred an operating loss

of \$199,528 but a net profit of \$14,558 after interest income of \$24,221 and tax payments of \$10,000. No interim dividend will be paid.

Butte said its mine production planning process was on schedule and output is expected to begin this summer. However, because of the current mining facilities had been deferred pending the results of the current metallurgical test work programme.

## Albany Inv Trust

Albany Investment Trust has increased pre-tax profit from \$807,782 to \$936,778, investment income from \$23.8m to \$23.37m for the year to February 28 1988. Net revenue was up from \$215,000 to \$244,000.

The trust has recommended a final dividend of 1.8p (14.5p) making a total of 2.25p (2p). Tax took \$94,567 (\$52,881) and earnings per share improved from 2.14p to 2.44p. Net asset value dipped from 88.5p to 84p.

## Logica purchase

Logica, the UK's largest computer software company, yesterday announced that it had acquired Jardine Matheson's 50 per cent interest in their Far Eastern joint venture, Jardine Logica, for an undisclosed sum.

The company, which will continue to provide regional computer services, will be renamed Logica Systems and become a wholly owned subsidiary of Logica. Logica Systems will still have headquarters in Hong Kong.

## Lanca doubles dividend

IN 1987 Lanca, lifted its earnings 3.01p to 4.89p and is doubling the dividend to 1.1p.

Results included Frankel & Roth (International), and the 1986 comparisons have been adjusted. Turnover moved ahead to £11.8m (\$9.2m) and pre-tax profit to £1m (\$810,000).

Mr Chimu Gidoomal, chairman, said the improvement in operating margins resulted from

the expansion of the Lanca clothing side and the characterised merchandise of Frankel & Roth. Some cost savings benefits of the merger have still to show through.

He was confident that all three divisions would produce further organic growth. Subject to the achievement of current trading projections it was intended to pay an interim dividend.



## UK COMPANY NEWS

## Walker Greenbank surges to £11m

BY PHILIP COGGAN

Walker Greenbank, the fast-growing mini conglomerate, increased pre-tax profits by 42 per cent in the year to January 30, 1988. After merger accounting the various acquisitions made during the year, profits increased to £11.1m from the previous year's restated £7.8m.

Sir Anthony Jolliffe, the ex-Lord Mayor of London who is chairman, said the group was still on target to be a £200m turnover company by the end of 1988, as he forecast when he merged C & W Walker Holdings with Greenbank in 1986.

Walker Greenbank has diversified from its early base in engineering, and now two-thirds of its turnover and around three-quarters of its profits come from consumer-related industries. During

the year, it acquired Wallcoverings, an upmarket wallpaper designer and manufacturer, for £22m and Wilcomatic, an automatic car wash supplier, for £5.5m.

Sir Anthony said that further acquisitions were likely to be of the "bolt-on" variety. He had shelved his previous plans to make a purchase in the US. "We've enough on our plate in the UK," he said.

The star performer in the UK was Alkar, the supermarket shelving group, which increased profits from £1.1 to £2.7m. However, some companies failed to meet the group's 10 per cent net margin target and were sold. Among the disposals was Gantry Railing, the company which first brought together Sir Anthony

and his business partner, Mr John Pither.

There were also reorganisations of £1.5m resulting from the concentration of three operations at one site at Blackpool and acquisition costs of £600,000. These were taken as an extraordinary debit of £2.1m.

Operating profits were £11.7m (£7.8m) on turnover of £98.3m (£92m). After interest of £864,000 (£425,000) and tax of £3.59m (£2.55m), fully diluted earnings per share were 8.5p (5.5p). The directors are recommending a final dividend of 1.75p (1.5p), making a total of 2.25p (1.5p).

● **Comment**  
The crash came at a particularly awkward time for Walker Greenbank. The company had sprinted off in several different

directions without creating a clear image in the market's mind of where it was going. What has been built up so far is a motley collection of businesses - some with excellent growth prospects, some too small to make a significant impact in their markets. Sir Anthony Jolliffe has done his best to rationalise and reorganise those subsidiaries which were not up to scratch. His next acquisitions are likely to be quite small but there is enough growth within the group - from companies like Alkar, Wallcoverings and Wilcomatic - to push profits up to around £14m this year.

That puts the shares on a prospective p/a of about 11; high enough until the market rediscovers its enthusiasm for mini conglomerates.

## Ward profits rise £1m to £4.3m

WITH all areas of activity contributing, the Ward Group of building components and structures manufacturers raised its turnover from £20m to £77m and pre-tax profits from £3.2m to £4.3m in 1987.

It was stressed that three new activities were still in a gestation period. They were Multibeam at Socometal in France, Modusol Composite Panels at Ward Building Components, and Geometrica Partitioning at Ward Interiors.

The year saw Ward's entry into multi-rise structural steelwork, the introduction of tapered floor beams for deep-plan commercial buildings, relocatable partition systems and a range of composite panels for roofs and walls of low-rise buildings.

Ward also acquired the Belgian company Chancel - no costs have been taken to account. It broke even on turnover of £28.6m and will benefit this year from a major restructuring implemented over the last three years. This established Ward as the largest curtain walling company in Europe.

Earnings per share came to 12.5p (10.3p) and the final dividend is 2.5p for a total of 4.3p. Had the group been listed for the whole of 1988 the dividend for that year would have been 3.7p.

## BDA over £1m

BDA Holdings, property developer, increased its pre-tax profit from £271,000 to £1.06m in the year ended January 31 1988. Earnings came to 3.4p (0.9p). The final dividend is 1.5p for a 2.5p total.

## SHT expands US housebuilding side

BY MICHAEL SMITH

Scottish Heritage Trust, industrial and property group with interests ranging including fire-works and oriental carpets, is strengthening its US housebuilding arm through the acquisition for up to \$15m (\$8m) of the Fox Ridge Group of Nashville.

The acquisition, funded by cash, will push SHT's gearing to above 30 per cent. The company said yesterday it had no intention of making either a rights issue or a vendor placing in the near future.

Fox Ridge will become SHT's second wholly-owned subsidiary, complementing Haven Homes, Pennsylvania manufacturer of

fabricated houses. SHT also has a 31 per cent stake in North American Housing Corporation, Maryland fabricated homes maker, and 6 per cent of Washington Homes, another housebuilder.

Fox Ridge had sales of \$22m last year, compared with Haven Homes' \$25m. Pre-tax profits were \$3.13m.

Most of the 430 units it is likely to build this year will be starter homes. Sales are projected to rise to \$25m.

SHT said it is likely to sell its stake in Washington Homes soon to an American company which is making a bid for all its shares.

## Scott &amp; Robertson exceeds forecast

Scott & Robertson was expecting pre-tax profits of at least £1.5m for 1987 and this has been beaten with £1.52m, compared with £1.68m restated for 1986.

The first half figures of this manufacturer of packaging products and fabrics were held back by increases in the price of polythene polymer.

Turnover in the latest period rose 25 per cent from £22.6m to £28.4m, but the operating profit fell from £2.31m to £2.08m.

After tax of £267,000 (£255,000) and an extraordinary credit of £118,000 (nil) earnings per share rose to 15.5p (15.57p).

The 1986 comparisons are restated to incorporate the acquisition of PLC Packaging (UK).

The accounts of Foam Pines have been consolidated on an equity basis to reflect the company's 50 per cent interest.

## Organic growth doubles Plumb to £1.84m

BY PATRICK DANIEL

Plumb Holdings, the USM-quoted interior contracting and furnishing group, doubled both pre-tax profits and earnings per share in the year to January 30 1988.

Profit before tax rose to £1.84m (£0.9m) largely from organic growth, while earnings per share were up from 7.2p to 14.5p. Turnover increased 81 per cent to £48m (£27m). Two-thirds came from the core company, Plumb Contracts, contractor for hotel interiors and shopfitting.

The recommended final dividend of 3p makes a total for the year of 4.25p (3p). Plumb's share price rose 15p yesterday to close at 225p.

The Coventry-based group listed only 20 per cent of its equity when it joined the USM in November 1986. Most of the remainder is held by four directors who, five years ago, staged a £1.25m management buyout from the Owen Owen department store chain.

The group, now capitalised at more than £30m, has grown quickly into a one-stop operation, offering everything from decorative plaster mouldings to design and contract management for large projects.

Four new companies were formed last year, including Plumb Designer Homes to meet the rising demand for more "individually-styled" houses.

Mr Rick Cressman, managing director, said the group was not

out to make speculative gains from its "designer homes" but to capitalise on its skills in interior finishing.

In December, Plumb paid £350,000 for a 65 per cent stake in one of West Germany's largest shopfitters, Ost Landebau of Stuttgart, from receivers. The now-revived West German company is expected to have a turnover of £12m this year and Plumb is looking to achieve 40 per cent growth for 1988.

## COMPANY NEWS IN BRIEF

**ALLIED RESTAURANTS** is buying a site in Dalton from United Biscuits UK where Allied will open its 20th Wimpy convenience restaurant. The restaurant will begin trading before Christmas.

**ALUMASC GROUP** has sold Ingersoll Locks for £2m, including repayment of inter-company loans, to Yale and Valor. The sale is part of Alumasc's policy to concentrate on mainstream activities.

**AMBRIT INTERNATIONAL**, USM-quoted oil and gas exploration group, reduced its pre-tax loss to £427,544 in 1987, compared with £1.4m in 1986. Loss per share was 1.5p (5.5p).

**ASDA PROPERTY** has contracted to acquire for £4m cash the head leasehold interest in 59 Snow Hill, London, from the Church Commissioners. Current net income is nearly £220,000 annually, and is expected to rise substantially on review in 1988.

**BANRO INDUSTRIES** rights issue was taken up by shareholders representing 2.44m shares (96.6 per cent). Balance sold in market at 167.6p per share.

**HENRY BARRETT GROUP** has acquired Westbury's 100 per cent shareholding in 100000 sq ft Structures, maker of steel framed buildings for £1.1m satisfied by £800,000 cash and the balance in shares. For year ended April 30 1987 Westbury made pre-tax profits of £179,000 on turnover of £3.07m. Net assets at the end of the period were £765,000.

**BUCKLEY'S BREWERY** has acquired Henson and Twitcheat, an electrical sub-contractor, for £200,000, satisfied by issue of 27,174 ordinary shares at 184p each.

**ENTERTAINMENT SERVICES**, the video cassette distributor, is making a large acquisition which will require shareholders' approval. Pending publication of details, the company asked for its shares to be suspended. At the suspension price of 274p, the company is capitalised at £5.5m.

**EQUITY & LAW International Funds**: net income before equalisation in half-year to December 31 1987 was £70,897 (£51,549). Investment income was £51,641 (£58,074) and there was bank interest of £41,517 (£31,038). General expenses rose from £16,797 to £28,702.

**FAIRBRIDGE**, the residential and commercial property developer, has purchased sites worth £7m.

**JAMES FINLAY CORPORATION**, the financial services arm of the Glasgow-based conglomerate James Finlay, has changed its name to James Finlay Bank.

**FIVE OAKS Investments** raised pre-tax profits by 46 per cent to £509,311 (£353,389) in the six months to December 31 1987. Fully diluted earnings per share were 2.46p (1.86p). A full year dividend of not less than the previous year's is forecast.

**HAMLYN MILLING** proposed early repayment of the £105,838 nominal 5 per cent debenture

stock 1987-97 at 230 per cent. Subsidary of J. Bibby.

**LILLESALL** has acquired the "PVC and aluminium window business" assets of the Ideal Williams division of McKechie.

Consideration, which will be determined following the valuation of stock and work-in-progress at April 22, 1988, expected to be around £875,000. Of this, £423,738 in cash paid on completion and balance will be paid within three months.

**LOGICA** rights issue was taken up by shareholders representing 10,52m shares (95.7 per cent). The remaining 478,969 shares have been sold in the market.

**LONDON AMERICAN VENTURES** Trust reported a fall from 86.9p to 65.3p in net asset value per 25p share in the year to March 31 1988. There is also a reduction in the total dividend, which is 0.46p (0.75p). Revenue before tax was £581,090 (£1.56m) and earnings per share were 0.89p (1.1p).

**LOWLAND INVESTMENT** Company reported net asset value of 168.7p at per on March 31 1988 against 199.8p a year earlier or 168p (193.8p) at market value.

Earnings per share for six months to end-March were 2.29p (0.99p) and the interim dividend is being raised to 1.6p (1.4p).

**ORCHID TECHNOLOGY**: sales fell from £11.18m to £7.08m in the nine months ended March 31 1988. Operating net income before tax rose from £300,000 to £408,000. The USM quoted company plans to introduce this quarter a new product line in personal computers.

**PRUDENTIAL Property Services** has expanded its presence in the West Midlands through the acquisition of three estate agents. They are Llewellyn, Barry J Morris and Nigel Clements.

**RECORD HOLDINGS** chairman Mr Michael Mallat told annual meeting that sales in first quarter were comfortably ahead. Interim figures "should not disappoint".

**RIVER & MERCANTILE** General Capital and Income Trust 1989 reported net asset value per preferred capital share of 26.05p at March 31 against 25.77p a year earlier. Per ordinary income share the figure was 58.04p (58.94p). Earnings per 50p income

share for the year to end-March were 5.81p (5.39p) and the final payment 2.2p (2p) for a total of 5.5p (5p).

**SUNTRON** proposes to buy the On Line Group for a maximum £2.5m, of which £1m payable in cash on completion. Balance in shares and/or cash in 1988.

## Public Works Loan Board rates

Years	by EIP	Alt	by EIP	Alt	Alt
Over 1 up to 2	8%	8%	8%	9%	9%
Over 2 up to 3	8%	8%	8%	9%	9%
Over 3 up to 4	8%	8%	8%	9%	9%
Over 4 up to 5	8%	8%	8%	9%	9%
Over 5 up to 6	9%	9%	9%	9%	9%
Over 6 up to 7	9%	9%	9%	9%	9%
Over 7 up to 8	9%	9%	9%	9%	9%
Over 8 up to 9	9%	9%	9%	9%	9%
Over 9 up to 10	9%	9%	9%	9%	9%
Over 10 up to 15	9%	9%	9%	9%	9%
Over 15 up to 25	9%	9%	9%	9%	9%
Over 25	9%	9%	9%	9%	9%

\*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. ‡Repayment by half-yearly annuity (fixed equal half-yearly payments include principal and interest). § With half-yearly payments of interest only.

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange. It does not constitute an invitation to the public to subscribe for or to purchase any securities.

Application has been made to the Council of the Stock Exchange for the grant of permission to deal in the whole of the issued share capital of Kitty Little Group plc in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. Dealings are expected to commence on 3rd May 1988.



## Kitty Little Group plc

(Incorporated in England under the Companies Acts 1965 - No. 2158452)

## SHARE CAPITAL

Authorised £600,000  
Issued and now being issued fully paid £472,222

In Ordinary shares of 5p each

Placing by...

## LAURENCE PRUST &amp; CO. LTD.

of 1,944,444 Ordinary shares of 5p each at 90p per share.

The Group designs, manufactures and markets practical, decorative room fresheners and fragrant gift products.

Particulars relating to the Company are available in the Extel Unlisted Securities Market Service and copies of such particulars may be obtained during normal business hours on any weekday (Public Holidays and Saturdays excepted) up to and including 11th May 1988 from:

Laurence Prust & Co. Ltd.  
Basildon House,  
7-11 Moorgate,  
London EC2R 6AH.

27th April 1988

Foster & Braithwaite Limited,  
22 Austin Friars,  
London EC2N 2LA.



## RATNERS

## ANOTHER SPARKLING YEAR

Pre-tax profits up 132% to £52.7m.

EPS up 44% to 21.7p.

Turnover up 128% to £360.2m.

Ratners have had yet another record breaking year, the fifth in succession.

Pre-tax profits have doubled for the third consecutive year. Earnings per share have increased by over 450% in that time.

Over the last 5 years Ratners has become the fastest growing retailer in the UK.

Last year we acquired our first chain of jewellery shops in America.

So Ratners is now sparkling on both sides of the Atlantic.

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The Secretary, Ratners Group plc,  
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£1.3m

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1984

1985

1986

1987

1988

## RATNERS GROUP plc

RATNERS • H SAMUEL • ERNEST JONES • TERRY'S • WATCHES OF SWITZERLAND • JAMES WALKER • STERLING INC (USA)

PROFIT BEFORE TAX



## COMMODITIES AND AGRICULTURE

## Judgment due in appeals on Tin Council collapse

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

JUDGMENT is to be given today on the first round of appeals in litigation resulting from the collapse into insolvency of the International Tin Council (ITC) with debts of about \$500m.

The expectation is that, whatever the outcome in the Court of Appeal, the whole matter will go to the House of Lords for a final ruling by the Law Lords.

The final issue on which the court will rule today is whether the European Community is immune from English court proceedings. The EC is a member of the ITC.

Six matters were before the Court of Appeal during the seven-week hearing that ended on March 8. There were four appeals by ITC creditors, one by the ITC and an issue involving the legal status of the EC.

The most significant appeals, which were heard together, were those in two of the so-called direct actions, by which the ITC's creditors hope to have its members held liable for its debts.

There are 22 members including Britain and the EC. In actions brought by two London Metal Exchange traders - J.H. Rayner (Mining Lane), a 28m ITC creditor, and MacLaine Watson, owned 50m - two High Court judges, Mr Justice Staughton and Mr Justice Millett, held that the ITC had a distinct legal personality, separate from its members, and therefore was alone responsible for its debts.

Mr Justice Staughton held that the ITC had entered into contracts for the sale or purchase of tin on its own behalf and not as agent for its members.

The creditors contended that the members were jointly and severally liable for the debts. On the appeal Mr Mark Littleman QC, for MacLaine Watson, argued that in the eyes of English law the ITC was an unincorporated association of members engaged in trade, the members of which were jointly and severally liable. That was either because the ITC had no distinct legal personality or, if it had, it was not of a character to exclude the

members' liability.

Unlike Rayner, which sued all the ITC members, MacLaine Watson limited its attack to the UK.

Other broker and bank creditors of the ITC joined in the Rayner hearing to argue on legal issues common to their own as well as Rayner's claims. The actions by those other creditors, which will include claims for damages for alleged negligence or negligent misrepresentation, are expected to reach the High Court later this year.

In the second phase of the appeals MacLaine Watson challenged the High Court's refusal to appoint a receiver of its assets. Amalgamated Metal Trading, another London Metal Exchange broker, challenged the stay-out, for want of jurisdiction, of its petition for the compulsory winding-up of the ITC.

The ITC asked the three appeal judges to overturn rulings that it must disclose the "nature, value and location" of its worldwide assets to MacLaine Watson.

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## Quantities of coal traded worldwide set record last year while EC imports fell

BY MAURICE SAMUELSON

A RECORD amount of coal was traded internationally last year but European Community imports fell because of low electricity growth rates and higher output by nuclear power stations, says New York-based Chase Manhattan Bank.

The amount of coking-coal imported by Japan, the world's leading steelmaker, fell. Other Asian steel-producers increased imports.

The bank says, in its quarterly coal-situation report, that about 340.9m tonnes of coal was traded internationally of which:

• 253m tonnes moved by sea.

• Just more than half was steam-coal, the rest metallurgical.

The total traded was 1.4 per

cent more than in 1986, the previous record year.

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## Zinc price rises to its highest for 13½ years

By Kenneth Gooding, Mining Correspondent

The price of zinc rose to \$1,081 a tonne in early trading on the London Metal Exchange yesterday, the highest level for 13½ years, but analysts suggested it might climb a little higher in view of the current tightness of supply.

Following the market trend, the European producer price of zinc has settled this week at \$1,080 a tonne, having risen by \$20 or more than \$5 per cent in the past five months.

One producer, Noranda, the Canadian group, is charging \$1,080 a tonne. But there is some doubt about whether it will be able to stand alone for long.

Some traders suggested that the zinc price has risen too far and too fast and that the market was due for a correction.

But the price of metal for delivery in three months eased back only slightly in late trading to \$1,076.

Neil Burton, of Shearson Lehman Hutton's London Metals Research Unit, predicted that the zinc price could reach \$1,200 in three months.

He said he now expected that there would be an 80,000-tonne shortfall in zinc supply this year compared with a forecast made last November of a 30,000 tonne surplus.

One unexpected development in the first quarter of 1988 had been the emergence of the Chinese as substantial net purchasers of zinc, reflecting steelmaking industries' vigour.

In Japan, coking-coal imports fell by 3.7 per cent, to 67.1m tonnes.

Steam-coal imports by France fell 5.9m tonnes, imports by West Germany and the UK fell by 1.9m and 1m tonnes respectively.

US sales for the year reflected low demand in western Europe and tough competition by other suppliers.

## Manager of rubber stock expects disposal to affect surging prices in coming weeks

BY WONG SULONG IN KUALA LUMPUR

THE INTERNATIONAL Natural Rubber Organisation (INRO) expects its massive disposal programme to have an impact on prices in the coming weeks.

Mr Aldo Hofmeister, the INRO's stock manager, said this in response to a disappointment by consumers as the INRO council meeting here that buffer-stock sales do not appear to have had any appreciable impact on surging prices.

Mr Dieter Stiebel, the outgoing INRO deputy executive director, acknowledged that INRO was puzzled by the rubber market performance. He said he believed the fundamental factors as shown by the way rubber latex had taken off so dramatically.

Mr Hofmeister began selling when the price touched the "may-sell" level of 222 malaysian/singapore cents a kilo last September, and stepped up his disposals when the price broke through the "must-sell" level of

A TOP United Nations official yesterday welcomed international moves towards cooperation on trade in sugar, copper and tin, but regretted that there were problems over

Mr Kenneth Daddie, Secretary-General of the UN Conference on Trade and Development (UNCTAD), told the opening session of a two-week meeting of the UNCTAD board that the arrival of a new

Mr Hofmeister is understood to have sold as much as 220,000 tonnes from his 370,000-tonne stockpile, much of it during the last three months. INRO is now

232 cents in early January. The two average price yesterday was 27.45 cents a kilo, while RSS 1, the premium sheet grade, rose by another cent to 312 cents, a seven-year high.

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## Scepticism over cocoa mission

BY WONG SULONG

THE INTERNATIONAL Cocoa Organisation's mission, now in Malaysia, is unlikely to succeed in persuading Malaysia and Indonesia to join it in view of the

While officials from the Malaysian Ministry of Primary Industries maintained that they would accept "an open mind" to the submission of the ICDO mission, Malaysian growers have voiced their full opposition to ICDO membership.

In a memorandum to the ministry, the Malaysian Cocoa Growers' Association said the country's national industry would not be served by joining ICDO, because it would then be subject to production and export quotas.

The memorandum also pointed out that membership would mean that the country's cocoa exports would be subject to a 50 per cent levy of \$30 dollars a tonne.

It said that about 40 per cent of the country's cocoa exports were going to non-ICDO consumers, where no such levy is paid.

The ICDO mission, led by Mr A. Burchard, ICDO's president, is expected to leave Malaysia for the Malaysian state of Sabah before

Cocoa-growing nations are meeting in Togo's capital this week to discuss the problems of high stocks and sagging prices, Reuters reports from Lome.

There were few early indications of what action the Cocoa Producers Alliance (CPA) might take. One suggestion is to increase chocolate consumption in Africa, where little is eaten, or to take unspecified measures to reduce production.

Cocoa industry analysts interviewed before the meeting doubted whether it would find a way to solve the producers' predicament.

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The ICDO mission, led by Mr A. Burchard





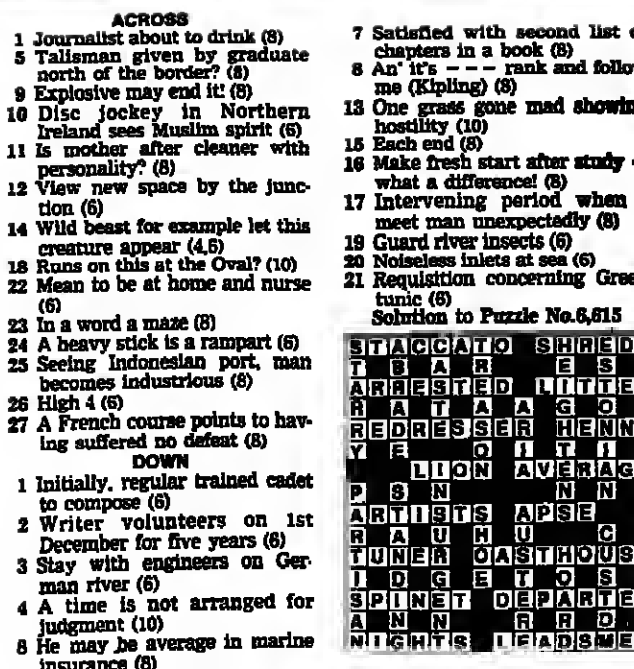


## BASE LENDING RATES

## JOTTER PAD

**FT CROSSWORD No.6,616**  
SET BY TANTALUS

SET BY TANTALUS

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## AUTHORISED UNIT TRUSTS

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مجلس الشورى



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مركز الفلاحين



## LONDON SHARE SERVICE

BRITISH FUNDS					BRITISH FUNDS—Contd					FOREIGN BONDS & RAILS				
1988	Stock	Price	%	Yield	1988	Stock	Price	%	Yield	1988	Stock	Price	%	Yield
<b>"Shorts" (Live up to Five Years)</b>					<b>Unlisted</b>									
0991	Trust 94% Dv 88	108.4		9.74	4411	0110 British Gas	42.4		9.34	1401	0110 British Gas	42.4		9.34
0992	Trust 94% Dv 88	108.4		9.74	4412	0110 British Gas	42.4		9.34	1402	0110 British Gas	42.4		9.34
0993	Trust 94% Dv 88	108.4		9.74	4413	0110 British Gas	42.4		9.34	1403	0110 British Gas	42.4		9.34
0994	Trust 94% Dv 88	108.4		9.74	4414	0110 British Gas	42.4		9.34	1404	0110 British Gas	42.4		9.34
0995	Trust 94% Dv 88	108.4		9.74	4415	0110 British Gas	42.4		9.34	1405	0110 British Gas	42.4		9.34
0996	Trust 94% Dv 88	108.4		9.74	4416	0110 British Gas	42.4		9.34	1406	0110 British Gas	42.4		9.34
0997	Trust 94% Dv 88	108.4		9.74	4417	0110 British Gas	42.4		9.34	1407	0110 British Gas	42.4		9.34
0998	Trust 94% Dv 88	108.4		9.74	4418	0110 British Gas	42.4		9.34	1408	0110 British Gas	42.4		9.34
0999	Trust 94% Dv 88	108.4		9.74	4419	0110 British Gas	42.4		9.34	1409	0110 British Gas	42.4		9.34
1000	Trust 94% Dv 88	108.4		9.74	4420	0110 British Gas	42.4		9.34	1410	0110 British Gas	42.4		9.34
1001	Trust 94% Dv 88	108.4		9.74	4421	0110 British Gas	42.4		9.34	1411	0110 British Gas	42.4		9.34
1002	Trust 94% Dv 88	108.4		9.74	4422	0110 British Gas	42.4		9.34	1412	0110 British Gas	42.4		9.34
1003	Trust 94% Dv 88	108.4		9.74	4423	0110 British Gas	42.4		9.34	1413	0110 British Gas	42.4		9.34
1004	Trust 94% Dv 88	108.4		9.74	4424	0110 British Gas	42.4		9.34	1414	0110 British Gas	42.4		9.34
1005	Trust 94% Dv 88	108.4		9.74	4425	0110 British Gas	42.4		9.34	1415	0110 British Gas	42.4		9.34
1006	Trust 94% Dv 88	108.4		9.74	4426	0110 British Gas	42.4		9.34	1416	0110 British Gas	42.4		9.34
1007	Trust 94% Dv 88	108.4		9.74	4427	0110 British Gas	42.4		9.34	1417	0110 British Gas	42.4		9.34
1008	Trust 94% Dv 88	108.4		9.74	4428	0110 British Gas	42.4		9.34	1418	0110 British Gas	42.4		9.34
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1012	Trust 94% Dv 88	108.4		9.74	4432	0110 British Gas	42.4		9.34	1422	0110 British Gas	42.4		9.34
1013	Trust 94% Dv 88	108.4		9.74	4433	0110 British Gas	42.4		9.34	1423	0110 British Gas	42.4		9.34
1014	Trust 94% Dv 88	108.4		9.74	4434	0110 British Gas	42.4		9.34	1424	0110 British Gas	42.4		9.34
1015	Trust 94% Dv 88	108.4		9.74	4435	0110 British Gas	42.4		9.34	1425	0110 British Gas	42.4		9.34
1016	Trust 94% Dv 88	108.4		9.74	4436	0110 British Gas	42.4		9.34	1426	0110 British Gas	42.4		9.34
1017	Trust 94% Dv 88	108.4		9.74	4437	0110 British Gas	42.4		9.34	1427	0110 British Gas	42.4		9.34
1018	Trust 94% Dv 88	108.4		9.74	4438	0110 British Gas	42.4		9.34	1428	0110 British Gas	42.4		9.34
1019	Trust 94% Dv 88	108.4		9.74	4439	0110 British Gas	42.4		9.34	1429	0110 British Gas	42.4		9.34
1020	Trust 94% Dv 88	108.4		9.74	4440	0110 British Gas	42.4		9.34	1430	0110 British Gas	42.4		9.34
<b>Five to Fifteen Years</b>					<b>Index-Linked</b>					<b>(1) (2)</b>				
1021	Trust 94% Dv 88	108.4		9.74	1021	0110 British Gas	42.4		9.34	1021	0110 British Gas	42.4		9.34
1022	Trust 94% Dv 88	108.4		9.74	1022	0110 British Gas	42.4		9.34	1022	0110 British Gas	42.4		9.34
1023	Trust 94% Dv 88	108.4		9.74	1023	0110 British Gas	42.4		9.34	1023	0110 British Gas	42.4		9.34
1024	Trust 94% Dv 88	108.4		9.74	1024	0110 British Gas	42.4		9.34	1024	0110 British Gas	42.4		9.34
1025	Trust 94% Dv 88	108.4		9.74	1025	0110 British Gas	42.4		9.34	1025	0110 British Gas	42.4		9.34
1026	Trust 94% Dv 88	108.4		9.74	1026	0110 British Gas	42.4		9.34	1026	0110 British Gas	42.4		9.34
1027	Trust 94% Dv 88	108.4		9.74	1027	0110 British Gas	42.4		9.34	1027	0110 British Gas	42.4		9.34
1028	Trust 94% Dv 88	108.4		9.74	1028	0110 British Gas	42.4		9.34	1028	0110 British Gas	42.4		9.34
1029	Trust 94% Dv 88	108.4		9.74	1029	0110 British Gas	42.4		9.34	1029	0110 British Gas	42.4		9.34
1030	Trust 94% Dv 88	108.4		9.74	1030	0110 British Gas	42.4		9.34	1030	0110 British Gas	42.4		9.34
1031	Trust 94% Dv 88	108.4		9.74	1031	0110 British Gas	42.4		9.34	1031	0110 British Gas	42.4		9.34
1032	Trust 94% Dv 88	108.4		9.74	1032	0110 British Gas	42.4		9.34	1032	0110 British Gas	42.4		9.34
1033	Trust 94% Dv 88	108.4		9.74	1033	0110 British Gas	42.4		9.34	1033	0110 British Gas	42.4		9.34
1034	Trust 94% Dv 88	108.4		9.74	1034	0110 British Gas	42.4		9.34	1034	0110 British Gas	42.4		9.34
1035	Trust 94% Dv 88	108.4		9.74	1035	0110 British Gas	42.4		9.34	1035	0110 British Gas	42.4		9.34
1036	Trust 94% Dv 88	108.4		9.74	1036	0110 British Gas	42.4		9.34	1036	0110 British Gas	42.4		9.34
1037	Trust 94% Dv 88	108.4		9.74	1037	0110 British Gas	42.4		9.34	1037	0110 British Gas	42.4		9.34
1038	Trust 94% Dv 88	108.4		9.74	1038	0110 British Gas	42.4		9.34	1038	0110 British Gas	42.4		9.34
1039	Trust 94% Dv 88	108.4		9.74	1039	0110 British Gas	42.4		9.34	1039	0110 British Gas	42.4		9.34
1040	Trust 94% Dv 88	108.4		9.74	1040	0110 British Gas	42.4		9.34	1040	0110 British Gas	42.4		9.34
1041	Trust 94% Dv 88	108.4		9.74	1041	0110 British Gas	42.4		9.34	1041	0110 British Gas	42.4		9.34
1042	Trust 94% Dv 88	108.4		9.74	1042	0110 British Gas	42.4		9.34	1042	0110 British Gas	42.4		9.34
1043	Trust 94% Dv 88	108.4		9.74	1043	0110 British Gas	42.4		9.34	1043	0110 British Gas	42.4		9.34
1044	Trust 94% Dv 88	108.4		9.74	1044	0110 British Gas	42.4		9.34	1044	0110 British Gas	42.4		9.34
1045	Trust 94% Dv 88	108.4		9.74	1045	0110 British Gas	42.4		9.34	1045	0110 British Gas	42.4		9.34
1046	Trust 94% Dv 88	108.4		9.74	1046	0110 British Gas	42.4		9.34	1046	0110 British Gas	42.4		9.34
1047	Trust 94% Dv 88	108.4		9.74	1047	0110 British Gas	42.4		9.34	1047	0110 British Gas	42.4		9.34
1048	Trust 94% Dv 88	108.4		9.74	1048	0110 British Gas	42.4		9.34	1048	0110 British Gas	42.4		9.34
1049	Trust 94% Dv 88	108.4		9.74	1049	0110 British Gas	42.4		9.34	1049	0110 British Gas	42.4		9.34
1050	Trust 94% Dv 88	108.4		9.74	1050	0110 British Gas	42.4		9.34	1050	0110 British Gas	42.4		9.34
1051	Trust 94% Dv 88	108.4		9.74	1051	0110 British Gas	42.4		9.34	1051	0110 British Gas	42.4		9.34
1052	Trust 94% Dv 88	108.4		9.74	1052	0110 British Gas	42.4		9.34	1052	0110 British Gas	42.4		9.34
1053	Trust 94% Dv 88	108.4		9.74	1053	0110 British Gas	42.4		9.34	1053	0110 British Gas	42.4		9.34
1054	Trust 94% Dv 88	108.4		9.74	1054	0110 British Gas	42.4		9.34	1054	0110 British Gas	42.4		9.34
1055	Trust 94% Dv 88	108.4		9.74	1055	0110 British Gas	42.4		9.34	1055	0110 British Gas	42.4		9.34
1056	Trust 94% Dv 88	108.4		9.74	1056	0110 British Gas	42.4		9.34	1056	0110 British Gas	42.4		9.34
1057	Trust 94% Dv 88	108.4		9.74	1057	0110 British Gas	42.4		9.34	1057	0110 British Gas	42.4		9.34
1058	Trust 94% Dv 88	108.4		9.74	1058	0110 British Gas	42.4		9.34	1058	0110 British Gas	42.4		9.34
1059	Trust 94% Dv 88	108.4		9.74	1059	0110 British Gas	42.4		9.34	1059	0110 British Gas	42.4		9.34
1060	Trust 94% Dv 88	108.4		9.74	1060	0110 British Gas	42.4		9.34	1060	0110 British Gas	42.4		9.34
1061	Trust 94% Dv 88	108.4		9.74	1061	0110 British Gas	42.4		9.34	1061	0110 British Gas	42.4		9.34
1062	Trust 94% Dv 88	108.4		9.74	1062	0110 British Gas	42.4		9.34	1062	0110 British Gas	42.4		9.34
1063	Trust 94% Dv 88	108.4		9.74	1063	0110 British Gas	42.4		9.34	1063	0110 British Gas	42.4		9.34
1064	Trust 94% Dv 88	108.4		9.74	1064	0110 British Gas	42.4		9.34	1064	0110 British Gas	42.4		9.34
1065	Trust 94% Dv 88	108.4		9.74	1065	0110 British Gas	42.4		9.34	1065	0110 British Gas	42.4		9.34
1066	Trust 94% Dv 88	108.4		9.74	1066	0110 British Gas	42.4		9.34	1066	0110 British Gas	42.4		9.34
1067	Trust 94% Dv 88	108.4		9.74	1067	0110 British Gas	42.4		9.34	1067	0110 British Gas	42.4		9.34
1068	Trust 94% Dv 88	108.4		9.74	1068	0110 British Gas	42.4		9.34	1068	0110 British Gas	42.4		9.34
1069	Trust 94% Dv 88	108.4		9.74	1069	0110 British Gas	42.4		9.34	1069	0110 British Gas	42.4		9.34
1070	Trust 94% Dv 88	108.4		9.74	1070	0110 British Gas	42.4		9.34	1070	0110 British Gas	42.4		9.34
1071	Trust 94% Dv 88	108.4		9.74	1071	0110 British Gas	42.4		9.34	1071	0110 British Gas	42.4		9.34
1072	Trust 94% Dv 88	108.4		9.74	1072	0110 British Gas	42.4		9.34	1072	0110 British Gas	42.4		9.34
1073	Trust 94% Dv 88	108.4		9.74	1073	0110 British Gas	42.4		9.34	1073	0110 British Gas	42.4		9.34
1074	Trust 94% Dv 88	108.4		9.74	1074	0110 British Gas	42.4		9.34	1074	0110 British Gas	42.4		9.34
1075	Trust 94% Dv 88	108.4		9.74	1075	0110 British Gas	42.4		9.34	1075	0110 British Gas	42.4		9.34
1076	Trust 94% Dv 88	108.4		9.74	1076	0110 British Gas	42.4		9.34	1076	0110 British Gas	42.4		9.34
1077	Trust 94% Dv 88	108.4		9.74	1077	0110 British Gas	42.4		9.34	1077	0110 British Gas	42.4		9.34
1078	Trust 94% Dv 88	108.4		9.74	1078	0110 British Gas	42.4		9.34	1078	0110 British Gas	42.4		9.34
1079	Trust 94% Dv 88	108.4		9.74	1079	0110 British Gas	42.4		9.34	1079	0110 British Gas	42.4		9.34
1080	Trust 94% Dv 88	108.4		9.74	1080	0110 British Gas	42.4		9.34					



2014-13

### INDUSTRIALS (Miscel.)—Contd.

1989	Low	Stock	Price	Net	Cost	Yield
10	1000	1000	4.00	4.00	9.9	
11	1000	1000	4.00	4.00	9.9	
12	1000	1000	4.00	4.00	9.9	
13	1000	1000	4.00	4.00	9.9	
14	1000	1000	4.00	4.00	9.9	
15	1000	1000	4.00	4.00	9.9	
16	1000	1000	4.00	4.00	9.9	
17	1000	1000	4.00	4.00	9.9	
18	1000	1000	4.00	4.00	9.9	
19	1000	1000	4.00	4.00	9.9	
20	1000	1000	4.00	4.00	9.9	
21	1000	1000	4.00	4.00	9.9	
22	1000	1000	4.00	4.00	9.9	
23	1000	1000	4.00	4.00	9.9	
24	1000	1000	4.00	4.00	9.9	
25	1000	1000	4.00	4.00	9.9	
26	1000	1000	4.00	4.00	9.9	
27	1000	1000	4.00	4.00	9.9	
28	1000	1000	4.00	4.00	9.9	
29	1000	1000	4.00	4.00	9.9	
30	1000	1000	4.00	4.00	9.9	
31	1000	1000	4.00	4.00	9.9	
32	1000	1000	4.00	4.00	9.9	
33	1000	1000	4.00	4.00	9.9	
34	1000	1000	4.00	4.00	9.9	
35	1000	1000	4.00	4.00	9.9	
36	1000	1000	4.00	4.00	9.9	
37	1000	1000	4.00	4.00	9.9	
38	1000	1000	4.00	4.00	9.9	
39	1000	1000	4.00	4.00	9.9	
40	1000	1000	4.00	4.00	9.9	
41	1000	1000	4.00	4.00	9.9	
42	1000	1000	4.00	4.00	9.9	
43	1000	1000	4.00	4.00	9.9	
44	1000	1000	4.00	4.00	9.9	
45	1000	1000	4.00	4.00	9.9	
46	1000	1000	4.00	4.00	9.9	
47	1000	1000	4.00	4.00	9.9	
48	1000	1000	4.00	4.00	9.9	
49	1000	1000	4.00	4.00	9.9	
50	1000	1000	4.00	4.00	9.9	
51	1000	1000	4.00	4.00	9.9	
52	1000	1000	4.00	4.00	9.9	
53	1000	1000	4.00	4.00	9.9	
54	1000	1000	4.00	4.00	9.9	
55	1000	1000	4.00	4.00	9.9	
56	1000	1000	4.00	4.00	9.9	
57	1000	1000	4.00	4.00	9.9	
58	1000	1000	4.00	4.00	9.9	
59	1000	1000	4.00	4.00	9.9	
60	1000	1000	4.00	4.00	9.9	
61	1000	1000	4.00	4.00	9.9	
62	1000	1000	4.00	4.00	9.9	
63	1000	1000	4.00	4.00	9.9	
64	1000	1000	4.00	4.00	9.9	
65	1000	1000	4.00	4.00	9.9	
66	1000	1000	4.00	4.00	9.9	
67	1000	1000	4.00	4.00	9.9	
68	1000	1000	4.00	4.00	9.9	
69	1000	1000	4.00	4.00	9.9	
70	1000	1000	4.00	4.00	9.9	
71	1000	1000	4.00	4.00	9.9	
72	1000	1000	4.00	4.00	9.9	
73	1000	1000	4.00	4.00	9.9	
74	1000	1000	4.00	4.00	9.9	
75	1000	1000	4.00	4.00	9.9	
76	1000	1000	4.00	4.00	9.9	
77	1000	1000	4.00	4.00	9.9	
78	1000	1000	4.00	4.00	9.9	
79	1000	1000	4.00	4.00	9.9	
80	1000	1000	4.00	4.00	9.9	
81	1000	1000	4.00	4.00	9.9	
82	1000	1000	4.00	4.00	9.9	
83	1000	1000	4.00	4.00	9.9	
84	1000	1000	4.00	4.00	9.9	
85	1000	1000	4.00	4.00	9.9	
86	1000	1000	4.00	4.00	9.9	
87	1000	1000	4.00	4.00	9.9	
88	1000	1000	4.00	4.00	9.9	
89	1000	1000	4.00	4.00	9.9	
90	1000	1000	4.00	4.00	9.9	
91	1000	1000	4.00	4.00	9.9	
92	1000	1000	4.00	4.00	9.9	
93	1000	1000	4.00	4.00	9.9	
94	1000	1000	4.00	4.00	9.9	
95	1000	1000	4.00	4.00	9.9	
96	1000	1000	4.00	4.00	9.9	
97	1000	1000	4.00	4.00	9.9	
98	1000	1000	4.00	4.00	9.9	
99	1000	1000	4.00	4.00	9.9	
100	1000	1000	4.00	4.00	9.9	

156	67p 11p	130	2	5.0	1.5
157	67p 12p	70	2	4.3	
158	67p 13p	70	2	2.0	

127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	101	100	99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79	78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1
127	121	120	119	118	117	116	115	114	113	112	111	110	109	108	107	106	105	104	103	102	10																																																																																																				

121	115	115	7.0	8.1
130	119	119	7.0	0.9
122	105	105	7.0	

[illegible]

3	Third Mile Inv.	275	17.0	3.6	1.9
4	Time 7-445p.	99	11.9	2.2	2.1
5	TTT ASD.50	175	11.5	2.5	3.4

[illegible]

198	100 Wyndham Grp Lp, NY	298	+1	12.0	3.7	1.3
127	111 YRM Lp, NY	114	-2	W2.41	3.9	2.6
274	22 Drake & Valor, NY	254	---	K7.3	4.3	5.6

[illegible]

## INSURANCES

INSURANCES									
207	Life Sav.	24.00	-1	4	1				
208	Life Sav.	24.00	-1	4	1				
209	Life Sav.	24.00	-1	4	1				
210	Life Sav.	24.00	-1	4	1				
211	Life Sav.	24.00	-1	4	1				
212	Life Sav.	24.00	-1	4	1				
213	Life Sav.	24.00	-1	4	1				
214	Life Sav.	24.00	-1	4	1				
215	Life Sav.	24.00	-1	4	1				
216	Life Sav.	24.00	-1	4	1				
217	Life Sav.	24.00	-1	4	1				
218	Life Sav.	24.00	-1	4	1				
219	Life Sav.	24.00	-1	4	1				
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226	Life Sav.	24.00	-1	4	1				
227	Life Sav.	24.00	-1	4	1				
228	Life Sav.	24.00	-1	4	1				
229	Life Sav.	24.00	-1	4	1				
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231	Life Sav.	24.00	-1	4	1				
232	Life Sav.	24.00	-1	4	1				
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253	Life Sav.	24.00	-1	4	1				
254	Life Sav.	24.00	-1	4	1				
255	Life Sav.	24.00	-1	4	1				
256	Life Sav.	24.00	-1	4	1				
257	Life Sav.	24.00	-1	4	1				
258	Life Sav.	24.00	-1	4	1				
259	Life Sav.	24.00	-1	4	1				
260	Life Sav.	24.00	-1	4	1				

هكذا اعتدوا



طراز احسن الاصل

طراز احسن الاصل



LONDON STOCK EXCHANGE

£2.1bn Swiss bid for Rowntree triggers speculative excitement in equity sector

Account Dealing Dates  
First Declared Last Account  
Dividend April 21 April 22 May 3  
Dividend April 21 April 22 May 3  
Dividend April 21 April 22 May 3

THE TAKEOVER offer worth £2.1bn from Nestlé of Switzerland for Rowntree Macintosh, the UK chocolate and food manufacturer, touched off an extraordinary burst of speculative fever in the London stock market yesterday.

With the market savouring the prospects of the reinvestment of the Rowntree acquisition cash, the FT-SE 100 index pushed through the 1800 barrier once more, closing 23.2 up at 1800.5.

However, turnover remained selective, and the Swiss volume of 428m shares included substantial contributions from the speculative stocks.

The Nestlé bid set UK food shares ablaze and takeover fever soon spread to the rest of the market, bringing a number of the Alpha and other leading stocks into the bid frame.

At the close, rumours of a dawn raid on Courtaulds this morning, perhaps by Hoechst of Germany or Du Pont of the US, pushed shares in the textile leader up 32 to 384p.

Unilever, despite its size and European status, rose sharply as the market cast an eye over its valuable consumer brand names.

The wider economic scene was somewhat overlooked in the equity market, but London benefited from the firm start on Wall Street which followed an early start of a 2.4 per cent gain in US Gross National Product in the first quarter of the year.

The stock market took a neutral attitude towards the latest quarterly survey of industrial optimism by the Confederation of British Industries which indicated plans for increased investment but some discomfort in British boardrooms over the strength of sterling.

The firmness in the pound towards the end of the session had little effect on the interna-

tional stocks. Many of the big names were left out of the market, but there was a good US demand for the ADRs of ICI, which reports quarterly trading figures tomorrow.

Government bonds ended little changed from overnight, after shedding the small gains marked earlier in the session. Traders said there was a good two-way trade, with prices responding at first to the firmer trend in US Treasury.

The bond sector remained cautious towards the prospects for the pound and domestic interest rates. With some analysts warning that sterling could be overvalued, attention is focussed on this Friday's announcement of the UK trade figures for March.

Food Manufacturing issues held centre stage following the bid by Nestlé for Rowntree. Every major and minor stock represented in the sector was the quote of one marketmaker. Cadbury Schweppes, under scrutiny as a bid stock for some time since General Cinema of the US accumulated a stake of around 18 per cent in the company, rose sharply as the market saw the first firm offer to the Rowntree bid news, turnover expanding sharply to some 25m shares as the price soared 36 to 331p.

Some of the business represented a straight switch out of Rowntree into Cadbury on the feeling that the latter is the next stock in the sector to attract an outright bid. United Biscuits, a long-standing takeover target, was also in demand and gained 22 to 289p on turnover of 7.9m, while Bakers Hovis McDougall, in which Goodwin Fielder of Australia have a significant presence and are free to make an outright offer for the company, rose 9 to 338p. Other bid chestnuts to benefit from the Rowntree developments included Dalgely, 10 higher at 27p, S & W Bakers, 11 up at 26p, and the latter to respond 9 to the good at 27p.

Lesser-known confectionery stocks such as Jamesons Chocolates and Basset were also bought on takeover hopes, the former rising 12 to 22p and the latter 10 to 21p.

The RTZ's subsequent Press comment triggered further strong support for LAMCO and Enterprise - one leading securities house was talking of imminent takeover developments here and LAMCO rose 4 to 372p with Enterprise finally 10 1/2 higher at 390 1/2p.

BP and Shell were given a major boost by the excellent first quarter figures from Mobil and Exxon. BP old added 6 to 275p and the new 3 to 77 1/2p. Shell kept 15 to 165 1/2p.

FINANCIAL TIMES STOCK INDICES											
	Apr. 26	Apr. 25	Apr. 24	Apr. 23	Apr. 22	Apr. 21	Apr. 20	Apr. 19	Apr. 18	Apr. 17	Apr. 16
Government Secs	99.99	99.99	99.99	99.99	99.99	99.99	99.99	99.99	99.99	99.99	99.99
Fixed Interest	96.78	97.30	97.75	97.92	97.90	96.35	96.32	96.32	96.32	96.32	96.32
Ordinary 1	1431.3	1431.3	1411.6	1423.4	1419.4	1389.4	1478.7	1478.7	1478.7	1478.7	1478.7
Gold Mining	207.1	207.1	205.7	208.5	214.4	440.1	312.5	312.5	312.5	312.5	312.5
Ord. Div. Yield	4.55	4.61	4.62	4.58	4.59	3.66	4.55	4.55	4.55	4.55	4.55
Yield on Govt. Secs	11.79	11.96	11.96	11.96	11.96	8.43	11.79	11.79	11.79	11.79	11.79
P/E Ratio Index	10.36	10.36	10.36	10.36	10.36	10.36	10.36	10.36	10.36	10.36	10.36
SEAO Composite	26.879	26.879	26.879	26.879	26.879	26.879	26.879	26.879	26.879	26.879	26.879
Equity Turnover (£m)	808.37	1089.41	1083.2	1082.49	1912.51	142.3	142.3	142.3	142.3	142.3	142.3
Equity Value	27,297	30,168	25,490	23,536	45,925	142.3	142.3	142.3	142.3	142.3	142.3
Shares Traded (£m)	32.5	49.7	40.6	40.4	55.7	142.3	142.3	142.3	142.3	142.3	142.3
Shares Traded (£m)	32.5	49.7	40.6	40.4	55.7	142.3	142.3	142.3	142.3	142.3	142.3
Opening	1413.3	1423.0	1418.4	1421.9	1422.3	1422.1	1422.7	1422.7	1422.7	1422.7	1422.7
Day's High	1432.4	1432.4	1432.4	1432.4	1432.4	1432.4	1432.4	1432.4	1432.4	1432.4	1432.4
Day's Low	1413.3	1413.3	1413.3	1413.3	1413.3	1413.3	1413.3	1413.3	1413.3	1413.3	1413.3

FR Group's annual profits of £22.1m exceeded last year's total by 32 per cent but fell short of the more optimistic market estimates because of an expansion in research and development expenditure. At the ensuing meeting with analysts the company was said to be somewhat reticent about detail and the impression was formed that further growth may be limited and the current year one of consolidation at best.

Hopes were also deferred of possible major business from the US KCLIS tanker programme, which appears to have been delayed, and the shares subsequently weakened. The closure of the session's lowest, down 27 at 25p.

An extremely bullish note on the banks issued by the Citicorp Scripps Group Vickers bank team headed by Tim Clarke, triggered widespread support for the sector ahead of Barclays going ex the rights issue on Friday.

Citicorp says "the fallout from the LDC's balance of payments crisis... the sector which we feel is now well placed to provide the stock market miracle of the decade. Committed bid battles for banks are rare all over the world and should soon spill over into the UK and power a re-rating of the sector".

Barclays added 4 to 428p ahead of the rights issue, while the Citicorp's buy list, rose 4 to 274p, Midland 3 to 384p and Nat-West 5 to 385p.

TSB, also powered by strong support from the Citicorp team, edged up 2 to 102p. Bank of Ireland, quoted ex-rights, were 14 off at 183p with the new finally 50p premium, having opened at 45p premium.

Life assurances continued to benefit from takeover speculation and San Life, where studies of a market raid and eventual bid from 25.7 per cent shareholder Transamerica were rife last week, added 10 at 1115p after strong buying interest via the inter dealer broker screens.

The company, which recently announced preliminary results up 45 per cent at £17.5m and drew numerous "buy" recommendations from leading brokers, added 4 at 286p following aggressive buying via the inter dealer broker screens.

Lloyds Chemists, a strong takeover favourite since Woolworths began their assault on the drug business, edged up 3 more to 118p.

The top stock issues attracted persistent but generally minor support - "it's all going off in the

foods and we're suffering" traders said.

Market edged up to 263p first thing as the preliminary figures - profits up 132 per cent and earnings per share up 48 per cent - matched best expectations. But the US acquisition of Oetmar for \$60m plus convertible issue took some of the shine off the shares which then dipped back to close 5 easier on balance at 258p, despite analysts' coming away satisfied from the post-results meeting.

Burton edged higher and settled 4 up at 248p while Next hard-edged 3 to 267p. Storehouse remained under persistent light selling which lowered the stock 6 more to 270p.

Based again topped the turnover list in the heavily-led general round of takeover fever, moving ahead in a volume of some 5.5m shares to close 11 to the good at 219p. Marketmakers, however, pointed out that the shares have been overlooked for some time. English China Clay advanced 14 to 43p as speculators put the group forward as a possible bid candidate for RTZ. Avon Rubber also stood out with a jump of 30 to 728p.

BET came to life with a rise of 12 to 244p following news that the company is putting its publishing business, Argus Press, up for sale. The Argus group comprises UK business and consumer magazines and local newspapers in the London and Thames Valley areas. A leading analyst stated yesterday that he expects the proposed sale to reduce the group's borrowing to nil which should enhance short-term earnings. Some 2.2m BET shares changed hands.

Favourable trading statements left Flamm Holdings 15p dearer at 285p, Cosalt 9 higher at 173p, and Triflex, 4 to the good at 89p. Acquisitions completed a rise of 4 to 89p in MY Holdings.

Lex Service, started to a 1988 best of 376p, up 10, following a visit from Kleinwort Greaveson while Dowry, 181p, and Perry Group, 231p, hardened on respective recommendations from County NatWest Woodmac and Citicorp Scripps Group Vickers. Kwik-Fit recovered from the bid challenge to "last fit" service chain, regaining 5 to 189p.

WGLS rounded higher following details of the acquisition of a 50 per cent interest in SGGMD, Europe's leading independent media buying group, for an initial consideration of £64.4m. Activity expanded as the shares moved higher and the close was 15 up at 256p. Yellowhammer rose 6 more to 178p, while renewed speculative interest encouraged a sharp advance in Olives Paper Mill of 27 to 189p. Flexac gained 6 to 181p but Mustrin, 113p, was unaltered by the 22.5m issue of Preference stock.

West Trust, the textile manufacturer, was re-introduced as a new company and both classes of shares fluctuated noticeably. Indications of the likely opening level proved wide of the mark and the old shares raced from 25p to touch 47p before settling at 33p. Other Textile issues to progress included Atkins Bros, up 15 further at 265p, and Munton Bros, which improved 4 to 54p.

Traded Option activity expanded once again, the total number of contracts rising to 30,986 comprising 20,037 calls and 10,949 puts. The FTSE contract attracted 1,513 calls and 1,771 puts with interest centred on April puts and calls. Cadbury Schweppes contracts were active minimum. Nestlé's bid for Rowntree attracted 4,551 calls and 686 puts, the most popular series being the May and August 300s.

Traditional Options  
• First dealings Apr 18  
• Last dealings Apr 25  
• Last dealings May 24  
• For Settlement July 25  
For rate indications see end of London Share Service

Interest tended to fade in the Traditional option market yesterday. Money was given for the call of Helical Bar, Kwik Save, Camdram, RSC, Hard Rock, GM Fibre, Time Products, Lewis Leisure, African Lakes, Charterhall, De Beers and BOM Holdings. No put options were reported but double while Dowry, 181p, and Perry Group, 231p, hardened on respective recommendations from County NatWest Woodmac and Citicorp Scripps Group Vickers. Kwik-Fit recovered from the bid challenge to "last fit" service chain, regaining 5 to 189p.

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the day at 114p. Among the speculative issues, Birmingham City advanced 5 to 152p, while Camdram, 113p, was unaltered by the 22.5m issue of Preference stock.

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FT - ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS												
Tuesday April 26 1988												
Figures in parentheses show number of stocks per section												
	Index No.	Day's Change %	Est. Exch. Yield (Mn.)	Gross Div Yield (Act at 25%)	P/E Ratio (Est)	Index No.	Day's Change %	Est. Exch. Yield (Mn.)	Gross Div Yield (Act at 25%)	P/E Ratio (Est)	Index No.	
1	CAPITAL GOODS (207)	758.31	+0.8	18.66	3.98	12.44	6.75	752.65	752.64	3.98	12.44	6.75
2	Building Materials (27)	1022.85	+1.2	18.67	3.42	11.67	7.83	1019.64	1019.64	3.42	11.67	7.83
3	Contracting, Construction (24)	1296.72	+0.4	1.26	3.32	14.25	27.32	1296.72	1296.72	3.32	14.25	27.32
4	Electricals (12)	1998.44	+0.1	5.71	4.91	12.88	21.78	1981.72	1981.72	4.91	12.88	21.78
5	Electronics (32)	1539.28	+0.3	16.72	3.47	12.17	12.47	1539.28	1539.28	3.47	12.17	12.47
6	Mechanical Engineering (26)	391.91	+0.2	16.81	4.36	12.94	6.34	391.91	391.91	4.36	12.94	6.34
7	Metals and Metal Forming (7)	431.14	+1.5	2.68	3.91	12.49	3.99	440.76	440.76	3.91	12.49	3.99
8	Motors (13)	272.97	+1.1	11.63	4.49	9.85	4.79	272.97	272.97	4.49	9.85	4.79
9	Other Industrial Materials (24)	1289.20	+1.3	8.71	4.00	13.21	39.32	1289.20	1289.20	4.00	13.21	39.32
10	CONSUMER GROUP (18)	1041.77	+0.7	6.44	3.47	14.75	6.47	1041.77	1041.77	3.47	14.75	6.47
11	Brewers and Distillers (23)	1072.12	+0.5	10.30	3.25	12.35	7.75	1069.40	1069.40	3.25	12.35	7.75
12	Food Manufacturing (22)	916.76	+0.4	4.49	3.98	14.77	6.05	916.76	916.76	3.98	14.77	6.05
13	Food Retailing (16)	1217.31	+0.7	7.77	3.38	12.61	12.39	1216.85	1216.85	3.38	12.61	12.39
14	Health and Household (12)	1783.23	+1.1	4.94	2.67	17.13	6.40	1783.76	1783.76	2.67	17.13	6.40
15	Leisure (30)	1273.33	+0.3	8.83	3.71	15.89	11.44	1274.12	1274.12	3.71	15.89	11.44
16	Packaging & Paper (17)	1047.43	+0.4	1.49	3.95	14.42	4.87	1047.43	1047.43	3.95	14.42	4.87
17	Publishing & Printing (24)	1274.54	+0.3	8.33	4.32	14.92	6.13	1269.91	1269.91	4.32	14.92	6.13
18	Stores (33)	946.19	+0.9	1.91	3.48	14.58	2.31	932.88	932.88	3.48	14.58	2.31
19	Textiles (18)	413.28	+0.2	11.18	4.02	18.35	6.33	401.28	401.28	4.02	18.35	6.33
20	OTHER GROUPS (93)	863.92	+0.3	16.95	4.34	11.42	7.89	863.92	863.92	4.34	11.42	7.89
21	Agencies (19)	1137.57	+0.1	7.17	1.38	12.94	6.41	1137.57	1137.57	1.38	12.94	6.41
22	Chemicals (20)	997.37	+0.5	12.82	4.86	16.28	26.16	991.29	991.29	4.86	16.28	26.16
23	Conglomerates (14)	1135.26	+1.6	18.87	4.51	11.68	6.85	1148.27	1148.27	4.51	11.68	6.85
24	Shipping and Transport (12)	1079.64	+0.2	5.81	4.52	13.98	21.37	1081.96	1081.96	4.52	13.98	21.37
25	Telephone Networks (2)	1114.68	+0.2	11.59	1.44	1		1114.68	1114.68	1.44	1	
26	Miscellaneous (26)	1114.68	+0.2	12.78	4.51	9.41	23.12	1117.69	1117.69	4.51	9.41	23.12
27	INDUSTRIAL GROUP (488)	942.72	+1.1	9.63	3.84	12.49	7.91	932.96	932.96	3.84	12.49	7.91
28	Oil & Gas (12)	1041.49	+1.4	10.33	5.58	12.48	30.41	1022.96	1022.96	5.58	12.48	30.41
29	S&P SHARE INDEX (520)	1017.29	+1.3	9.73	4.89	13.80	10.46	1007.36	1007.36	4.89	13.80	10.46
30	FINANCIAL GROUP (122)	648.33	+0.7	-	4.92	-	11.99	643.19	643.19	-	-	-
31	Banks (6)	624.63	+0.9	24.27	5.95	9.38	17.33	612.48	612.48	5.95	9.38	17.33
32	Insurance Life (16)	981.38	+0.9	-	3.11	-	24.97	973.99	973.99	-	-	-
33	Insurance Corporate (7)	981.38	+0.9	-	3.11	-	24.97	973.99	973.99	-	-	-
34	Insurance (Brokers) (7)	894.21	+0.9	18.91	7.19	11.89	26.67	886.98	886.98	7.19	11.89	26.67
35	Merchant Banks (11)	347.35	+0.2	-	4.15	-	3.81	346.57	346.57	-	-	-
36	Property (31)	1135.31	+0.4	4.81	24.49	26.64	4.88	1136.68	1136.68	24.49	26.64	4.88
37	Other (2)	1135.31	+0.4	4.81	24.49	26.64	4.88	1136.68	1136.68	24.49	26.64	4.88
38	Investment Trusts (82)	178.67	+0.6	-	2.93	-	5.78	185.63	185.63	-	-	-
39	Mining Finance (2)	43.72	+0.9	10.85	4.46	11.27	2.81	40.91	40.91	4.46	11.27	2.81
40	Overseas Trades (9)	1043.98	+1.6	16.29	5.19	11.41	28.67	1033.29	1033.29	5.19	11.41	28.67
41	ALL-SHARE INDEX (714)	926.12	+1.1	-	4.18	-	10.38	914.25	914.25	-	-	-
42	Index No.	Day's Change	Index No.	Day's High	Index Low	Index Avg	Index Avg	Index No.	Day's High	Index Low	Index Avg	Index No.
43	FT-SE 100 SHARE INDEX %	3880.81	+25.2	3863.3	3786.8	3775.4	3774.4	3791.9	3786.1	3789.3	3822.1	3822.1



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# WORLD STOCK MARKETS

FRANCE			
Stock	High	Low	Close
Alcatel	1,100	1,080	1,090
Alstom	1,100	1,080	1,090
Bois de France	1,100	1,080	1,090
BNP	1,100	1,080	1,090
Carrefour	1,100	1,080	1,090
Elf	1,100	1,080	1,090
Electricite de France	1,100	1,080	1,090
Indesat	1,100	1,080	1,090
Lyonnaise des Eaux	1,100	1,080	1,090
Matras	1,100	1,080	1,090
Peugeot	1,100	1,080	1,090
Renault	1,100	1,080	1,090
Saatchi & Saatchi	1,100	1,080	1,090
Suez	1,100	1,080	1,090
Talbot	1,100	1,080	1,090
Veolia	1,100	1,080	1,090
Wolff	1,100	1,080	1,090
Yves Rocher	1,100	1,080	1,090

GERMANY			
Stock	High	Low	Close
Adidas	1,100	1,080	1,090
Alcatel	1,100	1,080	1,090
Alstom	1,100	1,080	1,090
Bois de France	1,100	1,080	1,090
BNP	1,100	1,080	1,090
Carrefour	1,100	1,080	1,090
Elf	1,100	1,080	1,090
Electricite de France	1,100	1,080	1,090
Indesat	1,100	1,080	1,090
Lyonnaise des Eaux	1,100	1,080	1,090
Matras	1,100	1,080	1,090
Peugeot	1,100	1,080	1,090
Renault	1,100	1,080	1,090
Saatchi & Saatchi	1,100	1,080	1,090
Suez	1,100	1,080	1,090
Talbot	1,100	1,080	1,090
Veolia	1,100	1,080	1,090
Wolff	1,100	1,080	1,090
Yves Rocher	1,100	1,080	1,090

JAPAN			
Stock	High	Low	Close
Asahi	1,100	1,080	1,090
Fuyo	1,100	1,080	1,090
Industrial Bank of Japan	1,100	1,080	1,090
Mitsubishi	1,100	1,080	1,090
Nippon	1,100	1,080	1,090
Sanwa	1,100	1,080	1,090
Sumitomo	1,100	1,080	1,090
Tokai	1,100	1,080	1,090
Yokohama	1,100	1,080	1,090

CANADA			
Stock	High	Low	Close
Alcan	1,100	1,080	1,090
Bell	1,100	1,080	1,090
Imperial Oil	1,100	1,080	1,090
Inco	1,100	1,080	1,090
Noranda	1,100	1,080	1,090
Papier	1,100	1,080	1,090
Placer	1,100	1,080	1,090
Shaw	1,100	1,080	1,090
Stelco	1,100	1,080	1,090
Telus	1,100	1,080	1,090

## CANADA

TORONTO			
Stock	High	Low	Close
Alcan	1,100	1,080	1,090
Bell	1,100	1,080	1,090
Imperial Oil	1,100	1,080	1,090
Inco	1,100	1,080	1,090
Noranda	1,100	1,080	1,090
Papier	1,100	1,080	1,090
Placer	1,100	1,080	1,090
Shaw	1,100	1,080	1,090
Stelco	1,100	1,080	1,090
Telus	1,100	1,080	1,090

## OVER-THE-COUNTER

NASDAQ			
Stock	High	Low	Close
Alcatel	1,100	1,080	1,090
Alstom	1,100	1,080	1,090
Bois de France	1,100	1,080	1,090
BNP	1,100	1,080	1,090
Carrefour	1,100	1,080	1,090
Elf	1,100	1,080	1,090
Electricite de France	1,100	1,080	1,090
Indesat	1,100	1,080	1,090
Lyonnaise des Eaux	1,100	1,080	1,090
Matras	1,100	1,080	1,090
Peugeot	1,100	1,080	1,090
Renault	1,100	1,080	1,090
Saatchi & Saatchi	1,100	1,080	1,090
Suez	1,100	1,080	1,090
Talbot	1,100	1,080	1,090
Veolia	1,100	1,080	1,090
Wolff	1,100	1,080	1,090
Yves Rocher	1,100	1,080	1,090

## INDICES

NEW YORK			
Index	High	Low	Close
Dow Jones	1,100	1,080	1,090
S&P 500	1,100	1,080	1,090
NASDAQ	1,100	1,080	1,090

## CHIEF LONDON PRICE CHANGES YESTERDAY

Stock	Change
Alcatel	+10
Alstom	+10
Bois de France	+10
BNP	+10
Carrefour	+10
Elf	+10
Electricite de France	+10
Indesat	+10
Lyonnaise des Eaux	+10
Matras	+10
Peugeot	+10
Renault	+10
Saatchi & Saatchi	+10
Suez	+10
Talbot	+10
Veolia	+10
Wolff	+10
Yves Rocher	+10

## TOKYO - Most Active Stocks

Stock	Change
Alcatel	+10
Alstom	+10
Bois de France	+10
BNP	+10
Carrefour	+10
Elf	+10
Electricite de France	+10
Indesat	+10
Lyonnaise des Eaux	+10
Matras	+10
Peugeot	+10
Renault	+10
Saatchi & Saatchi	+10
Suez	+10
Talbot	+10
Veolia	+10
Wolff	+10
Yves Rocher	+10

## FINANCIAL TIMES

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**Continued on Page 48**



Stock	Div	P/E	100k	High	Low	Class	Change	Stock	Div	P/E	100k	High	Low	Class	Change	Stock	Div	P/E	100k	High	Low	Class	Change	Stock	Div	P/E	100k	High	Low	Class	Change
AT&T	27	31	81	81	81	+	+	DI Ind	54	21	24	23	+	+	Infogy	40	127	4	34	34	+	+	PhillyDe	121	7	472	61	6	8	+	+
ATTEP204e	3	203	365	376	36	-	-	DWG	14	200	0	54	54	+	+	Infocoy	72	8	15	124	124	+	+	PionRy	7	15	15	18	18	+	+
Aetna	3	103	133	147	151	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Alcoa	53	24	77	77	77	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
AlbW	2	74	77	77	77	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Alfa	30	10	10	10	10	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Alphatec	1	1	1	1	1	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Alza	50	220	224	224	224	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Ames	30	18	3572	38	38	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amgen	58	7	12	141	141	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149	+	+	Engr	1	1	1	1	1	+	Infomk	181	644	107	104	104	+	+	Pionm	1	12	12	12	12	+	+	
Amstar	30	42	11	149	149																										

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—Europe's Business Newspaper—

**Continued on Page 47**



## AMERICA

## Blue chip issues lead Dow advance

## Wall Street

LED BY blue chip buying and some strong corporate earnings, Wall Street stocks rebounded yesterday from a mid-session sell-off, although the market did not regain its earlier highs, writes Deborah Englewood in New York.

The credit market firmed slightly during the day, as traders covered some short positions in the US Treasury bond market after the Government's estimate of first quarter Gross National Product. But the bond market kept within a narrow range and trading was quiet.

However, with a seasonally adjusted rise of 2.3 per cent, GNP was in line with market expectations in contrast to other economic data released recently, such as March consumer and producer prices and the February trade deficit, which were big disappointments for the market.

The Dow Jones Industrial Average rose 1.94 to 2,947.76, up 8.79 points, regaining momentum in the last hour of trading after eroding its early gains. Broader market indices also put in a strong showing, with the Standard & Poor's Composite up 1.47 points at 283.93 and the New York Stock Exchange Composite up 0.72 to 148.93.

NYSE volume was moderate with some 152m shares changing hands and advancing issues leading declines by a ratio of three-to-one.

Blue chip issues showed some strength yesterday with IBM up 1/2% at \$114 1/2, Merck, the drugs maker, gained 1 1/4% to \$158 1/2 and McDonalds up 1/4% at \$43 1/4. American Telephone and Tele-

graph lost 1/4% to \$28 1/2, following the announcement late on Monday that Mr Vittorio Cassoni would step down as head of its computer division and return to Italy's Olivetti. That was interpreted by some analysts as a sign of tension between the two companies.

Strength continued in the oil sector after five leading companies reported substantial increases in first quarter earnings on Monday and Opec began talks with non-member producers in a bid to bolster prices. Texaco lost 1/4% to \$48 1/2 despite yesterday's announcement of a rise in its first quarter income to \$1 from 49 cents in the same quarter a year ago.

Exxon was up 1/4% to \$33 1/2, Mobil added 1/4% to \$48 and Amoco rose 1/4% to \$78 1/2.

Among companies reporting quarterly earnings, Cincinnati Milacron, the machine-tool maker, rose 1/4% to \$24 1/2 on news that its first quarter operating profit had risen to 20 cents per share from 13 cents a share in the same quarter last year.

Quaker Oats, the food company, was up 1/4% to \$17 1/2, after Travenol, the laboratory maker, gained 1/4% to \$22 1/2 and Mess LP, the oil and gas exploration company, was up 1/4% at \$12 1/2 after all reported higher quarterly earnings.

In the takeover area, Lucky Stores rose 1/4% to \$55 1/2 after the company said it had received another takeover offer. Lucky said the offer was in connection with its effort to find alternatives to American Stores' \$45-a-share tender offer and \$50-a-share merger proposal, which it has rejected.

Micom Systems, a data communications company, increased 1/4% to \$15 1/2 in over-the-counter trading after the company said it received a takeover offer. Rhoades, a home furnishings firm, gained 1/4% to \$22 after it agreed to be acquired by Green Capital Investors for \$24.4m.

Aside from some short-covering, the credit markets were little affected by yesterday's Gross National Product figure with trading remaining quiet in

advance of further economic data to be released later this week.

The GNP deflator - a key inflation measure - rose at an annual rate of 2.4 per cent during the first quarter, which was lower than the 3 per cent rise traders had expected, leading some to cover short positions.

That gave the market a fillip in early trading, but prices remained within a narrow range.

At a briefing in Washington, Mr Beryl Sprinkel, chairman of the President's council of economic advisers, said he did not think a recession or an upsurge of inflation was on the cards for this year. First quarter GNP figures showed no resurgence of inflation, he said, warning that overall demand growth must slow to an appropriate and sustainable pace to keep inflation at bay.

Price movement in the bond market was muted with the benchmark Treasury long bond closing unchanged after eroding earlier gains at 9 1/2% with a yield at 9 per cent. The Fed funds rate was steady at 6 1/4%.

## SOUTH AFRICA

INTEREST remained subdued in Johannesburg yesterday and stocks closed little changed after a day of lacklustre trading amid an absence of fresh incentives.

Gold stocks closed marginally higher on limited overseas buying as the bullion price drifted below \$450.

Freegold rose 50 cents to R26.75 while Kloof gained 25 cents to R29.25. Vaal Reefs improved by 50 cents to R240.50 and Harmony added 25 cents to R22.25.

However, Hartbeest closed 25 cents to R19 and Eldorado closed at R12.85, a loss of 15 cents.

Among mixed mining houses, Anglo American eased 50 cents to R47.25. Gencor rose by 50 cents to R48.50 while GFSM finished 25 cents higher at R49.25.

Industrial shares also closed mixed. Masinda rose 35 cents to R12.75 while SA Breweries shed 50 cents to finish at R14.

## Canada

BASE METALS advanced, but other sectors closed mixed, off the day's highs.

The composite index was up 7.9 points at 3444.00, and declines outpaced advances 440 to 364. Volume was a light 19.5m shares.

Noranda said it intends to maintain its price for overseas sales of zinc at \$1.060 per lb, \$20 above most producers.

The price of zinc on the London Metal Exchange hit \$1.090 before easing back. Noranda shares closed at 22 1/2, unchanged.

## ASIA

## Nikkei edges up to second high

## Tokyo

A WAIT-AND-SEE mood strengthened its hold in late trading, as the Nikkei average rose moderately to hit another all-time high in Tokyo, writes Shigeo Nishikawa of Jiji Press.

The Nikkei average closed 33.32 higher at 27,246.77, scaling a new peak for the second day running, after moving between a high for the day of 27,339.14 and a low of 27,190.52.

Volume expanded steadily from the previous day's 671m to 1,061m shares. Advances outnumbered declines by 474 to 432, with 163 issues unchanged.

With the start of trading for May settlements, the market opened stronger in dealer-led activity. Non-residents, business corporations and individuals stepped up buying in the morning, encouraged by a steady overnight rise on Wall Street and the stable yen against the dollar.

Interest focused on giant-capital, high technology and consumer spending-related stocks.

Buyers' enthusiasm lost steam in the afternoon in anticipation of the announcement later in the day of US Gross Domestic Product (GNP) data for the first quarter.

Some investors were encouraged, however, by the Bank of Japan's purchase of ¥200bn worth of one-month commercial bills - a move interpreted as an indication of easy credit conditions to come.

Large-capital stocks closed weaker. Nippon Steel shed 1/2% to ¥470, after opening ¥3 up on the previous day's close, on the second biggest volume of 31.2m shares, while Nippon Kogan was down 1/4% at ¥394 and Mitsubishi Heavy Industries was off ¥11 at ¥725.

Toshiba Corp remained the most active stock, with 82.28m shares traded, but ended ¥10

lower at ¥882 on late profit-taking.

Other heavy electricals also lost strength, with Mitsubishi Electric declining ¥16 to ¥750 and Hitachi losing ¥20 to ¥1,480.

The high-technology sector eased on small-lot selling. Matsushita Electric Industrial was unchanged at ¥2,780, while Sony plunged ¥100 to ¥5,500 and NEC fell ¥40 to ¥2,190.

In contrast, foods and department stores were firm. Asahi Brewery climbed ¥50 to ¥2,440 on strong sales of beer. Morinaga gained ¥27 to ¥850 and Sogo, a major department store chain, rose ¥60 to ¥1,490.

Expectations of higher non-ferrous metals prices gave related stocks a helping hand. Mitsui Mining and Smelting strengthened ¥14 to ¥464 and Nippon Light Metal improved ¥19 to ¥888.

Elsewhere, Aoki, a large contractor, firmed ¥30 to ¥1,060.

Nissan Motor, which made major gains the previous day, finished ¥5 down at ¥995 on late light selling after temporarily adding ¥10 to ¥1,010.

Bonds moved only a little, with dealers waiting for the announcement of the GNP figures and the outcome of talks on issue terms for May government bonds maturing in 10 years, which are to be fixed today.

The dominant view among dealers is that, if the coupon rate on the new issue is set at 4.5 per cent - unchanged from that on the April issue - the April and May issues, worth ¥2,000bn, would replace as bellwether bonds the 5.0 per cent government bond due in December 1987.

The April issue, therefore, traded above par at a yield of 4.5 per cent in over-the-counter trading, while the yield on the present bellwether 5.0 per cent government debt paper fell slightly from the previous day's 4.45 per cent finish to 4.40 per cent.

In Osaka, share prices continued to sprint ahead, with the Osaka Securities Exchange average gaining 139.85 to 27,200.63 on a turnover of 126m shares, up 28m shares.

Among mixed mining houses, Anglo American eased 50 cents to R47.25. Gencor rose by 50 cents to R48.50 while GFSM finished 25 cents higher at R49.25.

Industrial shares also closed mixed. Masinda rose 35 cents to R12.75 while SA Breweries shed 50 cents to finish at R14.

## Hong Kong

MODERATE trading in Hong Kong left stocks lower, as overseas investors took profits before the US Gross National Product figures.

The Hang Seng Index lost 37.78 to 2,585.97.

Market players were also cautious as the release of Hong Kong's March trade data approached.

After trading closed, the Government announced that domestic exports had fallen 3 per cent compared with the same month last year and were up only 3 per cent on February of this year.

Utilities were hardest hit, amid rumours that Britain's Cable & Wireless and the Hong Kong Government would soon offload about 9 per cent of Hong Kong Telecom's outstanding shares onto the market. Hk Telecom fell 15 cents to HK\$17.15.

Other utilities also declined, with China Light down 30 cents at HK\$18.30 and Hk Electric slipping 10 cents to HK\$7.60.

Wah Kwong Shipping rose 20 cents to HK\$3.20, with about 13.3 per cent of its stock traded.

Semi-Tech declined 4 cents to 76 cents after a placement of 300m new shares at 73 cents each. Shun Tak, which bought 70m of the Semi-Tech shares, gained 2 1/2 cents to HK\$3.70.

## Australia

THE POSITIVE effect of Wall Street's gains on Friday and Monday evaporated as the gold price fell, leaving stocks in Sydney mixed after a thin day's trading.

The All Ordinaries gained 4.6

## UK funds 'confident' about US investment

By Alison Mallard

BRITISH fund managers remain confident about the long-term potential of US equities despite the October crash, according to a survey by Broadgate Consultants, a New York subsidiary of London-based brokers Hoare Govett.

In the short-term, however, Japan is seen as far more promising, according to the survey of 50 UK institutional analysts and fund managers.

Most of the respondents revealed that their portfolios were substantially underweight on US equities after the heavy selling that followed the crash.

UK investors sold a net \$18.8m of foreign equities in the fourth quarter of last year, of which \$6m was US stock, according to a recent study by Salomon Brothers, the US investment banking and securities firm.

In the Broadgate survey, only 10 per cent said their firms currently had more than a quarter of their investments in the US, when American equities represent about 31 per cent of world market capitalization. Half the respondents said only 1 to 15 per cent of their assets were in the US.

But 72 per cent said they would be showing greater interest in US companies in the next three years, against only 2 per cent who would show less interest.

The immediate drawbacks included the possibility of a US economic recession, with 62 per cent saying they were greatly concerned about this.

Seventy-eight per cent also cited the quality of management as a major concern, and 54 per cent pinpointed the quality of corporate disclosure.

Meanwhile, Japan presents good or excellent investment opportunities over the next six months, according to 46 per cent of the respondents. Only 28 per cent said the same of the US.

As for continental Europe, only 18 per cent believed that prospects were good over the coming six months, while 48 per cent saw them as fair and 24 per cent as poor.

## Takeover activity injects interest as Paris recovers

TAKEOVER news and the overnight gains on Wall Street gave an impetus to markets in Europe yesterday, but the impending US gross national product figures hung over trading and held some investors back.

PARIS made a strong recovery from its setback on Monday as foreigners stepped in to pick up bargains and takeover speculation sparked off fresh interest.

The Indicateur de Tendance, which had lost 2.8 per cent on Monday after the first round of the presidential election, rose 2.1 per cent to 111.5. Turnover remained moderate at about Monday's level of FF1.8m.

Blue chips that attracted buying included Peugeot, up FF1.00 to FF1,060, and Michelin, which rose FF1.50 to FF1,185.50 after recovery losses.

Compagnie du Midi more than made up Monday's fall by rising FF7.70 to a year's high of FF1,810. Paribas, regarded as a possible "white knight" for Midi in the event of a hostile takeover bid by Italy's Generali, added FF1.80 to FF1,349.50.

Telecommunications stock SAT, in which Matra has announced it holds a 15 per cent stake, soared FF1.10, or 19 per cent, to a 1988 high of FF1,680 on takeover speculation.

Metals group Penarroya was one of the most active stocks, ending FF1.95 higher at FF1,455 after last week's announcement that it would merge its activities with Preussag of West Germany.

ZURICH was boosted by Nestlé's bid for Rowntree of the UK and by Wall Street's advance on Monday and the firm dollar.

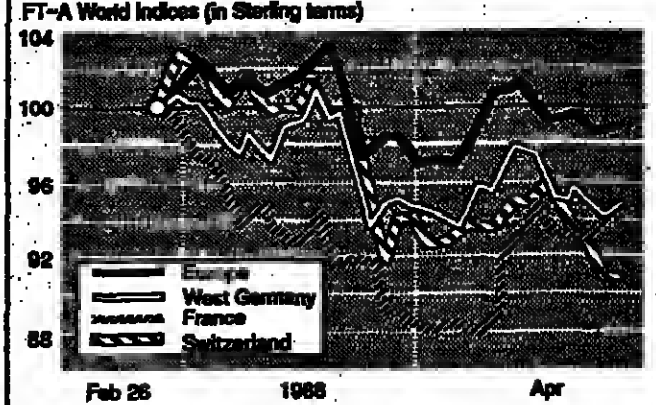
Turnover picked up but some investors were cautious about the US GNP data, which were released after the close. The Credit Suisse stock index rose 5 to 4,484.

Nickel bearer lost SF120 to SF1,400 after Rowntree rejected its £2.1bn offer worth 80p a share as unwelcome. But rival Jacobs Snedden, which bought 14.9 per cent of Rowntree in mid-April at 60p a share, rose SF12.75 to SF1,225. Jacobs announced a one-for-five rights issue to raise SF550m.

AMSTERDAM had a quiet day awaiting the US data, which turned out to be much as expected and left the market untroubled. Speculative stocks injected a little life and the CBS all-share

## Performance of leading European bourses

FT-A World Indices (in Sterling terms)



## London

LONDON was set alight by the takeover offer for Rowntree Macintosh from Nestlé of Switzerland, with the FT-SE 100 index breaching the 1,800 level, rising 23.2 to 1,800.8.

Textile company Courtauld was boosted by speculation of a takeover bid from Hoechst of Germany or Du Pont of the US. Rumours also pushed up Cadbury Schweppes, focusing on a possible move by General Cinema of the US.

Shares would be taken to reduce the budget deficit.

Most interest focused on the De Benedetti group, with Confind rising 1.6 to 1.5, and Cn gaining 1.25 to 1.5, 530. Cn's annual shareholders' meeting on Friday is expected to reveal the company's future strategy.

STOCKHOLM saw broad gains in active trading, with the Affarsvården index gaining 7.6 to 888 on turnover of SKr400m as for signs showed buying interest.

Skanaka, the building company, rose SKr6 to SKr67 after reporting nearly doubled 1987 profits.

BRUSSELS closed narrowly mixed in light trading. The Brussels stock index closed down 11.09 at 4,656.47.

Générale de Banque dipped BF140 to BF1,460 after announcing it is to join Amsterdam-Rotterdam Bank to form a multinational, integrated banking group within three years.

## "An impressive year by any standards"

At the Society's Annual General Meeting on 26th April 1988 in Newcastle upon Tyne, Chairman The Viscount Ridley reported that in an era of change in the financial and housing world, Northern Rock had taken full advantage of the opportunities to achieve record results and extend its range of customer services.

Remarkable Strength  
General Reserve stood at £99.8 million, representing a reserve ratio of 5.26%, placing Northern Rock among the strongest of UK Building Societies in protecting its investors' funds.

Performance had been impressive by any standards. Key points emerging from the meeting were:

Record Profits  
Profits before tax were a record £27.5 million - an increase on 1986 of 17.7%.

Growth Achievement  
Assets increased by 11.36% over the previous year to pass the £2 billion milestone, totalling £2,016 million at the year's end.

NORTHERN ROCK BUILDING SOCIETY  
People with your interest at heart.

Mortgage Success  
Total mortgage lending in 1987 amounted to £380 million and 45% of all new mortgages went to first-time buyers.

The Future  
The Viscount Ridley also stated that the Society is now well placed for the future and to further extend its range of services through its subsidiaries Northern Rock Housing Trust, Northern Rock Property Services and Rock Asset Management.

Chief Office: Northern Rock House, Gosforth, Newcastle upon Tyne NE3 4PL. Telephone: 091-285 7191.

## FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY APRIL 26 1988				MONDAY APRIL 25 1988				DOLLAR INDEX		
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	1988 High	1988 Low
Australia (69)	120.74	+0.5	95.47	106.13	4.09	120.16	+0.1	95.01	105.72	122.31	91.16
Austria (16)	91.51	-0.2	72.36	79.62	2.63	91.71	-0.1	72.36	79.62	91.16	84.35
Belgium (65)	122.52	-0.2	99.25	109.11	4.58	122.83	-0.1	99.25	109.11	124.94	120.94
Canada (126)	124.20	+0.5	98.20	110.48	3.01	123.57	+0.7	97.71	110.20	125.49	124.78
Denmark (91)	120.20	+0.6	95.05	105.16	2.74	120.49	+0.6	94.99	104.82	122.36	112.63
Finland (25)	127.60	+1.2	100.89	106.83	1.97	126.04	+0.6	99.66	105.70	127.89	106.78
France (121)	99.42	+2.3	70.71	79.82	4.27	97.42	+1.9	69.13	78.10	99.42	72.77
West Germany (99)	76.63	-1.0	64.75	64.75	2.75	77.57	-0.8	61.38	60.48	80.78	67.78
Hong Kong (46)	102.27	-1.1	80.86	102.62	4.44	103.39	-0.5	81.25	102.63	104.80	103.28
Ireland (28)	120.60	+0.3	95.36	106.54	4.30	120.29	+0.1	95.11	106.46	123.91	104.60
Italy (102)	76.76	+0.7	60.70	71.39	2.63	76.25	+0.2	60.29	70.98	81.74	62.99
Japan (67)	173.89	+0.7	137.50	127.12	2.52	173.81	+0.7	137.43	127.12	173.81	149.40
Malaysia (36)	129.81	+0.5	102.64	128.68	2.81	129.13	+0.5	102.10	127.91	127.91	107.83
Mexico (14)	133.34	-1.5	105.43	332.40	1.07	135.33	-1.0	107.01	337.35	176.90	90.07
Netherlands (38)	106.99	+0.1	86.18	93.45	4.95	108.10	-0.8	85.48	92.83	110.46	99.23
New Zealand (22)	77.26	-0.8	61.99	61.51	5.33	77.86	-0.6	61.56	61.52	79.15	64.42
Norway (25)	129.78	+2.7	102.62	108.52	2.71	126.31	+0.9	99.88	106.00	129.78	98.55
Singapore (26)	110.00	-0.2	86.98	101.54	2.46	110.20	-0.1	87.14	101.80	114.93	97.99
South Africa (60)	124.54	+0.3	98.48	78.01	5.37	124.15	+0.1	98.17	78.21	139.07	118.16
Spain (92)	131.19	+0.1	129.59	127.23	3.15	129.59	+0.1	127.23	127.23	130.73	111.25
Sweden (38)	122.88	+0.3	96.37	106.00	2.66	120.30	+0.2	95.12	104.76	124.75	96.92
Switzerland (56)	79.61	+1.0	62.95	68.43	2.49	78.83	+0.2	62.33	67.86	86.75	76.22
United Kingdom (330)	159.85	+1.2	110.59	110.59	4.32	158.25	+1.0	109.31	109.31	141.18	123.09
USA (553)	107.34	+0.6	84.87	101.37	3.57	106.71	+0.6	84.37	106.71	110.51	99.19
Europe (1014)	109.40	+0.8	86.50	91.47	3.89	108.53	+0.8	85.62	90.82	110.71	97.01
Pacific Basin (676)	108.97	+0.7	85.13	134.66	0.70	108.97	+0.7	85.13	134.66	122.26	130.81
Euro-Pacific (1670)	115.15	+0.3	114.77	117.39	1.86	114.77	+0.3	114.77	117.39	117.39	120.36
North America (709)	108.24	+0.6	85.58	107.54	3.54	107.61	+0.5	85.09	106.93	111.28	99.78
Europe Ex. UK (664)	90.53	+0.5	71.58	79.46	3.40	90.12	+0.5	71.26	79.21	92.81	80.27
Pacific Ex. Japan (219)	109.83	+0.1	86.72	100.34	4.17	109.83	+0.1	86.72	100.34	111.82	87.57
World Ex. US (1800)	144.22	+0.3	114.03	116.85	1.73	143.82	+0.3	113.72	114.80	146.89	120.26
World Ex. UK (2143)	129.03	+0.3	102.02	113.87	2.09	128.65	+0.3	101.73	113.59	130.28	111.77
World Ex. So. Af. (2413)	123.01	+0.4	102.80	113.81	2.29	122.53	+0.4	102.42	113.43	130.96	113.26
World Ex. Japan (2016)	108.90	+0.6	86.11	101.37	3.69	108.22	+0.6	85.57	100.78	110.99	100.00
The World Index (2473)	129.58	+0.4	102.78	113.55	2.31	129.50	+0.4	102.39	113.17	130.92	113.57

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 92.791 (Pound Sterling) and 94.94 (Local).

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